



Reporting and Self-Assessment Requirements	High-level summary of bank's response	Reference(s)/ Link(s) to bank's full response/ relevant information
Principle 1: Alignment		
_	gy to be consistent with and contribute to individuals' ne	-
	nable Development Goals, the Paris Climate Agreement a	and relevant
national and regional framework		1
1.1 Describe (high-level)	Mitsubishi UFJ Financial Group ("MUFG") is a global	Annual Report
your bank's business	financial services group that encompasses diversified	2020, p.4-7
model, including the	Group companies, including MUFG Bank, Mitsubishi	https://www.muf
main customer	UFJ Trust and Banking, and Mitsubishi UFJ Morgan	g.jp/english/ir/re
segments served, types	Stanley Securities.	port/annual_repo
of products and services provided, the	We help our customers achieve growth by employing	<u>rt/index.html</u>
main sectors and types	our many strengths. MUFG's operations consist of	Investor Meeting
of activities, and where	seven business groups: Digital Service Business (to be	Presentation – FY
relevant the	launched in April 2021), Retail & Commercial Banking	Ended Mar. 2020
technologies financed	Business, Japanese Corporate & Investment Banking	(May 20, 2020)
across the main	Business, Global Corporate & Investment Banking	p.12-14
geographies in which	Business, Global Commercial Banking Business, Asset	https://www.muf
your bank has	Management & Investor Services Business, and Global	g.jp/english/ir/pr
operations or provides	Markets Business. Together, these operations	esentation/2019/i
products and services.	constitute a well-balanced portfolio, through which we	<u>ndex.html</u>
	provide a range of services to customers. Today, we	
	are developing our business in Europe, the Middle	
	East, Africa, the Americas, Asia, and Oceania.	
	Our lending balance totalled approximately 109 trillion	
	yen at the end of March 2020 of which domestic loans	
	accounted for approximately 60% and overseas loans	
	the remainder.	
	We will help resolve issues confronting customers and	
	society and deliver unique value that only MUFG is capable of creating as we move ahead toward our	
	vision of becoming the world's most trusted financial	
	group.	
1.2 Describe how your bank	With the conviction that environmental and social	MUFG
has aligned and/or is	sustainability are essential to achieving sustainable	Sustainability
planning to align its	growth for MUFG, we are engaged in value creation	Report 2020, p.3,
strategy to be	employing an integrated approach in which the	11-13, 44, 52-53
consistent with and	execution of management strategies goes in tandem	https://www.muf
contribute to society's	with the pursuit of solutions for social issues.	g.jp/english/csr/r
goals, as expressed in		eport/index.html
the Sustainable	Specifically, in consideration of the SDGs, the Paris	







Development Goals (SDGs), the Paris Climate Agreement, and relevant national and regional frameworks.	Climate Agreement, and relevant national and regional frameworks, we have identified seven environmental and social issues that we must prioritize, based on both societal expectations and affinity with MUFG's business areas. Each business group has incorporated these priority issues into its strategies and is currently promoting concrete initiatives towards their	
	resolution. We have also set sustainable finance goals and are proactively working towards meeting them.	
	Moreover, we have and will continue to contribute to international sustainable development goals through	
	the establishment of the MUFG Environmental Policy	
	Statement, the MUFG Human Rights Policy Statement,	
	and the MUFG Environmental and Social Policy	
	Framework and by adhering to the Equator Principles.	
	In our next medium-term business plan, we will strive	
	to enhance our contribution to international goals by	
	further developing strategies focused on resolving	
	social issues.	
Principle 2: Impact and Target Se	etting	
-	Ir positive impacts while reducing the negative impacts o	
	nent resulting from our activities, products and services.	To this end, we
	e we can have the most significant impacts.	
2.1 Impact Applysics		
2.1 Impact Analysis:	Based on the degree of relevance of MUFG as a	MUFG
Show that your bank	financial institution to global megatrends and the	Sustainability
<i>Show</i> that your bank has identified the areas	financial institution to global megatrends and the financial industry, as well as the opinions of outside	Sustainability Report 2020,
<i>Show</i> that your bank has identified the areas in which it has its most	financial institution to global megatrends and the financial industry, as well as the opinions of outside experts, we have identified the following seven	Sustainability Report 2020, p.11, 44, 56
<i>Show</i> that your bank has identified the areas in which it has its most significant (potential)	financial institution to global megatrends and the financial industry, as well as the opinions of outside experts, we have identified the following seven priority issues to be addressed, in consideration of	Sustainability Report 2020, p.11, 44, 56 <u>https://www.muf</u>
<i>Show</i> that your bank has identified the areas in which it has its most significant (potential) positive and negative	financial institution to global megatrends and the financial industry, as well as the opinions of outside experts, we have identified the following seven priority issues to be addressed, in consideration of both societal expectations and affinity with MUFG's	Sustainability Report 2020, p.11, 44, 56 <u>https://www.muf</u> g.jp/english/csr/r
Show that your bank has identified the areas in which it has its most significant (potential) positive and negative impact through an	financial institution to global megatrends and the financial industry, as well as the opinions of outside experts, we have identified the following seven priority issues to be addressed, in consideration of	Sustainability Report 2020, p.11, 44, 56 <u>https://www.muf</u>
Show that your bank has identified the areas in which it has its most significant (potential) positive and negative impact through an impact analysis that	financial institution to global megatrends and the financial industry, as well as the opinions of outside experts, we have identified the following seven priority issues to be addressed, in consideration of both societal expectations and affinity with MUFG's business areas.	Sustainability Report 2020, p.11, 44, 56 <u>https://www.muf</u> g.jp/english/csr/r
Show that your bank has identified the areas in which it has its most significant (potential) positive and negative impact through an impact analysis that fulfills the following	financial institution to global megatrends and the financial industry, as well as the opinions of outside experts, we have identified the following seven priority issues to be addressed, in consideration of both societal expectations and affinity with MUFG's business areas. 1. Global warming & climate change	Sustainability Report 2020, p.11, 44, 56 <u>https://www.muf</u> g.jp/english/csr/r
Show that your bank has identified the areas in which it has its most significant (potential) positive and negative impact through an impact analysis that fulfills the following elements:	 financial institution to global megatrends and the financial industry, as well as the opinions of outside experts, we have identified the following seven priority issues to be addressed, in consideration of both societal expectations and affinity with MUFG's business areas. 1. Global warming & climate change 2. Cross-sectoral issues 	Sustainability Report 2020, p.11, 44, 56 <u>https://www.muf</u> g.jp/english/csr/r
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 Show that your bank has identified the areas in which it has its most significant (potential) positive and negative impact through an impact analysis that fulfills the following elements: a) <u>Scope:</u> The bank's core business areas, products/services across the main geographies that the bank operates in have been as described under 1.1. have been 	financial institution to global megatrends and the financial industry, as well as the opinions of outside experts, we have identified the following seven priority issues to be addressed, in consideration of both societal expectations and affinity with MUFG's business areas. 1. Global warming & climate change 2. Cross-sectoral issues 3. Business incubation & job creation 4. Social infrastructure & town planning 5. Aging population & low birth rate 6. Financial innovation 7. Workstyle reforms We recognize global warming & climate change as an issue that requires special attention in light of recent trends, the Japanese government's 2050 carbon	Sustainability Report 2020, p.11, 44, 56 <u>https://www.muf</u> g.jp/english/csr/r







	Scale of Exposure: In identifying its areas of most significant impact the bank has considered where its core business/its major activities lie in terms of industries, technologies and geographies. <u>Context &</u> <u>Relevance:</u> Your bank has taken into account the most	Also, MUFG is working to assess carbon-related assets associated with its lending portfolio based on the TCFD recommendations. The proportion was 2.8% in the energy sector and 3.4% in the utility sector, which totaled 6.2%, as of the end of March 2020. Each business group has incorporated strategies that contribute to resolving priority issues into its strategies and is currently promoting concrete initiatives towards their resolution. MUFG has also set and is actively promoting Sustainable Finance Goals for resolving social issues, including business incubation & job creation and social infrastructure & town planning, and environmental issues, such as	
	relevant challenges and priorities related to sustainable development in the countries/regions in	global warming & climate change.	
d)	which it operates. <u>Scale and</u> <u>intensity/salience of</u> <u>impact:</u> In identifying its areas of most significant impact, the bank has considered the scale and intensity/salience of the (potential) social, economic and environmental		
(yo	impacts resulting from the bank's activities and provision of products and services. Our bank should have engaged with relevant stakeholders to help inform your analysis under elements c) and d))		





Show that building on		
this analysis, the bank		
has		
 Identified and 		
disclosed its areas of		
most significant		
(potential) positive and		
negative impact		
 Identified strategic 		
business opportunities		
in relation to the		
increase of positive		
impacts / reduction of		
negative impacts		
	usion/statement if it has fulfilled the requirements regard	ing Impact Analysis.
	of MUFG as a financial institution to global megatrends a	
-	of outside experts, we have identified the seven priority is	
•	etal expectations and affinity with MUFG's business areas.	
	as an issue that requires special attention, in light of rece	-
	oon neutral declaration, and the scale of our business exp	
currently reviewing environmenta		
2.2 Target Setting	We have set the following targets for our sustainability	MUFG
	initiatives:	Sustainability
Show that the bank has		Report 2020, p.
set and published a	Sustainable Finance Goals	44, 45, 54, 68
minimum of two	We aim to achieve a cumulative total of 20 trillion yen	https://www.muf
Specific, Measurable	in sustainable finance by FY2030 (12 trillion yen in the	g.jp/english/csr/r
(can be qualitative or	social sector and 8 trillion yen in the environmental	eport/index.html
quantitative),	sector) to help resolve social issues, including business	
Achievable, Relevant	incubation & job creation and social infrastructure &	
and Time-bound	town planning, and environmental issues, including	
(SMART) targets, which	global warming & climate change.	
address at least two of	The term Sustainable Finance herein refers to the	
the identified "areas of	provision of finance for the following businesses	
	(including loans, equity investment in funds,	
most significant impact", resulting from	arrangement of project finance and syndicated loans,	
the bank's activities	underwriting of equities and bonds, and financial	
	advisory services).	
and provision of	(Social Area)	
products and services.		
Show that these targets	start-ups, job creation, and poverty alleviation	
are linked to and drive	 Businesses contributing to the energizing of local communities and regional revitalization 	
alignment with and	communities and regional revitalization	
greater contribution to	 Fundamental service businesses, including those involved in basis infrastructure such as public 	
appropriate	involved in basic infrastructure such as public	
Sustainable	transport, waterworks, and airports, and essential	
	services such as hospitals, schools and police.	







Development Goals,	(Environmental Area)	
the goals of the Paris	Businesses contributing to the adaptation to and	
Agreement, and other	moderation of climate change, including	
relevant international,	renewable energy, energy efficiency	
national or regional	improvement, and green buildings	
frameworks. The bank		
should have identified	Target balance of project financing to coal fired power	
a baseline (assessed	generation projects	
against a particular	To contribute to the resolution of issues associated	
year) and have set	with global warming & climate change, MUFG will not	
targets against this	provide financing to new coal fired power generation projects in principle, as outlined in the MUFG	
baseline.	Environmental and Social Policy Framework. The	
	balance of financing to coal fired power generation	
Show that the bank has	projects, which stood at US \$3,580 million as of the	
analysed and	end of FY2019, will be reduced by 50% from FY2019 by	
acknowledged	FY2030 and reduced to zero targeting by FY2040.	
significant (potential)		
negative impacts of the	Each Group company also has set its own medium-to-	
set targets on other	long-term environmental goals to contribute to CO2	
dimensions of the	reduction/response to climate change, waste	
SDG/climate	reduction, and prevention of air pollution and is	
change/society's goals	working to achieve them while setting company	
and that it has set out	targets for female representation in managerial	
relevant actions to	positions.	
mitigate those as far as		
feasible to maximize		
the net positive impact		
of the set targets.		
v	 usion (statement if it has fulfilled the requirements regard	ing Target Setting
	usion/statement if it has fulfilled the requirements regard total of 20 trillion yen in sustainable finance by FY2030 to	
	tion & job creation and social infrastructure & town plann	•
_	lobal warming & climate change (increasing positive impa	-
	coal fired power generation projects financing to help add	
-	climate change (reducing negative impacts).	
2.3 Plans for Target	As part of efforts to strengthen its sustainability	MUFG
Implementation and	promotion system, MUFG has a governance system to	Sustainability
Monitoring	monitor its sustainability initiatives, including progress	Report 2020, p.
	towards targets.	23
Show that your bank		https://www.muf
has defined actions and	We reviewed the deliberations of the former CSR	g.jp/english/csr/r
milestones to meet the	Committee and its members and developed it into the	eport/index.html
set targets.	Sustainability Committee, with the aim of intensively	
	discussing initiatives to resolve environmental and	
Show that your bank	social issues. The Committee meets at least once a	
'	year, in principle, to discuss and report on the content	

year, in principle, to discuss and report on the content







has put in place the means to measure and monitor progress against the set targets. Definitions of key performance indicators, any changes in these definitions, and any rebasing of baselines should be transparent.	of deliberations, such as the confirmation of the status of sustainability initiatives, including the monitoring of the progress toward targets, and the integration and strengthening of the management plan, to the Board of Directors and the Executive Committee. In FY2019, we engaged two external advisors to provide agile and flexible consultation for the members of the Board of Directors. Board members exchange views with the advisors and use advice and recommendations from their expertise in MUFG's sustainability initiatives. We also appointed a Chief Sustainability Officer (CSuO) to clarify the responsibilities for promoting sustainability. For the time being, the director in charge of corporate planning and strategy will also act as the CSuO, which will enhance the driving force, including integration with our core business. The Sustainability Office in the Corporate Planning Division is responsible for the planning and development of sustainability management and	
	accelerating sustainability-oriented management	
	throughout the company.	
Please provide your bank's conclu Implementation and Monitoring.	usion/statement if it has fulfilled the requirements regardi	ing Plans for Target
	monitor our sustainability initiatives including progress to	owards targets,
thereby strengthening our sustai		
2.4 Progress on	Sustainable Finance Goals	MUFG
Implementing Targets	In FY2019, MUFG made smooth progress towards the	Sustainability
	Sustainable Finance Goals, and the total amount of	Report 2020, p.
For each target	financing stood at 3.7 trillion yen (including 2.2 trillion	44, 45, 54, 68
separately:	yen in the environmental sector).	<u>https://www.muf</u> g.jp/english/csr/r
Show that your bank	We will consistently implement actions needed to	eport/index.html
has implemented the	achieve the target balance of project financing to coal	
actions it had	fired power generation projects.	
previously defined to		
meet the set target.	We have made progress toward our medium-to-long-	
<i>Or explain</i> why actions could not be implemented / needed to be changed and how your bank is adapting its plan to meet its set	term environmental goals to contribute to CO2 reduction/response to climate change, waste reduction, and prevention of air pollution as well as company targets for female representation in managerial positions.	
		I





target.		
Report on your bank's		
progress over the last		
12 months (up to 18		
months in your first		
reporting after		
becoming a signatory)		
towards achieving each		
of the set targets and		
the impact your		
progress resulted in.		
(where feasible and		
appropriate, banks		
should include		
quantitative		
disclosures)		
	usion/statement if it has fulfilled the requirements regardi	ing Progress on
Implementing Targets	ision/statement in it has furnied the requirements regard	ing Progress on
	Ir targets and keep disclosing the progress status.	
Principle 3: Clients and Custome		
-	ur clients and our customers to encourage sustainable pr	actices and enable
	hared prosperity for current and future generations.	
3.1 <i>Provide an overview</i> of	With the conviction that environmental and social	MUFG
the policies and	sustainability are essential to achieving sustainable	Sustainability
practices your bank has	growth for MUFG, we are engaged in value creation	
		Report 2020, p.3,
in place and/or is	employing an integrated approach in which the	Report 2020, p.3, 11-13, 23, 52-53
planning to put in place	employing an integrated approach in which the execution of management strategies goes in tandem	
		11-13, 23, 52-53
planning to put in place to promote responsible relationships with its	execution of management strategies goes in tandem	11-13, 23, 52-53 https://www.muf
planning to put in place to promote responsible relationships with its customers. This should	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level information on any	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programmes and	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business opportunities and business risks.	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programmes and actions implemented	 execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business opportunities and business risks. Regarding business opportunities, we identified 	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programmes and actions implemented (and/or planned), their	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business opportunities and business risks. Regarding business opportunities, we identified environmental and social issues that we must address	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
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planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programmes and actions implemented (and/or planned), their scale and, where possible, the results	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business opportunities and business risks. Regarding business opportunities, we identified environmental and social issues that we must address and, selected seven priority issues, taking into account societal expectations, affinity with MUFG's business areas, global issues such as the 17 SDGs, and issues for Japan as indicated by Japan's Cabinet Office. We have	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programmes and actions implemented (and/or planned), their scale and, where possible, the results	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business opportunities and business risks. Regarding business opportunities, we identified environmental and social issues that we must address and, selected seven priority issues, taking into account societal expectations, affinity with MUFG's business areas, global issues such as the 17 SDGs, and issues for Japan as indicated by Japan's Cabinet Office. We have incorporated the priority issues into our business	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programmes and actions implemented (and/or planned), their scale and, where possible, the results	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business opportunities and business risks. Regarding business opportunities, we identified environmental and social issues that we must address and, selected seven priority issues, taking into account societal expectations, affinity with MUFG's business areas, global issues such as the 17 SDGs, and issues for Japan as indicated by Japan's Cabinet Office. We have incorporated the priority issues into our business strategies and are currently promoting concrete	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programmes and actions implemented (and/or planned), their scale and, where possible, the results	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business opportunities and business risks. Regarding business opportunities, we identified environmental and social issues that we must address and, selected seven priority issues, taking into account societal expectations, affinity with MUFG's business areas, global issues such as the 17 SDGs, and issues for Japan as indicated by Japan's Cabinet Office. We have incorporated the priority issues into our business strategies and are currently promoting concrete initiatives towards their resolution.	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r
planning to put in place to promote responsible relationships with its customers. This should include high-level information on any programmes and actions implemented (and/or planned), their scale and, where possible, the results	execution of management strategies goes in tandem with the pursuit of solutions for social issues. We support customers transitioning to a sustainable business model in terms of both business opportunities and business risks. Regarding business opportunities, we identified environmental and social issues that we must address and, selected seven priority issues, taking into account societal expectations, affinity with MUFG's business areas, global issues such as the 17 SDGs, and issues for Japan as indicated by Japan's Cabinet Office. We have incorporated the priority issues into our business strategies and are currently promoting concrete	11-13, 23, 52-53 https://www.muf g.jp/english/csr/r





	sustainable finance. The Office seeks solutions to medium-to-long-term environmental and social issues faced by our customers and provides them with information and functionality, thereby supporting their transition to enhanced energy efficiency and facilitating innovation that employs clean energy technologies. Regarding business risks, in 2018, we launched the MUFG Environmental Policy Statement and the MUFG Human Rights Policy Statement as our basic policies to address environmental and social issues, as well as the	
3.2 <i>Describe</i> how your bank has worked with and/or is planning to work with its clients and	processes to identify and assess environmental and social risks and impacts based on the MUFG Environmental and Social Policy Framework (standard and enhanced due diligence) and environmental and social considerations based on the Equator Principles. MUFG uses its functions and businesses as a financial institution to provide various initiatives, products, and services to address the environmental and social issues it has determined. Examples are as follows	MUFG Sustainability Report 2020, p.
its clients and customers to encourage sustainable practices and enable sustainable economic activities. This should include information on actions planned/implemented, products and services developed, and, where possible, the impacts achieved.	issues it has determined. Examples are as follows. Sustainability Linked Loan MUFG Bank has developed a loan product called the Sustainability Linked Loan (SLL), in which terms and conditions of the loan will be adjusted based on the sustainability performance target (SPT) aligned with the customer's ESG strategy. Specifically, we set a performance target linked to the customer's sustainability targets, such as the target reduction in CO2 emissions and ESG assessments, and by adjusting loan conditions according to the customer's performance in achieving the set target, we promote and support the customer's environmental and social initiatives and sustainable economic activities. In FY2019, we closed three SLL transactions, one of	12-21, 33-42 https://www.muf g.jp/english/csr/r eport/index.html
	which was the first of its kind in Japan. ESG Management Support Loan This corporate loan product is designed to evaluate and support customers' ESG initiatives. In addition to the usual screening process, we evaluate customer initiatives and score them in cooperation with Mitsubishi UFJ Research and Consulting and Japan Credit Rating Agency to extend financing accordingly.	





	An increasing number of customers, including large	
	companies and SMEs that plan to launch ESG	
	management, are interested in this loan product.	
Principle 4: Stakeholders	· · · · · · · · · · · · · · · · ·	
We will proactively and responsi	bly consult, engage and partner with relevant stakehold	ers to achieve
society's goals.		
4.1 <i>Describe</i> which	MUFG categorizes its stakeholders involved with its	MUFG
stakeholders (or	business activities into the following categories:	Sustainability
groups/types of	customers, business partners, employees,	, Report 2020,
stakeholders) your	shareholders and investors, communities and society,	p.23-31
bank has consulted,	and the environment. Through constructive dialogue	https://www.mu
engaged, collaborated	with each stakeholder, we will gain new insights and	g.jp/english/csr/r
or partnered with for	they will deepen their understanding of MUFG, and by	eport/index.html
the purpose of	taking into account the interests of our stakeholders	_,
implementing these	and the social issues they face, we will strive to build a	
Principles and	relationship of trust and collaboration that will lead to	
improving your bank's	the sustainable growth of MUFG and the improvement	
impacts. This should	of our corporate value over the medium to long term.	
include a high-level	We also participated in the Nikkei SDGs Forum and	
overview of how your	held an ESG Management Forum to distribute	
bank has identified	information effectively.	
relevant stakeholders		
and what issues were	In FY2019, we engaged two external advisors to	
addressed/results	provide agile and flexible consultation for the	
achieved.	members of the Board of Directors. Board members	
	exchange views with the advisors and use advice and	
	recommendations from their expertise in MUFG's	
	sustainability initiatives.	
	,	
	Moreover, MUFG participates in and endorses a	
	variety of initiatives to meet its social responsibilities	
	as a financial institution, respond to the demands of	
	the international community and contribute to the	
	realization of a sustainable society. In January 2021,	
	we endorsed and committed to the Stakeholder	
	Capitalism Metrics, a set of indicators to measure	
	stakeholders' capitalistic level, which is proposed by	
	the World Economic Forum.	
Principle 5: Governance & Cultur	re	
-	nent to these Principles through effective governance an	d a culture of
responsible banking		
5.1 Describe the relevant	MUFG is strengthening its sustainability promotion	MUFG
governance structures,	system in order to achieve a sustainable environment	Sustainability
policies and procedures	and society, as well as the sustainable growth of the	Report 2020,
your bank has in	group. Specifically, we reviewed the deliberations of	p.23, 100-102
place/is planning to put	the former CSR Committee and its members and	https://www.mul
	developed it into the Sustainability Committee, with	g.jp/english/csr/r





significant positive and negative (potential) impacts and support effective implementation of the Principles.	the aim of intensively discussing initiatives to resolve environmental and social issues. The Committee meets at least once a year, in principle, to discuss and report on the content of deliberations, including the confirmation of the status of sustainability initiatives and the integration and strengthening of the management plan, to the Board of Directors and the Executive Committee.	<u>eport/index.html</u>
	In FY2019, we engaged two external advisors to provide agile and flexible consultation for the members of the Board of Directors. Board members exchange views with the advisors and use advice and recommendations from their expertise in MUFG's sustainability initiatives.	
	We also appointed a Chief Sustainability Officer (CSuO) to clarify the responsibilities for promoting sustainability. For the time being, the director in charge of corporate planning and strategy will also act as the CSuO, which will enhance the driving force, including integration with our core business.	
5.2 <i>Describe</i> the initiatives and measures your bank has implemented or is planning to implement to foster a culture of responsible banking among its employees. This should include a high-level overview of capacity building, inclusion in remuneration structures and performance management and leadership communication, amongst others.	MUFG is strongly focused on encouraging each employee's self-directed career building and, to this end, supports their growth and their ability to respond to challenges. Accordingly, we have in place a number of frameworks designed to help them acquire diverse experience within and outside the Group. We hold in-house education and training sessions to promote a better understanding of sustainability. Also, to advance the integration of the resolution of social issues in our management strategy, the Sustainability Office shares information, makes proposals, and exchanges opinions with related departments regarding the concept of sustainability, the external environment, and awareness of issues in the formulation of sustainability-related policies and business strategies, the promotion of various initiatives, and the preparation of the Annual and Sustainability reports.	MUFG Sustainability Report 2020, p.62-65 <u>https://www.muf</u> <u>g.jp/english/csr/r</u> <u>eport/index.html</u>
	In discussing the next medium-term business plan, we collected and reflected the opinions of many employees on the further evolution of sustainability management. We see increased momentum and awareness within not only upper management but	





	across the whole group.	
5.3 Governance Structure	With the governance structure mentioned in 5.1,	MUFG
for Implementation of	MUFG promotes initiatives based on the Principles for	Sustainability
the Principles	Responsible Banking (PRB).	Report 2020,
		p.23, 100-102
Show that your bank		https://www.muf
has a governance		g.jp/english/csr/r
structure in place for		eport/index.html
the implementation of		
the PRB, including:		
a) target-setting and		
actions to achieve		
targets set		
b) remedial action in		
the event of targets or		
milestones not being		
achieved or unexpected		
negative impacts being		
detected.		
Please provide your bank's concl	usion/ statement if it has fulfilled the requirements regard	ling Governance
Structure for Implementation of	the Principles.	
MUFG is strengthening its sustain	nability promotion system in order to achieve a sustainabl	e environment and
society, as well as the sustainable	e growth of the group. We reviewed the deliberations of t	he former CSR
Committee and its members and	developed it into the Sustainability Committee, with the	aim of intensively
-	nvironmental and social issues. The Committee meets at l	
principle, to discuss and report o	n the content of deliberations to the Board of Directors ar	nd the Executive
Committee.		
Principle 6: Transparency & Acco	-	
	ndividual and collective implementation of these Princip	
goals.	ble for our positive and negative impacts and our contrib	bution to society s
6.1. Progress on	To enhance transparency and accountability, we are	MUFG
Implementing the	sharing information about our sustainability initiatives	Sustainability
Principles for	through a new Sustainability Report in addition to our	Report 2020, p.7,
Responsible Banking	existing annual report and websites.	55,91
		https://www.muf
Show that your bank	Other than principles 1-5 mentioned above, we are	g.jp/english/csr/r
has progressed on	also working on the following.	eport/index.html
implementing the six		
Principles over the last	We are reviewing environmental and social	
12 months (up to 18	priority issues	
months in your first	We are working on further integration of the	
reporting after	resolution of social issues and our management	
	strategy in discussing our next medium-term	
Decoming a signatory)		
becoming a signatory) in addition to the	business plan	





implementation of	resolution of the priority issues outside its	
targets in minimum	business. We also established a new framework	
two areas (see 2.1-2.4).	to contribute an amount equivalent to 0.5% of	
	the Group's net business profits in the previous	
Show that your bank	fiscal year to social contribution activities (in the	
has considered existing	form of donations, etc.)	
and emerging	 We plan to strengthen the MUFG Environmental 	
international/regional	and Social Policy Framework	
good practices relevant	 MUFG is aiming to achieve 100% utilization of 	
for the implementation	renewable energy sources for its in-house	
of the six Principles for	electricity needs. As a first step, we became the	
Responsible Banking.	first Japanese bank to introduce a menu of	
Based on this, it has	electricity powered exclusively by hydropower	
defined priorities and	generation.	
ambitions to align with		
good practice.		
Show that your bank has implemented/is working on implementing changes in existing practices to reflect and be in line with existing and emerging international/regional good practices and has made progress on its implementation of		
these Principles.		
	usion/statement if it has fulfilled the requirements regard	ng Progress on
Implementing the Principles for R		
	ountability, we are sharing information about our sustain	
through a new Sustainability Rep	ort in addition to our existing annual report and websites.	We will implement

a variety of initiatives to further strengthen our sustainability efforts.