

Fiscal 2023 Interim
Results
Fixed Income Investors
Presentation

March 2024

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The financial information used in this document was prepared in accordance with accounting principles generally accepted in Japan ("Japanese GAAP"), unless otherwise stated. Accounting principles generally accepted in the United States ("U.S. GAAP") differ in certain important respects. You should consult your own professional advisers for a more complete understanding of the differences between U.S. GAAP and Japanese GAAP and the generally accepted accounting principles of other jurisdictions and how those differences might affect the financial information contained in this document.

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This document is as of March 8, 2024.

Definitions of abbreviations used in this document

the Bank (BK): MUFG Bank, Ltd. DS: Digital Service Business Group

the Trust Bank (TB): Mitsubishi UFJ Trust & Banking Corporation R&C: Retail & Commercial Banking Business Group

the Securities HD (SCHD): Mitsubishi UFJ Securities Holdings Co., Ltd. JCIB: Japanese Corporate & Investment Banking Business Group MICOS: GCIB: Global Corporate & Investment Banking Business Group

MUMSS: Mitsubishi UFJ Morgan Stanley Securities Co., Ltd. GCB: Global Commercial Banking Business Group

MUAH: MUFG Americas Holdings Corporation AM/IS: Asset Management & Investor Services Business Group

KS: Bank of Ayudhya Public Company Limited (Krungsri) Global Markets: Global Markets Business Group

BDI: PT Bank Danamon Indonesia, Tbk. FSA: Financial Services Agency of Japan

FSI: First Sentier Investors (Australia) Services Pty Limited

MUB: MUFG Union Bank, N.A.

Definitions of figures used in this document

Consolidated: Mitsubishi UFJ Financial Group Inc. (consolidated)

the Bank consolidated: MUFG Bank, Ltd. (consolidated)

Non-consolidated: Simple sum of MUFG Bank, Ltd. (non-consolidated) and Mitsubishi UFJ Trust & Banking Corporation (non-consolidated)

the Bank non-consolidated: MUFG Bank, Ltd. (non-consolidated)



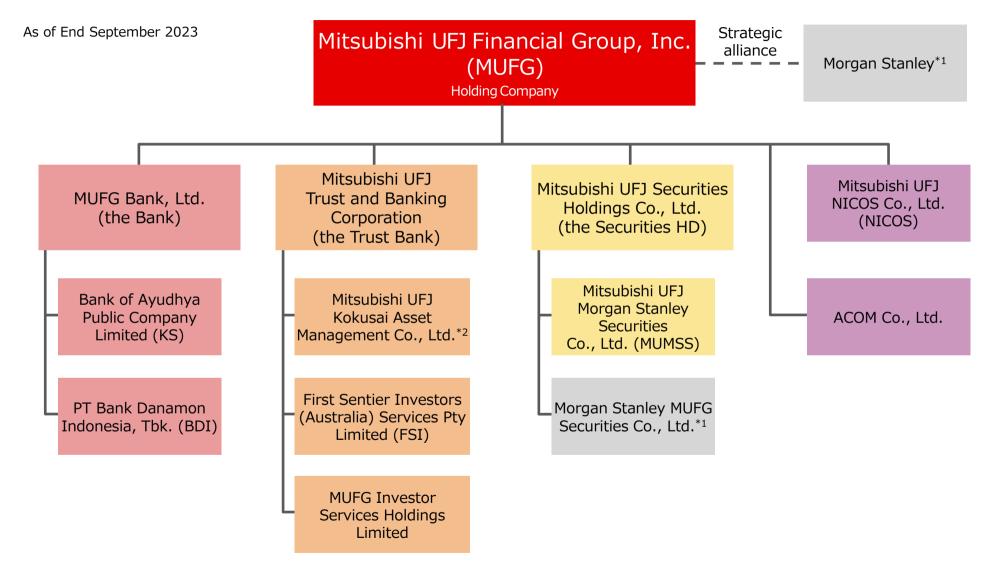
Contents

Section 1	Overview	4
Section 2	Financial results	8
Section 3	Capital raising strategy	20
Appendix		31





Group structure



^{*2} On October 1 2023, the corporate name of Mitsubishi UFJ Kokusai Asset Management Co., Ltd. was changed to Mitsubishi UFJ Asset Management Co., Ltd. All shares of Mitsubishi UFJ Asset Management Co., Ltd. owned by the Trust Bank will be transferred to MUFG in April 2024.



^{*1} Morgan Stanley and Morgan Stanley MUFG Securities are equity method investees of MUFG as of end September 2023

MUFG at a glance

Financials*1

Consolidated

		FY 2023 H1
1	Consolidated gross profits (before credit costs for trust accounts)	¥ 2,487.4bn / US\$16.6bn
2	Profits attributable to owners of parent	¥ 927.2bn / US\$6.2bn

		End Sep 2023
3	Total assets	¥398.1tn / US\$2,665.3bn
4	Loans (banking + trust accounts)	¥114.8tn / US\$768.6bn
5	Deposits	¥217.8tn / US\$1,458.2bn
6	Market capitalization*2	¥ 18.3tn / US\$122.2bn
7	Consolidated LCR*3	159.5%
8	NPL ratio*4	1.19%

Group network

(As of end September 2023)*7

Domestic Network:

432 locations*8

Global Network:

Approx. 2,000 locations*9 across over 40 countries

- *1 Exchange rate applied is ¥149.36/US\$
- *2 As of end February 2024. Exchange rate applied is ¥140.96/US\$
- *3 The ratio is the three-month average of daily LCR for the three months ended September 30, 2023, that is calculated by dividing the balance of High-Quality Liquid Assets by the amount of total net cash flows on a daily basis for the same three months
- *4 The calculation of the NPL ratio has been changed per amendments to the definition of risk-monitored loans under the Japanese Banking Act. Please see P.15
- *5 Calculated on the basis of regulations applied at the end of September 2023

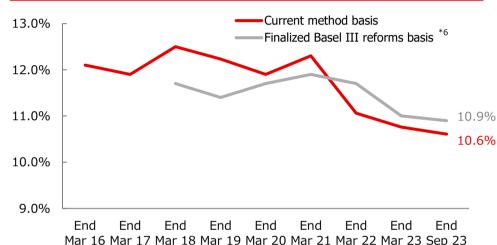
Capital



Common Equity Tier 1 Capital Ratio as of end September 2023 (financial strength)

10.6%

(current method basis)*5



Issuer ratings (holding company)

(As of end February 2024)

	Moody's	S&P	Fitch
Long-term	A1	Α-	A-
Short-term	P-1	-	F1

- *6 Estimated CET1 ratio reflecting the RWA difference calculated on the basis of the finalized Basel III reforms expected to be fully applied in 2029, according to the amended notification on capital adequacy ratio published by the FSA on April 28, 2022 and November 30, 2022
- *7 For BDI, as of end June 2023
- *8 A facility that houses several branches for retail clients is counted as a single location. Total of the Bank, the Trust Bank and the Securities HD
- *9 Including 464 locations of Adira Finance, a subsidiary of BDI



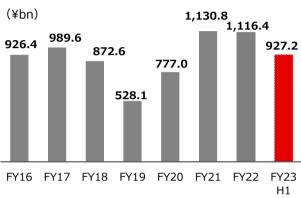
MUFG credit highlights

Profit track record

Consolidated

Ample liquidity

Consolidated



Profits attributable to owners of parent

Sufficient capital

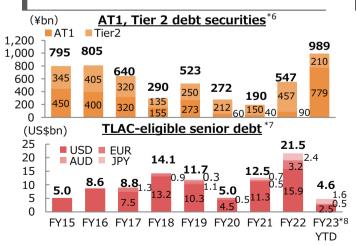
Consolidated

10.6%

CET1 capital ratio (current method basis*4) (End September 2023) 159.5%

Consolidated Liquidity Coverage Ratio*1
(End September 2023)

Issuance track record*5



Sound asset quality

Consolidated



Credit ratings

Holdco Senior (TLAC)

A1 / A- / A-

Moody's / S&P / Fitch (End December 2023)

AT1 Security Rating

Baa3 / BB+ / BB+

Moody's / S&P / Fitch (End December 2023)

^{*1} The ratio is the three-month average of daily LCR for the three months ended September 30, 2023, that is calculated by dividing the balance of High-Quality Liquid Assets by the amount of total net cash flows on a daily basis for the same three months *2 Total non-performing loans / Total loans *3 NPL Ratios as of and after the end of March 2021 are calculated as per the amendments to the definition of risk-monitored loans under the Japanese Banking Act. See P.15 *4 Calculated on the basis of regulations applied at the end of September 2023 *5 Total of public issuance (excluding the amount of buyback) as of March 8, 2024. *6 All figures are converted into JPY using actual exchange rates as of the end of December 2023 *8 From April 1, 2023 to March 8, 2024



Section 2 Financial results



Income statement summary

	Consolidated (¥bn)	FY22 H1	FY23 H1	YoY	After adjustment of MUB*1	
1	Gross profits (Before credit costs for trust accounts)	2,323.4	1 2,487.4	163.9	_	1 Gross profits
2	•	1,674.0	1,229.6	(444.3)	_	 Net interest income wa investment trusts cance
3	Trust fees + Net fees and commissions	772.2	848.7	76.5	_	H1, although foreign in
4	Net trading profits +	(122.8)	408.9	531.8	-	increasedNet fees and commission
5	Net gains (losses) on debt securities	(497.1)	(49.8)	447.3	-	foreign loan-related fee • Net trading profits + Net trading profits
6	G&A Expenses	1,428.1	2 1,401.6	(26.5)	_	driven by increases in S
7	Net operating profits	895.2	1,085.7	190.5	_	as well as the absence ¥(497.1)bn included in
8	Total credit costs	(243.8)	3 (181.2)	62.6	(169.3)	portfolio
9	Net gains (losses) on equity securities	76.1	130.3	54.2	-	2 G&A expenses / Exp
10	Net gains (losses) on sales of equity securities	131.6	134.6	3.0	-	 Down by ¥(26.5)bn Yo Expense ratio was 56.3
11		(55.5)	(4.2)	51.2	_	an increase in Gross pr
12	Equity in earnings of equity method investees	239.2	4 305.3	66.0	-	3 Total credit costs
13	Other non-recurring gains (losses)	(375.7)	6 (60.3)	315.3	99.2	 Improved by ¥62.6bn `losses on loans held by
14	Ordinary profits	591.0	1,279.9	688.8	240.6	provision for allowance reversal of allowance ir
15	Net extraordinary gains (losses)	(57.3)	(42.8)	14.5	-	4 Equity in earnings of
16	Total of income taxes-current and income taxes-deferred	(260.8)	(274.9)	(14.1)	-	• Up by ¥66.0bn YoY, du
17	Profits attributable to owners of parent	231.0	6 927.2	696.1	248.0	financial results in the
18	EPS (¥)	18.50	77.11	58.61	-	Other non-recurringUp by ¥315.3bn YoY, d
	<reference></reference>		*2			on bonds held by MUB,
19	ROE (MUFG basis)	2.91%	10.65%	7.73ppt	-	6 Profits attributable t
20	ROE (JPX basis)	2.73%	10.37%	7.64ppt	-	 Up by ¥696.1bn to ¥92 history
21	Expense ratio	61.4%	2 56.3%	(5.1ppt)	_	TIISLUI Y
*1	Adjusted to reflect the following amounts of impact of	f reversal rec	orded as extrac	ordinary gair	s for FV22 rela	ting to ¥584 6 bn of valuation lo

- as down due to the absence of gains on cellation of ¥490.1bn included in FY22 interest income of loans and deposits
- sions were up, driven by an increase in
- Net other operating profits were up Sales & Trading due to market volatility, e of net losses on debt securities of in FY22 H1 through rebalancing the bond

pense ratio

- oY, due to the impact of the sale of MUB
- .3%, down by 5.1% ppt YoY along with profits

YoY, due to the absence of valuation y MUB, offsetting an increase of e for credit losses in contrast to the included in FY22 H1

of equity method investees

lue to the closing date change of MS's equity method of accounting*3

g gains (losses)

due to the absence of valuation losses 3, etc.

to owners of parent

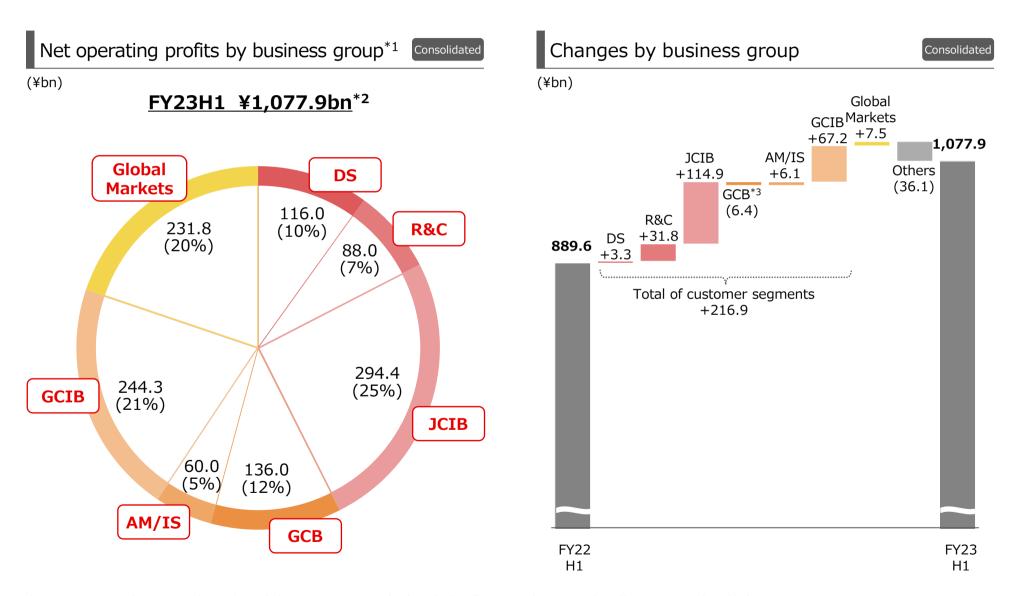
927,2bn YoY, all-time high in MUFG's

^{*1} Adjusted to reflect the following amounts of impact of reversal recorded as extraordinary gains for FY22 relating to ¥584.6 bn of valuation losses on assets held by MUB and other related losses (after tax) recognized in FY22 H1: Total credit costs: ¥231.9bn, Other non-recurring gains (losses): ¥216.1bn, Ordinary profits: ¥448.1bn, Profits attributable to owners of parent: ¥448.1bn

^{*2} MUFG basis: approx. 9.7%, JPX(Japan Exchange Group) basis: approx. 9.4%, respectively, excluding the impact amount of ¥82.7bn, subject to change in line with FX rate, etc., associated with the change of the closing date in the equity method of accounting for MS. For the method of calculation of

ROE(MUFG basis), refer to P.46, footnote 1
*3 Include the impact amount of ¥82.7bn, subject to change in line with FX rate, etc., associated with the change of the closing date in the equity method of accounting for MS. In FY23, the timing of the application of equity method accounting to Morgan Stanley has been changed to eliminate the three-month delay in the application of such accounting in our consolidated financial statements. As a result of this change, for FY23 H1, MS's financial results for the 9-month period, including results for the quarter ended Mar 31, 2023, have been reflected in equity in earnings of equity method investees.

Net operating profits results by business group

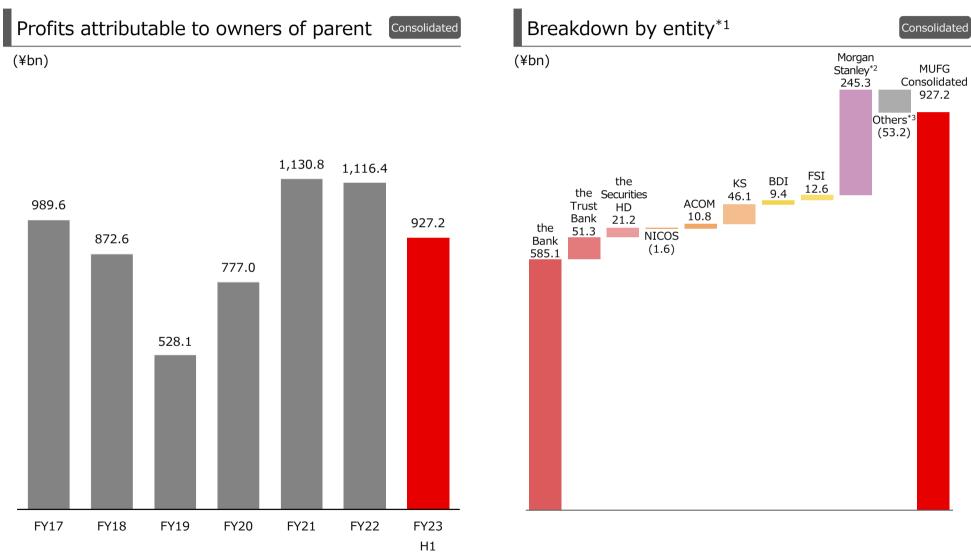


^{*1} On a managerial accounting basis *2 Includes net operating profits from "Others" segment (FY22H1: ¥(56.5)bn, FY23H1: ¥(92.6)bn)



^{*3} Includes the impact of the sale of MUB: ¥(30.0)bn

Outline of profits attributable to owners of parent



^{*1} The figures reflect the percentage holding in each subsidiary and equity method investee



^{*2} Includes the estimated figure of ¥82.7bn associated with the change of the closing date in the equity method of accounting. For the equity method of accounting, refer to P.9, footnote 3

^{*3} Includes consolidation adjustments for special dividend paid by domestic subsidiaries of the Bank of approx.¥(80.0)bn

Balance sheet summary

Balance sheet summary

Consolidated

As of end Sep 2023

Assets

¥398.1tn

Loans
(Banking + Trust accounts)

¥114.8tn

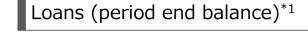
Investment
Securities
(Banking accounts)
¥84.5tn

Liabilities

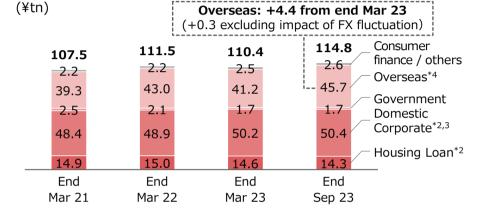
¥**378.5**tn

Deposits ¥217.8tn

Net Assets ¥19.6tn

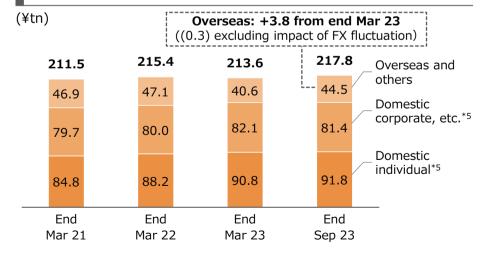


Consolidated



Deposits (period end balance)





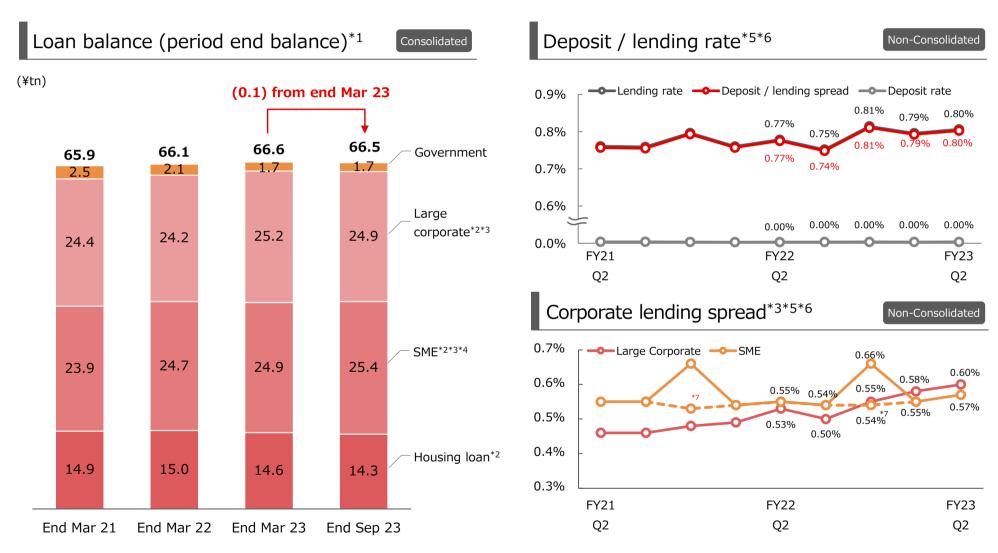
^{*1} Sum of banking and trust accounts *2 Non-consolidated + trust accounts

^{*3} Excluding loans to government and governmental institutions and including foreign currency denominated loans

^{*4} Loans booked in overseas branches, MUAH, KS, BDI, the Bank (China), the Bank (Malaysia) and the Bank (Europe)

^{*5} Non-consolidated

Domestic loans



^{*1} Sum of banking and trust accounts *2 Non-consolidated + trust accounts *3 Including non-JPY loans

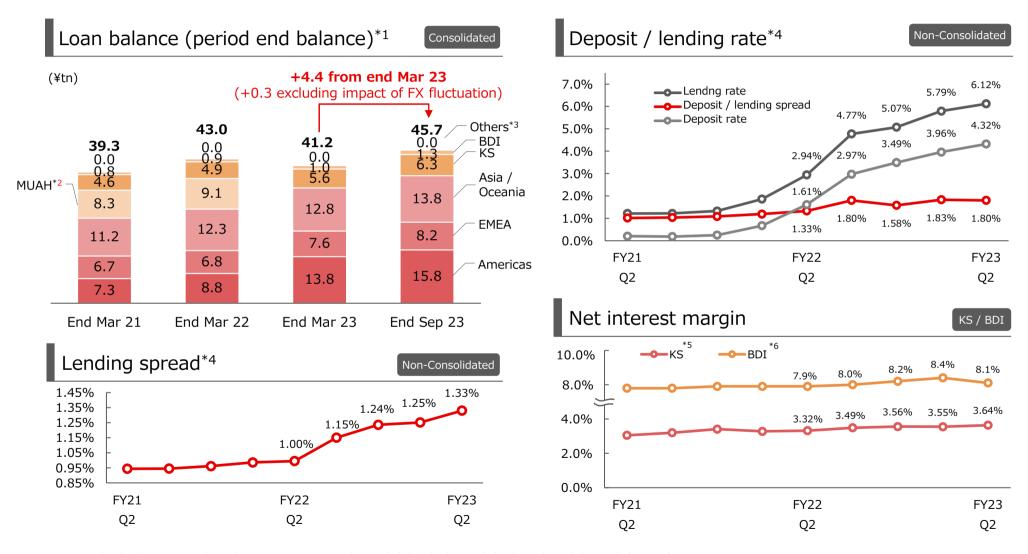


^{*4} Domestic loans to small / medium-sized companies and proprietors (excluding domestic consumer loans)

^{*5} Excluding lending to government *6 On a managerial accounting basis

^{*7} Excluding impact of the collective recording of interest received at fiscal year-end via COVID-19 government subsidized interest payment programs

Overseas loans



^{*1} Loans booked in overseas branches, MUAH, KS, BDI, the Bank (China), the Bank (Malaysia), and the Bank (Europe)

^{*5} Financial results as disclosed in KS's financial reports based on Thai GAAP, and starting from January 1, 2020, Thailand adopted TFRS 9 (which is broadly similar to the IFRS 9 international accounting standard)

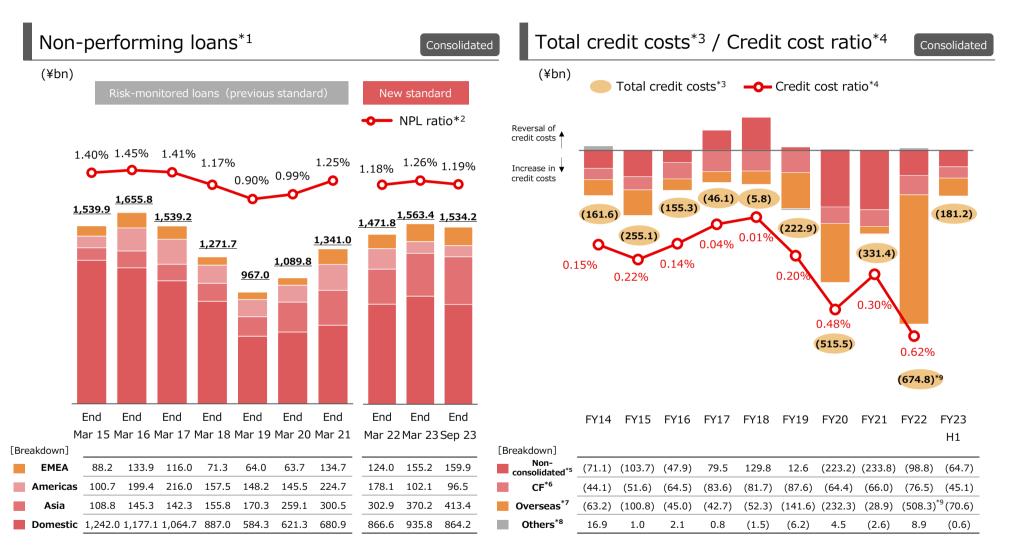




^{*2 &}quot;MUAH" is included in "Americas" from End Mar 23. Approx. ¥2.7tn loans were transferred from MUAH to overseas offices of the Bank upon the sale of MUB

^{*3} Loans booked at offshore markets etc. *4 Managerial accounting basis

Loan assets



- *1 Due to amendments to the Japanese Banking Act, the scope of risk-monitored loans disclosed under the Japanese Banking Act was changed and became the same as the scope of non-performing loans disclosed under the Japanese Financial Reconstruction Act (FRA). Under the previous standard, these loans were "risk-monitored loans," but they are now "non-performing loans." Regions are based on the borrowers' location.
- *2 Total non-performing loans / Total loans under the Japanese Banking Act (Previous standard: Total risk-monitored loans / Total loans and bills discounted (banking accounts as of period end))
- *3 Including gains from recovery of loans written off
- *4 Total credit costs / loan balance as of period end
- *5 Including overseas branches

- *6 Sum of NICOS and ACOM on a consolidated basis
- *7 Sum of overseas subsidiaries of the Bank and the Trust Bank. It is currently estimated that the total credit costs of the major overseas subsidiaries (which were consolidated based on their financial statements for the fiscal year ended June 30, 2023) for the quarter ended September 30, 2023 will be approx. ¥40bn. This amount will be reflected in consolidated financial statements for the quarter ended December 31, 2023
- *8 Sum of other subsidiaries and consolidation adjustment
- *9 Including ¥(393.9)bn of valuation losses on loans sold in connection with MUB's share transfer etc.

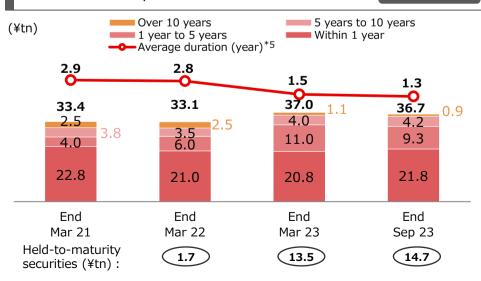


Investment securities

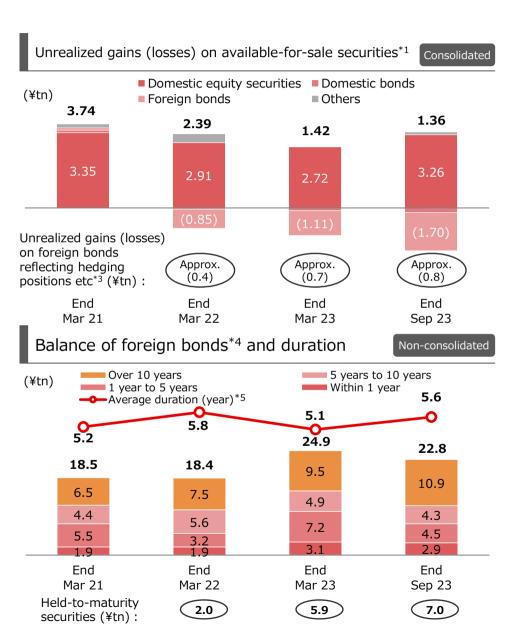
Investment securities Consolidated **Balance** Unrealized gains (losses)* Changes from Changes from (¥bn) End Sep 23 End Sep 23 End Mar 23 End Mar 23 24,657.0 3,136.9 1 Held-to-maturity securities ² Available-for-sale (AFS) Securities **59,767.1** (5,353.8)1,369.5 (50.6)4,766.9 494.9 3,266.0 545.3 Domestic equity securities 26,108.2 (3,643.6)(212.0)(92.0)Domestic bonds 5 21,675.2 (1,843.6)(149.6)(63.2)Japanese government bonds 176.7 (41.1)Foreign equity securities 585.0 (160.7)7 18,751.3 (590.3)(2,958.7)(1,706.5)Foreign bonds 127.5 9,555.5 576.8 128.8 Others

Balance of JGB portfolio*4 and duration

Non-consolidated



^{*1} Unrealized gains (losses) exclude ¥(555.4)bn that was charged to income in connection with the agreement to sell all shares of MUB



^{*3} Managerial accounting basis



^{*2} Approximately ¥(0.4)tn excluding the impact of FX translation

^{*4} Available for sale securities and securities being held to maturity

^{*5} Available for sale securities

Ample liquidity

- Liquidity coverage ratio is consistently over the minimum requirement
- · Loan amounts controlled stably according to deposit amounts

• JPY and Non-JPY deposit amounts have been stable Liquidity coverage ratio (%) Loan to deposit ratio*1 (%) Consolidated Consolidated 168.4 169.4 159.5 61.1 154.6 59.8 152.2 58.3 144.8 141.2 52.9 51.8 52.7 50.9 Minimum requirement : 100% End Mar 20 Sep 23 Mar 19 Mar 20 Mar 21 Mar 22 Mar 23 Sep 23 Mar 18 Mar 19 Mar 21 Mar 22 Mar 23 Non-JPY deposits (US\$bn)*2 JPY deposits (¥tn) The Bank non-consolidated 279 262 260 158 156 154 152 248 246 150

End

Mar 21

End

Mar 22

End

Sep 22

End

Mar 23

*1 Calculated by dividing loans (Banking + Trust accounts) by deposits

End

Mar 22

End

Mar 21

End

Sep 22

End

Mar 23

End

Sep 23



End

Sep 23

 $^{^{*}2}$ The Bank consolidated excl. MUAH, KS and BDI. Managerial accounting basis

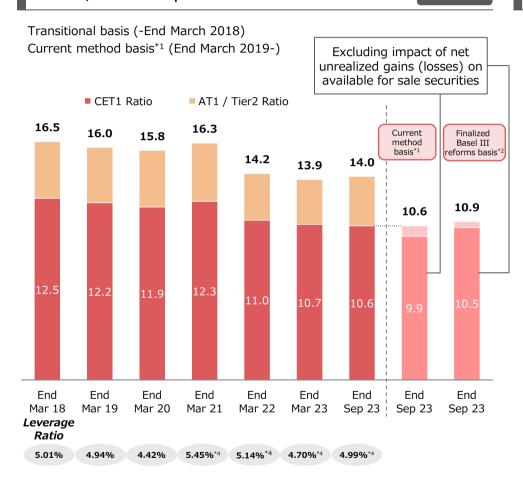
Capital

CET1 / Total capital ratio





Consolidated



*1	Calculated	on th	e basıs o	t regul	ations ap	plicable	e to the	e respective	dates s	shown
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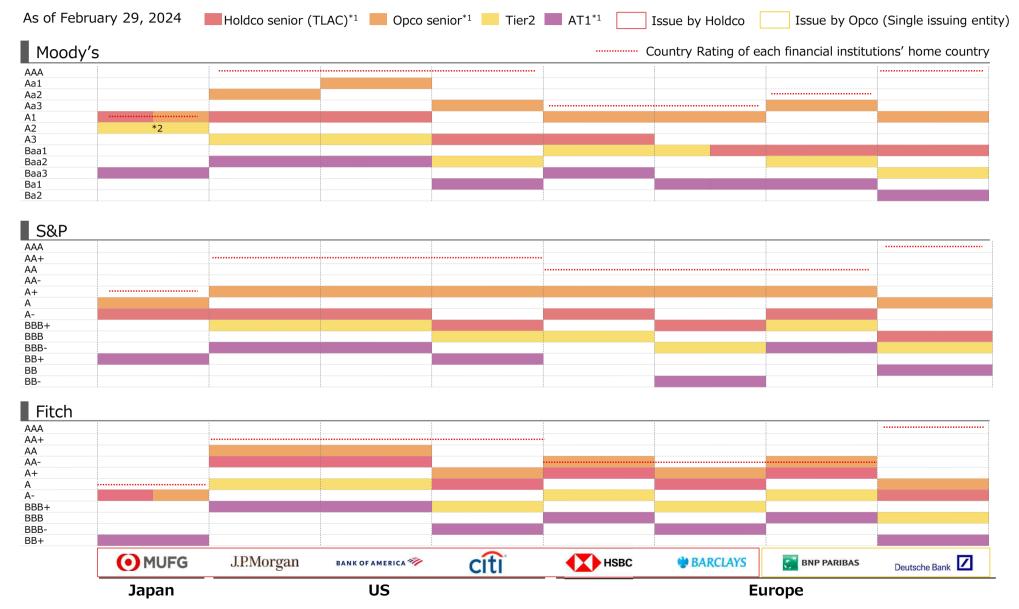
^{*2} Estimated CET1 ratio reflecting the RWA difference calculated on the basis of the finalized Basel III reforms expected to be fully applied in 2029, according to the amended notification on capital adequacy ratio published by the FSA on April 28, 2022 and November 30, 2022

	Od. N	End	End	
	(¥bn)	Mar 23	Sep 23	Changes
1	Common Equity Tier 1 capital ratio	10.76%	10.61%	(0.15)%
2	Tier 1 capital ratio	12.04%	12.13%	0.09%
3	Total capital ratio	13.91%	14.02%	0.11%
4	Leverage ratio	4.70%	4.99%	0.29%
5	Common Equity Tier 1 capital	13,280.8	14,176.5	895.7
6	Retained earnings	12,739.2	13,475.1	735.9
7	Other comprehensive income	2,481.9	2,489.9	8.0
8	Regulatory adjustments	(4,003.0)	(4,368.2)	(3,652)
9	Additional Tier 1 capital	1,582.8	2,036.1	453.3
10	Preferred securities and subordinated debt	1,464.0	1,907.0	443.0
11	Tier 1 capital	14,863.7	16,212.7	1,349.0
12	Tier 2 capital	2,302.3	2,522.1	219.7
13	Subordinated debt	1,754.0	1,843.5	89.5
14	Total capital (Tier 1+Tier 2)	17,166.1	18,734.8	1,568.7
15	Risk weighted assets	123,363.3	133,561.4	10,198.0
16	Credit risk	87,666.4	93,697.0	6,030.5
17	Market risk	6,682.9	8,360.6	1,677.7
18	Operational risk	8,474.3	8,934.6	460.3
19	Floor adjustment*3	20,539.5	22,569.0	2,029.4
20	Total exposures*4	316,034.5	324,612.2	8,577.6

^{*3} Adjustments made for the difference between risk-weighted assets under Basel I and Basel III

^{*4} Based on FSA notification, deposits with the Bank of Japan are excluded from total exposures

Rating matrix of global financial institutions



^{*1} Holdco senior includes Senior non-preferred, and Opco senior includes Senior preferred by banks (e.g. CA, BNP and DB), who have a single issuing entity. AT1 includes Preferred Stock by US banks *2 Indicates Moody's MTN program tier 2 rating for MUFG



Section 3 Capital raising strategy

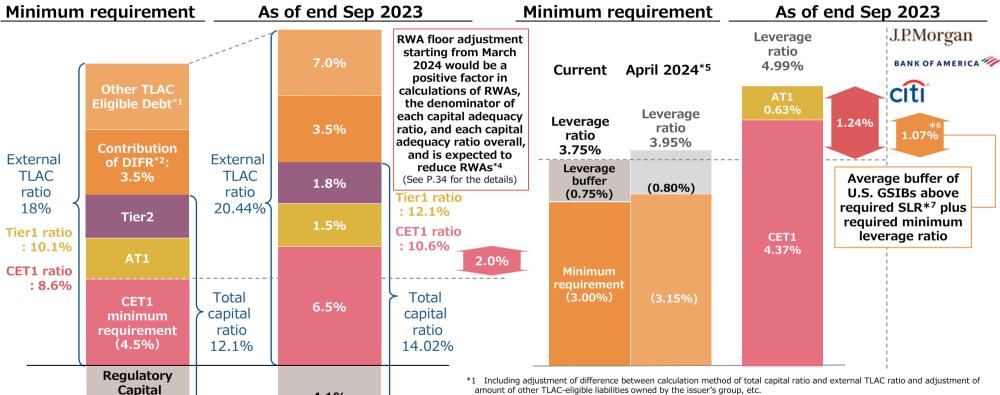
Capital and TLAC requirements

- The best capital mix and required ratios

- Aiming for optimal balance between capital efficiency and capital adequacy in qualitative and quantitative aspects
 - Seeking to secure necessary and sufficient level of capital ratio with utilization of AT1 / Tier2.
 - Seeking to maintain sustainable external TLAC ratio for the long term by raising external TLAC eligible senior debt

MUFG's capital ratio and external TLAC ratio

MUFG's leverage ratio



	As of end Sep 23	Minimum requirement
Risk weighted asset basis	20.44%	18.0%
Total exposure basis	10.09%	6.75%**

Buffers*3

(4.1%)

4.1%

amount of other TLAC-eligible liabilities owned by the issuer's group, etc.

*3 CET1 Buffer applicable to MUFG: G-SIB Surcharge: 1.5%, Capital Conservation Buffer: 2.5%, and Counter-cyclical Buffer: 0.10% *4 Assuming no change after September 30, 2023, in the RWA to which floor adjustments will be applied in phases. Accordingly, actual results may materially vary from the expectation

*5 Starting from April 2024, the minimum requirement will change to 3.15%, the leverage buffer for Japanese GSIBs to 0.80% and the minimum leverage ratio to 3.95%

*6 Calculated based on the data from JPMorgan 3Q23 Earnings Presentation, Bank of America Q3 2023 Earnings Release, and Citi Q3 2023 Financial Supplement

*7 Supplementary Leverage Ratio (SLR) represents end-of-period Tier 1 Capital to Total Leverage Exposure. Advanced Approaches banking organizations are required to maintain a stated minimum SLR of 3.0%. Further, U.S. GSIBs are subject to a 2.0% leverage buffer in addition to the 3.0% stated minimum SLR requirement, resulting in

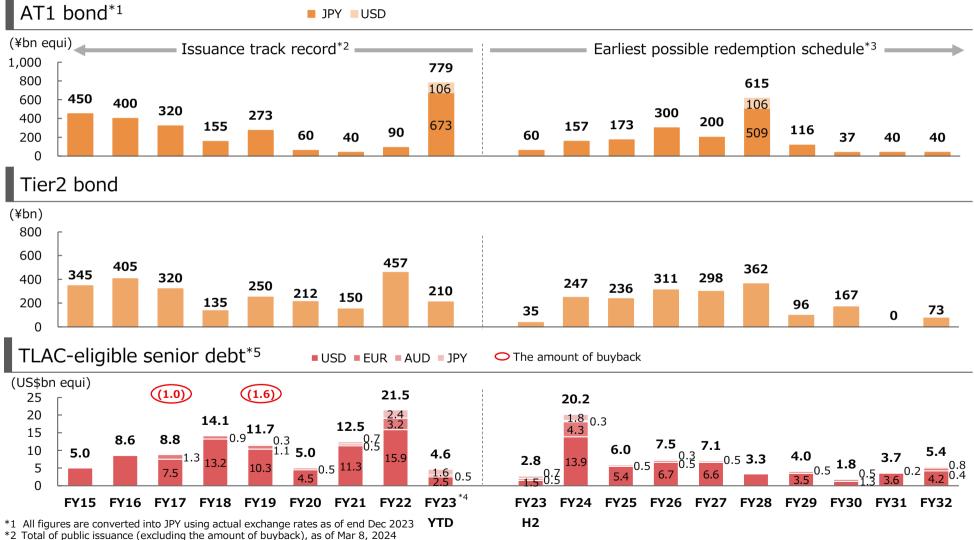
*8 7.10% on and after April 2024



^{*2} Contribution of Deposit Insurance Fund Reserves: Japanese Deposit Insurance Fund Reserves fulfill the requirements for exante commitments to recapitalize a G-SIB in resolution set out in the FSB's TLAC termsheet (Can include 3.5% of RWAs after end Mar 2022, in external TLAC ratio)

MUFG issuance track record and redemption schedule

- In FY2023, maintained stable capital ratios and external TLAC ratio by capital raising, mainly JPY-denominated AT1-eligible bonds
- Issued USD-denominated AT1-eligible bond in October 2023 (US\$750mm), which was the first USD-denominated AT1-eligible bond issuance by Japanese issuer and contributed to diversifying our capital raising sources





^{*3} Annual figures assuming that all callable notes are to be redeemed on their respective first callable dates. Tier2 contains Basel II Tier2 sub notes issued by the Bank and the Trust Bank (including their respective overseas special purpose companies)

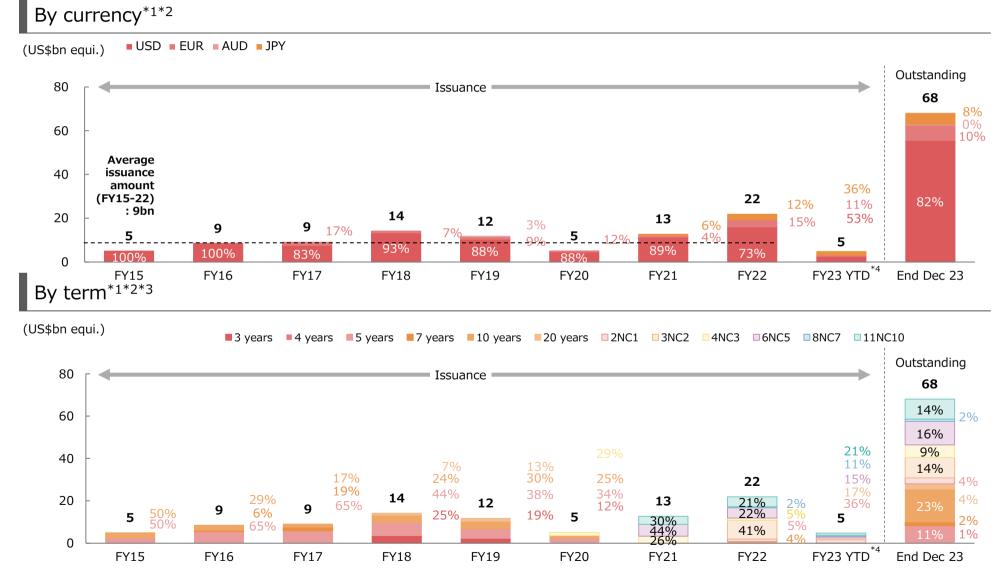
^{*4} Results up to Mar 8, 2024

^{*5} All figures are converted into US\$ using actual exchange rates as of end Dec 2023

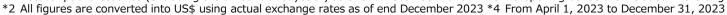
Overview Financial results Capital raising strategy

MUFG TLAC-eligible senior debt issuance summary





^{*1} Total of public issuance (excluding the amount of buyback) as of end December 2023 *3 Re-opening bonds are included in the original bonds' terms





MUFG TLAC-eligible senior debt issuance summary

Past issuance calendar

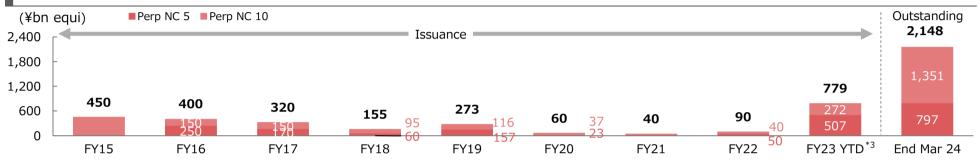
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
FY15											5y,	\$ /10y 5.0Bn
FY16	\$ 5y/10y (Re-op US\$2.0Bn	en)			5y/7y U	Green /10y S\$4.0Bn					\$ 5y/10y US\$2.5B	
FY17				5y/10y US\$4.0Bi		⑤ 7y 0.75Bn				5y Green EUR0.5Bn		\$ 7y/10y \$3.5Bn
FY18		€ 5y EUR0.35B		\$ 5y/10y(Re-op US\$4.6Br	en)/20y 5y(F I	\$ le-open)/10y JS\$3.0Bn	5y Green EUR0.5Bn	US\$120MM	(\$) 10y Green (Sold in dome	estic market)	3y/5 _y US	\$ //10y/20y \$5.5Bn
FY19				\$ € /10y/20y 5y/ \$6.5Bn E	10y <mark>Green</mark> UR1.0Bn	5)	Green \$0.5Bn	1 US\$90MM (Sd	(\$) Oy Social old in domestic	market)	\$ 5y/10y US\$3.75E	
FY20			ustainability UR0.5Bn	\$ 5y/10y US\$3.0Bn		\$ 4NC3 5\$1.5Bn						
FY21			€ 6NC5 JR0.5Bn	\$ 4NC3/6NC5/ 11NC10 US\$6.0Bn			\$ 4NC3/6NC5/ 11NC10 US\$3.0Bn	4NC3/6NC5/ 11NC10 JPY100Bn		\$ 6NC5/11NC1 US\$2.3Bn	0	
FY22	4NC3/6NC5 11NC10 US\$2.0Bn	/ 2NC1/4N0 6NC5/11N JPY120B	$C10 \frac{3NC2/1}{1000}$		NC5/ 3NC2/6 10 11N6 5Bn US\$4	\$(9) 5NC5/ 3NC2 10 EUR1.3Bi	1			8NC7	//11NC10 6	2NC1/4NC3/ NC5/11NC10 JPY232.5Bn
FY23	\$ 3NC2/6NC5/ 11NC10 US\$2.5Bn	8NC7	2NC1 1 JPY240Bn									

Overview Financial results Capital raising strategy

MUFG AT1 debt issuance summary

• Track record of AT1 debt issuance every year



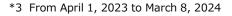


Past issuance calendar

	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
FY15							Perp NC 1 150Bn	0			Pi	Y erp NC 10 300Bn
FY16						Perp N	₩ NC 5/Perp NC 10 400Bn					
FY17							Perp NC 5/Perp 320Bn	NC 10				
FY18									Perp NC 5/Perp NC 1 155Bn	0		
FY19						ı	Perp NC 5/Perp NC 10 273Bn)				
FY20							Perp NC 5/ Perp NC 1 60Bn	0				
FY21							Perp NC 10 40Bn					
FY22					Perp NC	¥ 5/ Perp NC 10 90Bn						
FY23		Perp NC !	¥ 5/Perp NC 10 30Bn			Perp NC 5/F	Perp NC 10 Perp NC BBn US\$750				Perp N	\$\\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \

^{*1} Total of public issuance as of March 8, 2024

^{*2} All figures are converted into JPY using actual exchange rates as of end Dec 2023

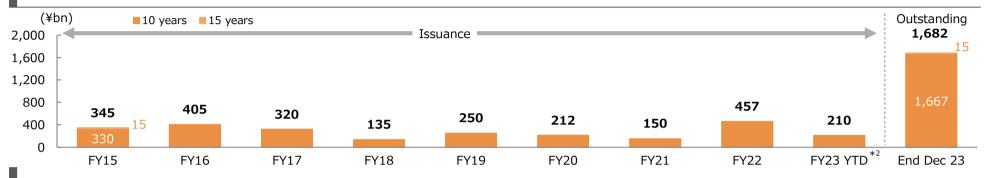




Overview Financial results Capital raising strategy

MUFG Tier 2 debt issuance summary

By term*1*2



Past issuance calendar

(¥bn)	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
FY15			10y/15y 65Bn	10y 80Bn								10y 200Bn
FY16	10y 35Bn			10y 220Bn								10y 150Bn
FY17						¥ 10y 320Bn						
FY18		10y 100Br	ı				¥ 10y 35Bn					
FY19						10y 200Bn			10y 50Bn			
FY20		¥ 10y 62Bh				¥ 10y 150Bn						
FY21		2	¥ .0y 0Bn	10y 130Bi								
FY22				¥ 10y 257Br	า					-	10y 200Bn	
FY23						10y 210Bn						

^{*1} Total of public issuance as of December 31, 2023



^{*2} From April 1, 2023 to December 31, 2023

Comparison of loss absorption mechanism of AT1 capital securities

		Japan	USA	UK	EU	Switzerland
Capital injed	ction prior to PONV	*1	-	-	_	-
	Loss absorption trigger	5.125%	*2	7 %*³	5.125%*5	High: 7% Low: 5.125%
Going Concern	Loss absorption mechanism	Write-down or conversion	*2	Conversion *4	Write-down or conversion	Write-down or conversion
	Write-up provisions	V	*2	*4	*6	-
Gone Concern	Loss absorption mechanism	Contractual write-down or conversion	Statutory write-down or conversion	Statutory write-down or conversion	Statutory write-down or conversion	Contractual write-down or conversion
Divid	lend Stopper	V	V	_	_	V

^{*1} Measures to be taken depend on each case



^{*2} As AT1 securities in USA are generally preferred securities, they typically do not have trigger, loss absorption mechanism or write-up provisions applicable to debt securities

^{*3} Some institutions have defined the 7% trigger as a contractual base to include AT1 capital in their leverage ratio calculations

^{*4} The loss absorption mechanism of most of the AT1 securities in the UK is equity conversion, hence such securities do not have write-up provisions

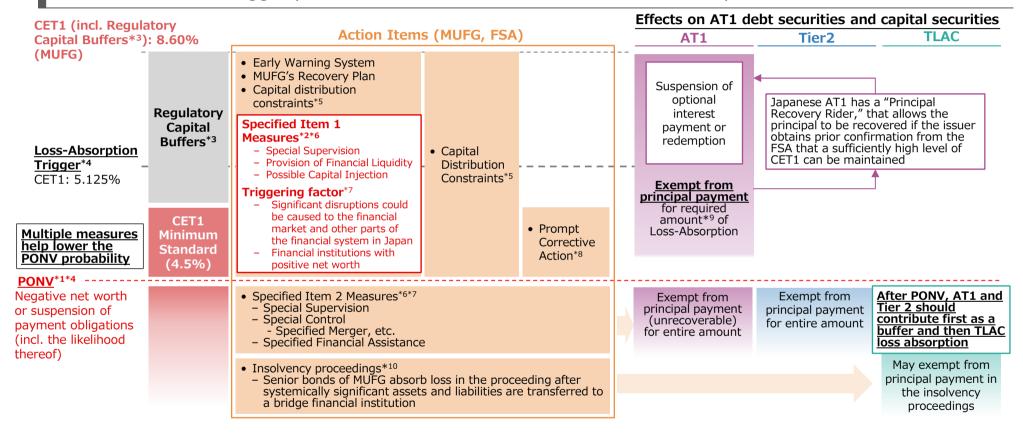
^{*5 7%} or 8% in some jurisdictions in the EU

^{*6} Some jurisdictions in the EU have write-up provisions

Multiple treatments prior to PONV*1*2

• In addition to the existence of "Principal Recovery Rider" to Japanese AT1, there are multiple measures that can contribute to ensure the remoteness to PONV.*1*2 Capital injection can occur prior to PONV*1*2

Treatment at each trigger point and effects on AT1 debt securities and capital securities



- *1 PONV will be deemed to have occurred when the Prime Minister of Japan, following deliberation by Japan's Financial Crisis Response Council pursuant to the Deposit Insurance Act, confirms that "Specified Item 2 Measures" need to be applied to a financial institution if its liabilities exceed or are likely to exceed its assets, or it has suspended or is likely to *6 Implementation of Specified Item 1 and 2 Measures will depend on economic conditions and the financial institution's suspend payment of its obligations
- *2 Prior precedents (especially those prior to 2014 amendments to the Deposit Insurance Act) are not indicative of measures to be taken in a given case, and ordinary resolution measures may be applied without implementing any prompt corrective action or preemptive capital infusion or other measures
- *3 CET1 Buffer applicable to MUFG: G-SIB Surcharge:1.5%, Capital Conservation Buffer:2.5%, Counter-cyclical Buffer: ranging from 0% to 2.5% to be calculated as the weighted average of the buffers deployed across all the jurisdictions to which MUFG has credit exposures will be imposed
- *4 The illustrative cases only where PONV occurs when CET1 falls below 4.5%. However, the circumstances that could trigger PONV is uncertain, and PONV may be triggered even where CET1 is above 5.125% and without triggering AT1 going concern write-down.
- *5 In the case that the applicable regulatory capital buffer requirements are not met, cancellation of interest on AT1 debt

- securities may be determined in the issuer's sole discretion under a capital distribution constraints plan submitted to the FSA pursuant to an order of the FSA under the Japanese capital distribution constraints system
- soundness. Also, Specified Item 1 Measures may not necessarily be applied before Specified Item 2 Measures
- *7 Under the framework for orderly resolution of financial institutions, financial institutions recognized as targets of Specified Item 1 and 2 Measures upon deliberation by the Financial Crisis Response Council may be designated by the Prime Minister as entities whose execution of business operations and management and disposal of property should be supervised by the Deposit Insurance Corporation of Japan. The entities designated as such shall be called "financial institutions under special supervision"
- *8 In the case that TLAC ratio falls below minimum requirement, Business Improvement Order may be issued
- *9 Required amount for CET1 to increase to a sufficient level exceeding 5.125%, which is determined through consultation with the FSA
- *10 Executed as legal insolvency proceedings after being taken over by a specified successor financial institution



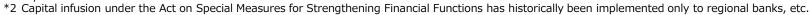
Precedents of capital infusions in Japan

• A measure similar to Specified Item 1 Measures was implemented in one case in 2003*1

Preemptive capital infusion, resolutions and temporary nationalization

Measures	Measures Capital Applicable rules conditions		Bank	Date	Amount (¥bn)	Description				
Preemptive capital	Positive net worth	Article 102, Paragraph 1, Item 1 of the	Resona Bank	Jun 2003	296	Public funds infusion in common shares—government ownership of 50.1%				
infusion		Deposit Insurance Act		Jun 2003	1,663	Public funds infusion in convertible preferred shares				
	Positive net	Act on Special	Kirayaka Bank (Jimoto Holdings)	Sep 2023	18	Public funds infusion in convertible preferred shares				
	worth	Measures for	Howa Bank	Mar 2014	16	Public funds infusion in convertible preferred shares				
		Strengthening	Kirayaka Bank (Jimoto Holdings)	Dec 2012	30	Public funds infusion in convertible preferred shares				
		Financial Functions*2	Tohoku Bank	Sep 2012	10	Public funds infusion in convertible preferred shares				
			77 Bank	Dec 2011	20	Public funds infusion in subordinated loans				
			Tsukuba Bank	Sep 2011	35	Public funds infusion in convertible preferred shares				
			Sendai bank (Jimoto Holdings)	Sep 2011	30	Public funds infusion in convertible preferred shares				
			Miyazaki Taiyo Bank	Mar 2010	13	Public funds infusion in convertible preferred shares				
			Hokuto Bank (Fidea Holdings)	Mar 2010	10	Public funds infusion in convertible preferred shares				
			Kochi Bank	Dec 2009	15	Public funds infusion in convertible preferred shares				
			Towa Bank	Dec 2009	35	Public funds infusion in convertible preferred shares				
			Daisan Bank	Sep 2009	30	Public funds infusion in convertible preferred shares				
			Kirayaka Bank (Jimoto Holdings)	Sep 2009	20	Public funds infusion in convertible preferred shares				
			Michinoku Bank	Sep 2009	20	Public funds infusion in convertible preferred shares				
			Minaminihon Bank	Mar 2009	15	Public funds infusion in convertible preferred shares				
			Fukuho Bank	Mar 2009	6	Public funds infusion in convertible preferred shares				
			Hokuyo Bank	Mar 2009	100	Public funds infusion in convertible preferred shares				
			Howa Bank	Dec 2006	9	Public funds infusion in convertible preferred shares				
			Kiyo Holdings (Kiyo Bank)	Nov 2006	31.5	Public funds infusion in convertible preferred share				
Resolution	Negative net worth or failed	Article 74 of the Deposit Insurance Act	Incubator Bank of Japan	Sep 2010	N.A.	First resolution in which deposit payoff rule was actually invoked				
	Negative net worth or failed	Article 102, Paragraph 1, Item 2 of the Deposit Insurance Act	N.A.							
Temporary Nationalization	Negative net worth and failed	Article 102, Paragraph 1, Item 3 of the Deposit Insurance Act	Ashikaga Bank	Nov 2003	N.A.	DIC acquired all shares of the bank				
	-	Act on Emergency Measures for the Revitalization of the Financial Functions	Nippon Credit Bank Long-term Credit Bank of Japan	Dec 1998 Dec 1998	3.6tn 3.2tn	Purchases the shares, unsuitable assets using special financial assistance, compensation for losses and purchase of shares, capital injection etc.				

^{*1} It is uncertain which measure is to be taken in a given case, and ordinary resolution measures may be applied without implementing any preemptive capital infusion





Corporate structure and issuing entities

Straightforward balance sheet with the Bank and the Trust Bank as the directly-held operating subsidiaries

Entity

Mitsubishi UFJ Financial Group, Inc.

A1 / A - / A - *1

AT1 Security Rating

Baa3 / BB+ / BB+

100% ownership

Status of Securities and offering method

Senior (TLAC), Additional Tier1, Tier2

- SEC-Registered (benchmark)
- Reg S EMTN programme (benchmark and private placement)
- Japanese domestic issuance (JPY)

The Bank holds other subsidiaries of the group

Global banking branches

MUFG Bank, Ltd.

A1 / A / A-*1

Global banking branches

Senior

- Reg S EMTN programme (private placement)
- Formosa (Taiwan)

Senior

- Certificates of deposit
- Local currency of relevant branch (AUD, NZD etc.)

Mitsubishi UFJ Trust and **Banking Corporation** A1 / A / A-*1

Senior

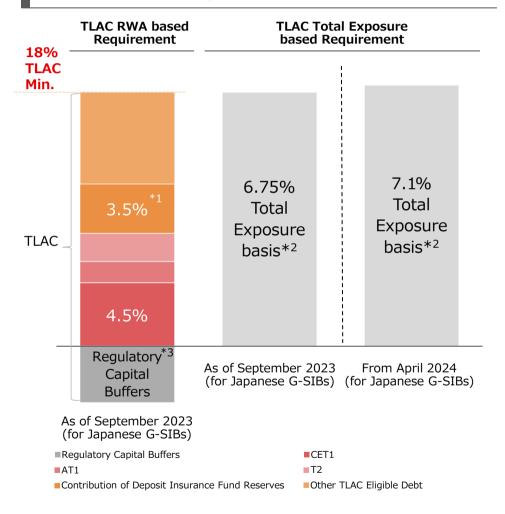
· Certificates of deposit





Japanese TLAC framework summary

TLAC minimum requirement



Japanese resolution system's features

- Contribution of Deposit Insurance Fund Reserves*3
- Multiple treatments prior to loss absorption point, even after Point of Non-Viability ("PONV")*4
- Multiple precedents of prompt corrective action and preemptive capital infusion*4

Requirements for external TLAC-Eligible Debt (excerpt)

- The Holding Company is a resolution entity in Japan ("Domestic Resolution Entity") designated by the FSA
- External TLAC-eligible debt is issued by the Holding Company as the Domestic Resolution Entity

Enhanced requirements for leverage ratio and TLAC ratio

- From April 2024, the total minimum leverage ratio will increase from 3.75% to 3.95% (minimum leverage ratio increase: 3% to 3.15%; G-SIB buffer increase: 0.75% to 0.8%). The TLAC total exposure basis requirement will also increase from 6.75% to 7.1%
- Deposits with the Bank of Japan will continue to be excluded from the calculation of the leverage ratio and the TLAC ratio on a total exposure basis from April 2024
- *1 Japanese Deposit Insurance Fund Reserves fulfill the requirements for ex-ante commitments to recapitalize a G-SIB in resolution set out in the FSB's TLAC termsheet
- *2 Based on FSA notification, deposits with the Bank of Japan are excluded from total exposures.
- *3 CET1 Buffer applicable to MUFG: G-SIB Surcharge:1.5%, Capital Conservation Buffer:2.5%, Counter-cyclical Buffer: ranging from 0% to 2.5% to be calculated as the weighted average of the buffers deployed across all the jurisdictions to which MUFG has credit exposures will be imposed
- *4 Prior precedents (especially those prior to 2014 amendments to the Japanese Deposit Insurance Act) are not indicative of measures to be taken in a given case, and ordinary resolution measures may be applied without implementing any prompt corrective action or preemptive capital infusion or other measures



Summary of Basel Capital Accord and Implementation in Japan

	Capital adequacy ratio					Capital Buffer*2		Leverage		Liquidity		TLAC	
	Tier1+ Tier2	Tier1	CET1	IRRBB*1	Capital Floor	Capital Conservation Buffer	G-SIBs Surcharge	Leverage Ratio	G-SIBs Buffer	Liquidity Coverage Ratio	Net Stable Funding Ratio	Ratio to Risk Asset	Ratio to Total Exposure
2010 Basel III rules text	8%	4%	(2)%	Ratio to									
2011 Basel III rules text amended	(Same as before)			capital 20%									
2012													
2013 Liquidity coverage ratio full text		4.5%	3.5%										
2014 Net stable funding ratio full text		5.5%	4%										
2015 TLAC related reports*3		6.0%	4.5%					Publication of the		60%			
2016 IRRBB, TLAC holdings reports						0.625%	0.25%-0.875%	regulatory notices		70%			
2017 Basel III standards finalized						1.25%	0.5%-1.25%			80%			
2018				Ratio to		1.875%	0.75%-2.125%	3%		90%	100%*6		
2019				Tier1		2.5%	1%-3.5%			100%		16%	6%
2020				15%				2					2
2021													
2022												18%	6.75%
2023	1				1 50%		1		0.5-1.75%*5				
2024	Adoption of new risk weight (including output floor)			55%		Adopt new	3 3.15%					3 7.1%	
2025	(Deferred to March 2024)*4			60%		method (Deferred to	for G-SIBs)						
2026					65%	March 2024)*4							
2027					70%		,						
2028					72.5%								

Post-COVID-19 response framework

- 1 In 2020, the FSA announced a deferral of the national implementation date of the Basel III standards and the revised market risk by one year (deferred from March 2022 to March 2023) due to the announcement of GHOS*7
- From June 2020 to March 2024, from the perspective of securing the lending capacity of financial institutions during the COVID-19 pandemic, a temporary measure was introduced to exclude the outstanding balance of financial institutions' current accounts at the Bank of Japan (BOJ) from the calculation of leverage ratio exposures and TLAC ratio total exposure
- 3 After April 2024, while excluding the outstanding balance of financial institutions' current accounts at the BOJ from the leverage or total exposure;
 - The minimum required level of leverage ratio will be increased to from 3% to 3.15% (3.20% for G-SIBs)
 - The minimum required level of TLAC ratio will be increased from 6.75% to 7.1%

^{*7} GHOS announced a deferral of the national implementation date of the Basel III standards finalized in December 2017 and the revised market risk framework finalized in January 2019 by one year (deferred from January 2022 to January 2023) in light of the expansion of the impact of COVID-19



^{*1} Interest rate risk in the banking book *2 Excluding countercyclical buffer

^{*3} Principles on the Loss Absorbing and Recapitalisation Capacity of G-SIBs in Resolution and Total Loss Absorbing Capacity (TLAC) term sheet

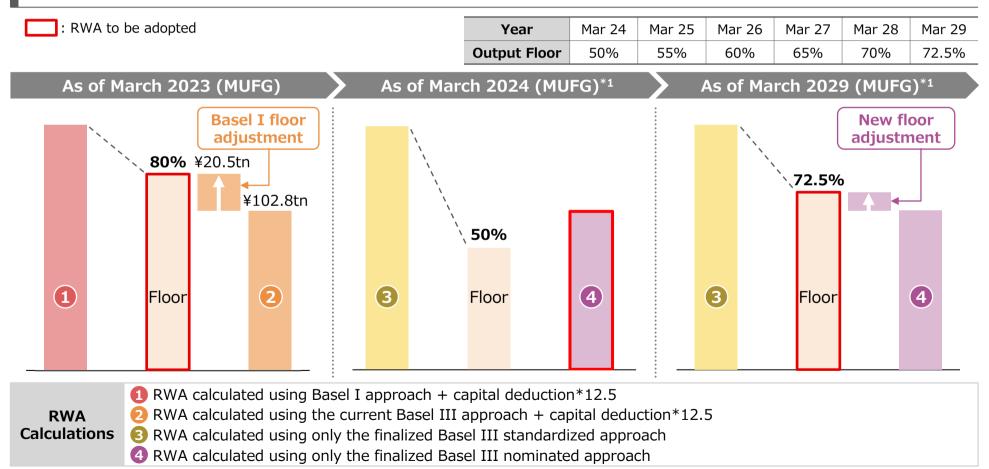
^{*4} In April 2022, deferred to March 2024 for banks implementing international standard and banks implementing domestic standard and internal models

^{*5} Introduction of the leverage ratio buffer across Japanese G-SIBs took effect on March 31, 2023 *6 Introduction of the NSFR requirements in Japan took effect on September 30, 2021

Basel III risk-weighted assets (RWA) floor adjustment

- From March 2024, RWA capital floors based on standard methods will be implemented in phases
- Adjustments for variation in risk assets and framework revisions for CVA and credit risk will also be implemented

RWA floor adjustment

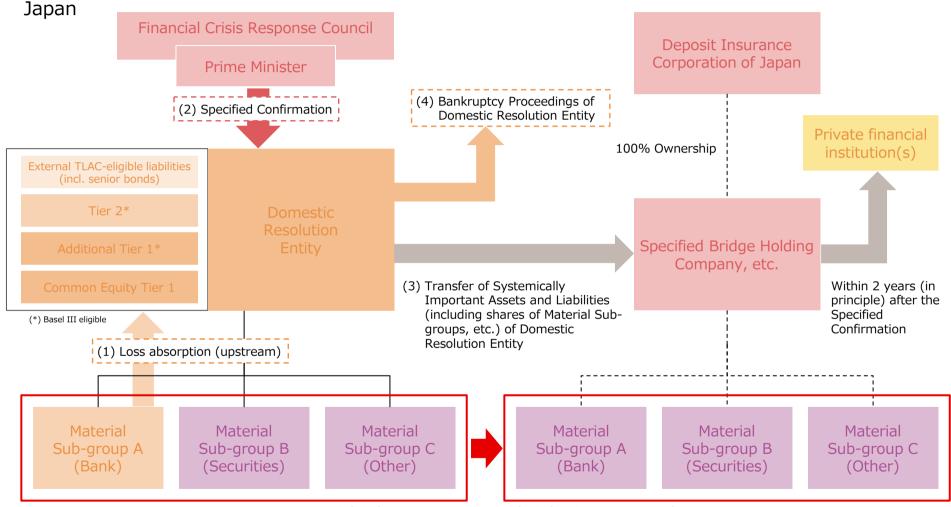


^{*1} The length of the bars in these charts is intended to show relative amounts only for the purpose of demonstrating the particular scenarios presented, including the assumption that the assets to which the several RWA calculation approaches are applied will remain unchanged. Accordingly, any actual results may change materially from the above presentation.



A model of procedures of orderly resolution under the SPE strategy for Covered SIBs*1

• The below is based on a possible model* 2 of Covered SIBs resolution under the SPE approach* 3 as stated in the FSA's explanatory paper outlining its approach to introduction of the TLAC framework in



Material Sub-groups continue their business as usual

^{*3} Single Point of Entry approach: to resolve a financial group at the level of its ultimate parent, rather than the operating companies at subsidiary level in financial difficulty, by the single national financial authority. However, it is uncertain which resolution strategy or specific measures will be taken in a given case, including whether or not the SPE resolution strategy is to be chosen and implemented in a given case



^{*1} Covered SIBs: (i) Japanese G-SIBs and (ii) a domestic systemically important bank ("Japanese D-SIB") that is deemed to be in particular need for a cross-border resolution arrangement and of particular systemic significance to the Japanese financial system if it fails

^{*2} There is no assurance that the actual orderly resolution will be carried out as illustrated below

Requirements for external TLAC-Eligible Debt in Japan (Summary)

- Relevant obligations must be issued by a holding company designated as the Domestic Resolution Entity by the FSA;
 - There is no requirement for contractual loss absorption provisions as Japanese law provides for statutory loss absorption through bankruptcy proceedings
- Relevant obligations must be paid-in, unsecured and have a tenor of at least one year;
- Relevant obligations must not be subject to set-off or netting rights at the time of a PONV;
- Relevant obligations must not be redeemable by the holder prior to maturity, other than when redeemed at the option of the holder no less than one year after issuance;
- Relevant obligations must not be redeemable prior to maturity, other than when redeemed at the option of the issuer, in general, no less than one year after issuance, and with the FSA's prior confirmation;
- Relevant obligations must be subordinated (including by way of structural subordination only where the amount of excluded liabilities of the issuer ranking pari passu or junior to the issuer's unsecured senior liabilities does not exceed 5% of the issuer's external TLAC)

Requirements for AT1-eliglible debt in Japan (Summary)

Relevant obligations;

- must be issued, paid-in, unsecured and subordinated to all liabilities including Tier 2 Capital other than
 Additional Tier1 Capital under the occurrence of a Liquidation or Bankruptcy Event
- must be perpetual obligations with no step-up or other incentive to redeem
- may be redeemed on or after the fifth year anniversary of the issuance date at the option of the issuer subject to certain requirements, including:
 - o The issuer should obtain the prior confirmation of the FSA on the capital adequacy
 - o The issuer should not create the expectation for redemption or buyback
 - The issuer replaces the redeemed obligations with capital instruments of equal or higher quality on terms appropriate for the issuer's income capacity before redemption, or is expected to maintain its regulatory capital ratios sufficiently in excess of the minimum requirements after redemption
- must not be recognized as debt to determine whether the issuer's liabilities exceed its assets in its insolvency proceedings
- must be written down or converted into common equity, in full or in part, when the issuer's consolidated Common Equity Tier 1 ratio declines below the required level, or in full, when it is confirmed that write down or conversion, public financial aid or other equivalent measures need to be applied without which the issuer would be recognized to be non-viable

• Interest Payments;

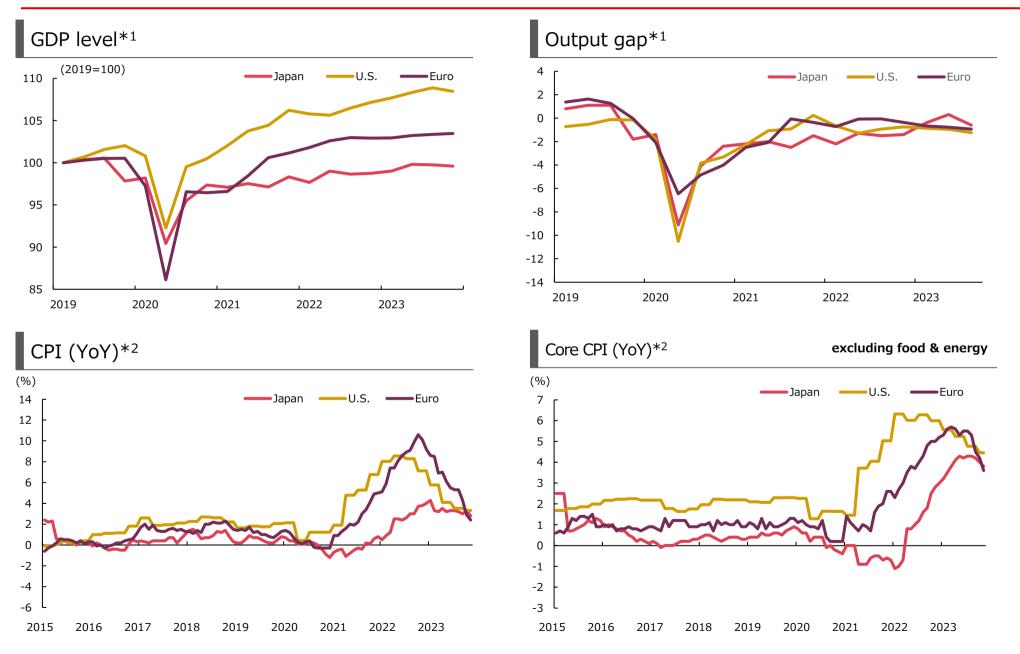
- must be cancellable in the issuer's sole discretion, non-payment of such cancelled interest shall not
 constitute a default, the issuer must have the right to use the funds from the cancelled payments of
 interest without restriction and the cancellation must be subject to no restriction despite the cancellation of
 interest payments except in relation to dividends or interest on Common Equity Tier 1 or Additional Tier 1
 Capital
- will be subject to a limitation on the distributable amount defined by the law and regulation
- must not be calculated based on the issuer's credit status after issuance



Structural comparison of AT1-eliglible debt

	MUFG	HSBC	BARCLAYS	BNP PARIBAS	CRÉDIT AGRICOLE	Deutsche Bank
Pricing Date	18 Oct 2023	28 Feb 2023	1 Aug 2022	7 Aug 2023	4 Jan 2022	11 Feb 2020
Coupon	8.200%	8.000%	8.000%	8.500%	4.750%	6.000%
Size & Currency	US\$ Benchmark	US\$2Bn	US\$1.5Bn	US\$1.5Bn	US\$1.25Bn	US\$1.25Bn
Tenor	PerpNC5.25	PerpNC5.5	PerpNC7	PerpNC5	PerpNC7	PerpNC5.75
Coupon Cancellation	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative
Security Rating (Moody's/S&P/Fitch)	Baa3 / BB+ / BB+	Baa3 / - / BBB	Ba2 / B+ / BBB-	Ba1 / BBB- / BBB-	- / BBB- / BBB	B1 / B+ / -
CET1 Trigger Level	5.125% Group	7.000% Group	7.000% Group	5.125% Group	Credit Agricole S.A. Group 5.125% / Credit Agricole Group 7.000%	5.125% Group
Going Concern Loss Absorption Mechanism	Temporary Write-Down	Equity Conversion	Equity Conversion	Equity Conversion	Temporary Write-Down	Temporary Write-Down
Optional Redemption Events	Tax, Regulatory	Tax, Regulatory				
PONV	Contractual	Statutory	Statutory	Statutory	Statutory	Statutory
Denominations	US\$200k + US\$1k	US\$200k + US\$1k	US\$200k + US\$1k	US\$200k + US\$1k	US\$200k + US\$1k	US\$200k + US\$1k

Macroeconomics



^{*1} Oxford economics, Cabinet Office (CAO of Japan), Congressional Budget Office (CBO), Eurostat (official website of the European Union)



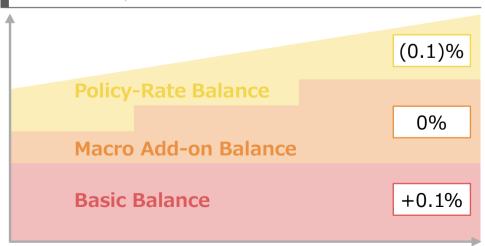
^{*2} Statistics Bureau of Japan, Congressional Budget Office (CBO), Eurostat (official website of the European Union)

BOJ's monetary policy

Timeline

Apr 2013	Introduction of the Quantitative and Qualitative Monetary Easing (QQE)
Jan 2016	Introduction of Negative Interest Rate Policy
Sep 2016	Introduction of QQE with yield curve control
Jul 2018	Introduction of forward guidance for policy rates
Mar 2021	Further Effective and Sustainable Monetary Easing
Sep 2021	Introduction of Climate Response Financing Operations
Apr 2022	Clarification of consecutive fixed-rate purchase operations
Dec 2022	Modification of the conduct of Yield Curve Control (YCC)
Apr 2023	First Monetary Policy Meeting led by New Bank of Japan Gov. Ueda
Oct 2023	Conducting Yield Curve Control (YCC) with greater flexibility

Three-tier system in current accounts at BOJ



Recent announcements

Apr 2022

Clarification of consecutive fixed-rate purchase operations

 Clarified at the April meeting that the BOJ will offer to purchase 10year JGBs at 0.25 percent every business day through fixed-rate purchase operations, unless it is highly likely that no bids will be submitted

Dec 2022

Modification of the conduct of Yield Curve Control (YCC)

The following measures were decided at the December meeting to encourage a smoother formation of the entire yield curve.

- Significant increase in the amount of JGB purchases: from 7.3 trillion yen per month to about 9 trillion yen per month
- Expansion of the target range of 10-year JGB yield fluctuations: from around $\pm 0.25\%$ to around $\pm 0.5\%$
- Enhanced responsiveness for each JGB maturity:
- Offer to purchase 10-year JGBs at 0.5% every business day through fixed-rate purchase operations, unless it is highly likely that no bids will be submitted
- Enhance responsiveness for each maturity by increasing the amount of JGB purchases even more and conducting fixed-rate purchase operations

Apr 2023

First Monetary Policy Meeting led by New Bank of Japan Gov. Ueda

 Clarified that BOJ will retain monetary easing with Yield Curve Control as long as necessary to attain its 2% inflation target

Oct 2023

Conducting Yield Curve Control (YCC) with greater flexibility

• BOJ will regard the upper bound of 1.0 percent for 10-year JGB yields as a reference

External evaluation

Evaluation of ESG-related efforts

The Fourth ESG Finance Awards Japan*1

- Gold award in the Banking category (the Bank)
- Silver award in the Investors category (Asset Manager division) (the Trust Bank)
- Selected as an environmental sustainable company in the Environmental Sustainable Company category











	Entities	2022	Oct 2023
1	MSCI	A	A
2	FTSE	3.9	3.9
3	Sustainalytics smaller figure stands for higher evaluation	18.0	22.3
4	S&P Dow Jones	62	62
5	CDP	A-	A-
6	Nikkei SDGs	★5.0 Manage	
7	Toyo Keizai*2	389.9	-

: Indicators in executive compensation

Inclusion in ESG indices

ESG indices selected by GPIF*3

- Morningstar Japan ex-REIT Gender Diversity Tilt Index
- FTSE Blossom Japan Sector Relative Index
- FTSE Blossom Japan Index
- S&P / JPX Carbon Efficient Index

Others

- Bloomberg Gender-Equality Index 2022
- FTSE4Good
- SOMPO Sustainability Index

^{*1} Awarded by the Ministry of the Environment of Japan

^{*2} Toyo Keizai Japan CSR Ranking. Toyo Keizai Inc. is an eminent economic magazine publisher in Japan

^{*3} Government Pension Investment Fund of Japan

Human Capital Investment (DEI - Diversity, Equity & Inclusion)

• Continue to invest to hire, develop, and promote diverse human resources, and seek to increase corporate value through decision-making and innovation that reflects diverse opinions

		Results	Target
	Ration of women in management*1	20.1% (as of Oct 2023)	22.0% By end Mar 2024
Gender	Number of female directors and executive officers*2	18 (as of Oct 2023)	-
	Ratio of female directors (MUFG)	26.6% (as of Oct 2023)	Agree with the "Challenge initiatives for 30% of Executives to be women by 2030"*3
	Ratio of male employees taking childcare leave*4 (the Bank, the Trust Bank, MUMSS)	90%, 100%, 91% (FY2022)	100%
	Ratio of employees	57% (As of Mar 2023)	-
Foreign nationals	Number of executive officers (the Bank)	10 (Inc. 1 woman, as of Sep 2023)	-
	Ratio of foreign nationals in middle managerial positions*5	26.7% (as of Sep 2023)	Maintain or improve the current level
Mid-career hires	Ratio of mid-career hired in managerial positions*6	12.2% (as of Sep 2023)	Maintain or improve the current level
People with disabilities	Number of people with disabilities	Approx. 1,400 (As of Jun 2023)	-

Approach to create inclusive culture where employees respect and accept diversity

- Develop women's career
- DEI events (workshops, events devised by employees)
- · LGBTO seminars and events
- Seminars with people with disabilities as instructors
- · Raise awareness of unconscious bias
- Promote well balanced management of childcare, caregiving, infertility treatment

External evaluation

ONADE OO SHIPS OO KOES Selected due to our initiatives to facilitate women's career development



Initiatives such as introducing a same-sex partnership certification were evaluated



Certified as "Platinum Kurumin" (the Bank and MUMSS) by the Minister of Health, Labour and Welfare as child rearing support companies



Awarded Second Grand Prize in basic category at the Diversity Award sponsored by J-Win (the Trust Bank)

^{*2} Total of MUFG, the Bank, the Trust Bank, MUMSS, and NICOS *3 The initiative led by the Nippon Keidanren *4 Calculated based on Act on Childcare and Caregiver Leave *5 Ratio of individuals hired overseas (the Bank and MUMSS cover overseas branches and affiliates which are substantially treated as a branch. The Trust Bank only covers overseas branches) in positions equivalent to director or above to the number of those in positions equivalent to director or above in Japan and abroad *6 Ratio of mid-career hired in managerial positions in Japan (including senior managers (*jicho chosayaku*) and others tasked with supervision (*kanri kantokusha*)

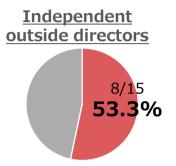


^{*1} Ratio of women in line manager (jicho or kacho) or higher positions in the Bank, the Trust Bank and MUMSS in Japan

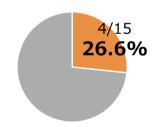
Governance (Structure of the Board of Directors)

		Indepen-		Kno	wledge, ex	pertise a	and exper	ience	
Name	Committee- related duties*1	dent Outside	Corporate manage- ment	Finance	Finance & accounting	Legal affairs	Global	IT/digital	Sustaina- bility
1 Mariko Fujii	Nominating Compensation Risk*	•	-	•	-	-	•	-	-
2 Keiko Honda	Audit	•	-	•	-	-	•	-	•
3 Kaoru Kato	Nominating Compensation Audit	•	•	-	-	-	-	•	•
4 Satoko Kuwabara	Nominating Compensation*	•	-	-	-	•	•	-	•
5 Hirofumi Nomoto	Nominating* Compensation	•	•	-	-	-	-	•	•
6 David Sneider	Risk	•	-	-	-	•	•	-	-
7 Koichi Tsuji	Audit*	•	-	-	•	-	•	-	-
8 Tarisa Watanagase	Risk	•	-	•	-	-	•	-	-
9 Kenichi Miyanaga	Audit						•	-	-
10 Ryoichi Shinke	Audit						•	-	-
11 Kanetsugu Mike			Extensive knowledge of MUFG's business and the ability to appropriately perform management of MUFG						•
12 Hironori Kamezawa	Nominating Compensation	_							•
13 Iwao Nagashima									•
14 Junichi Hanzawa							-	-	•
15 Makoto Kobayashi							•	-	•

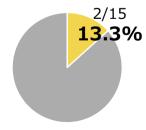
(as of end of June 2023)











^{*1} Nominating: Nominating and Governance Committee member Compensation: Compensation Committee member Audit: Audit Committee member Risk: Risk Committee member *Chairperson

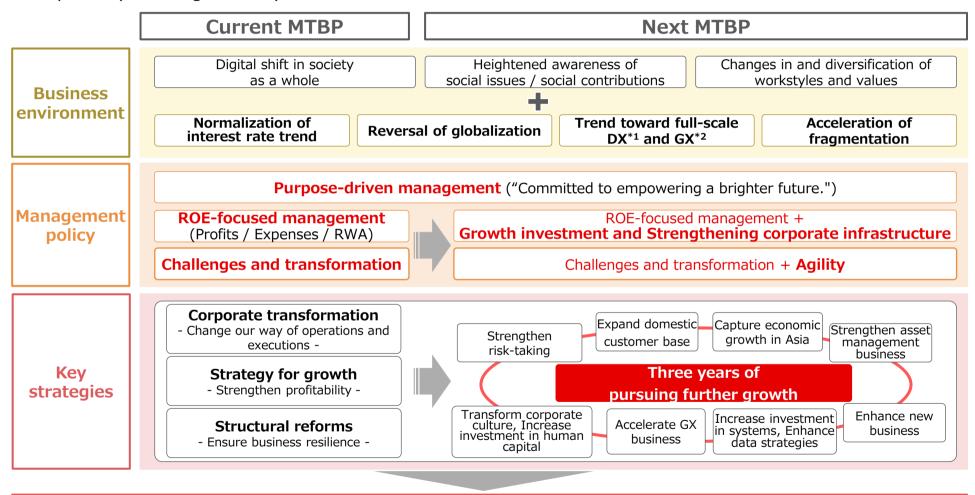
Governance (Corporate executive compensation system)

Type of compen-sation	Linkage with performance	Performance- based compensation range	Standards for payment			Time of payment	Payment method	Proportion of Group CEO's compensation
Annual base salary	Fixed	-	·Includes Dir	on positions, etc. ector Allowance, Committee and Chair Allowance, Housing verseas Representative Allowance, etc.	-	Monthly	Cash	1
	Non performance - based	-	·Base amour	t by position	-	At the time of retirement of executives		
Stock compen- sation	Medium- to	0% - 150%	Base amount by	Target attainment rate of indices below in MTBP (1) Consolidated ROE (2) Consolidated expenses reduction amount (excluding those linked to revenues) (3) Ratings granted by ESG rating agencies*1	<50%> 30% 15% 5%	At the end of the MTBP	50% in shares 50% in cash*4	1
	performance -based		position ×	Comparison of year-on-year growth rate of indices below with competitors*2 (1) Consolidated net operating profits (2) Profits attributable to owners of parent <50% 25%				
Cash bonuses	Short-term performance 0% - 150% Base amount by		amount by			Annually	Cash*4	1
	-Dased	-based position ×	position x	Status of individual execution of duties (e.g., qualitative evaluation factor applied to Group CEO) ·Improvement in customer-segment profitability ·Risks handling ·Advances in ESG-related initiatives and sustainability management*3 ·TSR (Total Shareholder Return), etc.	<40%>	:40%>		

^{*1} An absolute evaluation basis in light of the degree of improvement in external ratings granted by major five ESG rating agencies (CDP, FTSE, MSCI, S&P Dow Jones and Sustainalytics) *2 Evaluated based on comparisons with main competitors (Mizuho Financial Group and Sumitomo Mitsui Financial Group) *3 Includes contribution to the resolution of environmental and social concerns, raising awareness of DEI and its promotion, and the strengthening and upgrading of MUFG's governance structure *4 Subject to malus (confiscation) and clawback (restitution claim)

Next MTBP at a glance

• Pursue further growth in the rapidly changing business environment and aim to materialize our Purpose by seeking not only economic values but also social values



Aim to materialize our Purpose by connecting world in a time of fragmentation

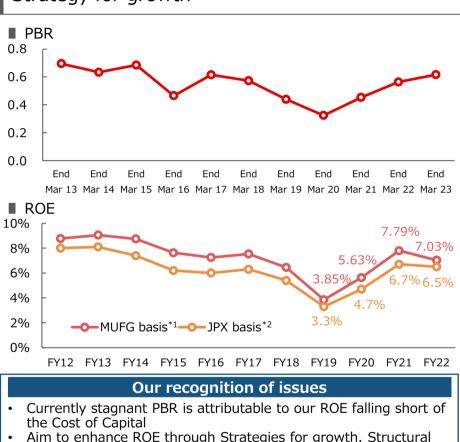
^{*1} Digital transformation *2 Green transformation

Initiatives to increase shareholder value

Aim to achieve ROE above the Cost of Capital and increase shareholder value sustainably

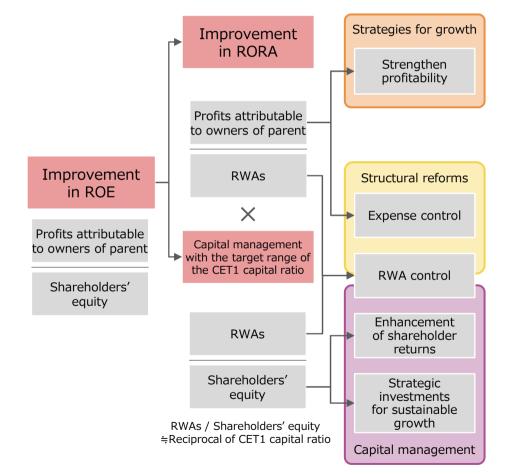
Strategy for growth

Initiatives to increase shareholder value



Equity spread (ROE – Cost of Capital)

Cost of Capital - Growth rate



Profits attributable to owners of parent

PBR = 1 +

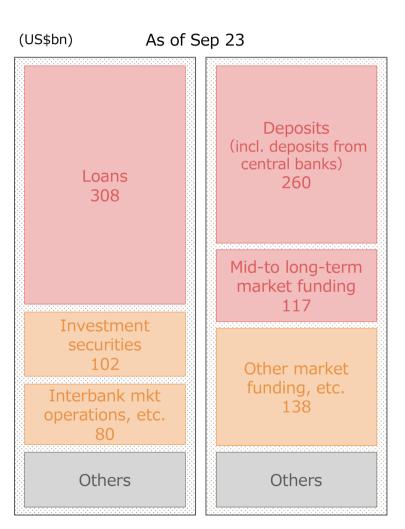
reforms and Capital management

^{- ×100}

^{{(}Total shareholders' equity at the beginning of the period + Foreign currency translation adjustments at the beginning of the period) + (Total shareholders' equity at the end of the period + Foreign currency translation adjustments at the end of the period)} / 2

Non-JPY Liquidity*1

Managed soundness of balance sheet based on stability



Characteristics of MUFG Bank's*1 non-JPY liquidity management

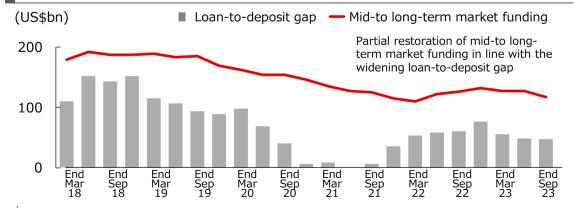
- 1. Deposits: Seeking to secure stickiness*2 with regional and industry diversification
- 2. Mid-to long-term market funding:

Emphasizing diversification of method and term

Corp bonds/ I/C borrowings Collateralized funding, etc. Mid-long term 36 currency swap

- : Internal TLAC loans funded by TLAC eligible senior debt of MUFG etc.
- : Cross-currency repos*3 (utilizing JGB) etc.
- : Currency swaps are transacted in mid-to long-term
- 3. Investment securities: Holding a large volume of high-liquidity assets that are expected to be guickly converted into cash, such as foreign government bonds
- Loans: Within the balances of deposits and mid-to long-term market funding

Historical loan-to-deposit gap & mid-to long-term market funding



- *1 The Bank consolidated excl. MUAH, KS and BDI. Managerial accounting basis
- *2 Deposits that are considered to remain in the bank during times of stress
- *3 Repurchase agreement in which denominated currency is different in cash transaction and security

Overseas corporate credit exposure

Credit exposure*1 to overseas corporate by region

Consolidated

(¥tn)



^{*1} Based on borrower's location. Including undrawn commitment, exposure in project finance etc. Excluding market risk exposure, inter-bank transactions and exposures to government agencies and central banks. Exchange rate applied is ¥149.58/US\$



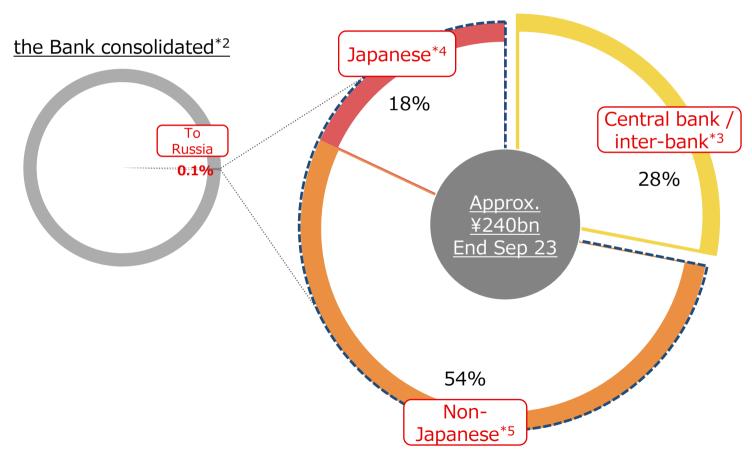
^{*2} Excludes BDI's exposure

^{*3} Others in EMEA are comprised of approximately 50 countries to which MUFG held less than 2.5% exposure (Note) All figures are on managerial accounting basis

Exposures to Russia*1

- Exposures to Russia*1 was approx. ¥240bn (End Sep 23)
- Balance excluding central bank and inter-bank transactions was approx. ¥170bn, less than 0.1% of the total balance of the Bank consolidated*2

the Bank consolidated, incl local subsidiary, excl MUAH, KS, BDI



^{*1} Based on borrower's location. Including undrawn commitment, market risk exposure and etc. All figures are on managerial accounting basis

^{*2} Excluding the balance of central bank and inter-bank transactions etc.

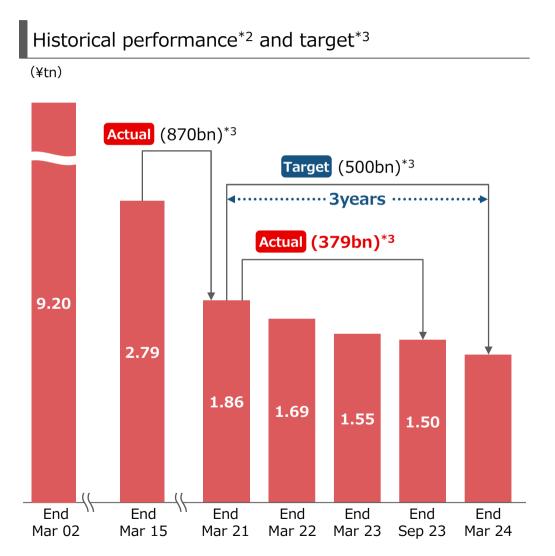
^{*3} Including due from banks and Russian government bond

^{*4} Affiliated with Japanese companies

^{*5} Affiliated with non-Japanese companies

Reduction of equity holdings*1

• ¥379bn*3 in cumulative total from FY21 and continuing to work toward achieving the target of ¥500bn*3



Approx.	selling	amount

(¥bn)	Amount of Sale	Acquisition cost basis	Net gains (losses)
FY15	211	117	94
FY16	267	149	118
FY17	318	201	117
FY18	242	127	115
FY19	240	139	101
FY20	267	137	130
FY15-20 total	1,545	870	675
FY21	470	169	301
FY22	425	154	271
FY23H1	172	55	117
FY21-23 Target	-	500	-

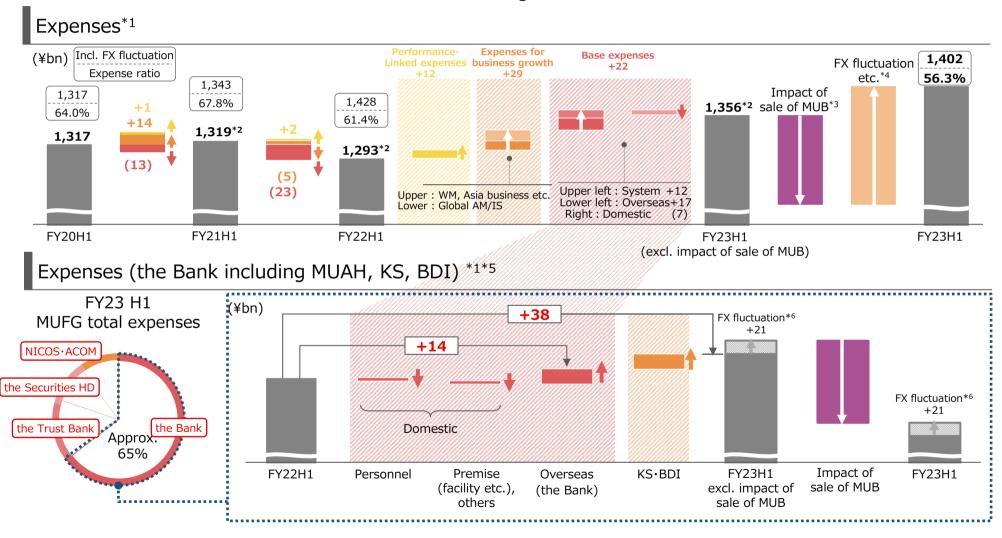
^{*1} Sum of the Bank and the Trust Bank

^{*2} Acquisition price of domestic equity securities in the category of 'other securities' with market value (consolidated)

^{*3} Total amount of sale on an acquisition cost basis

Cost and RWA control – Expenses

• Expense ratio for FY23H1, including the impact of the sale of MUB and FX fluctuation, was reduced below the level of FY20H1 due to cost control management.



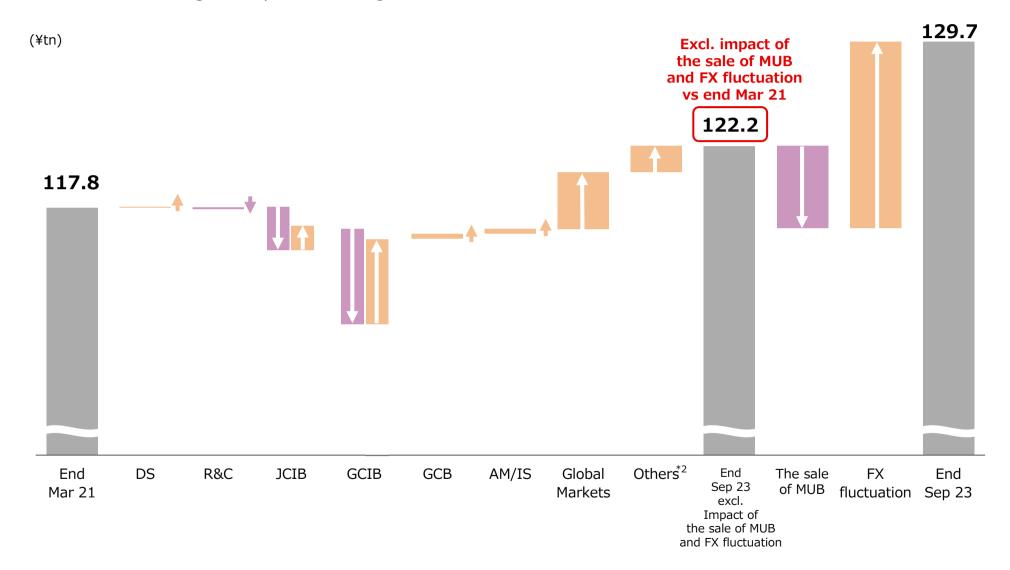
^{*1} Internal managerial figure *2 Figures excl. the impacts of FX fluctuation vs FY20H1 *3 Approx. ¥130bn (incl. FX fluctuation)



^{*4} FX fluctuation vs FY20H1 *5 Includes parts of expenses for business growth, etc. *6 FX fluctuation vs FY22H1

Cost and RWA control – RWA*1

Controlled through disciplined management



^{*1} Estimated RWA on the finalized Basel III reforms basis. Includes net unrealized gains of AFS securities

^{*2} Impact of stock price increase, etc.

Strategic investments for sustainable growth

• Consider capital utilization, albeit in a disciplined manner, as a key measure for securing sustainable growth. Periodically review the existing investments

Disciplined investment criteria

Strategy

 Consider new investments in growth areas such as digital, global AM/IS and Asia, etc.

Profitability

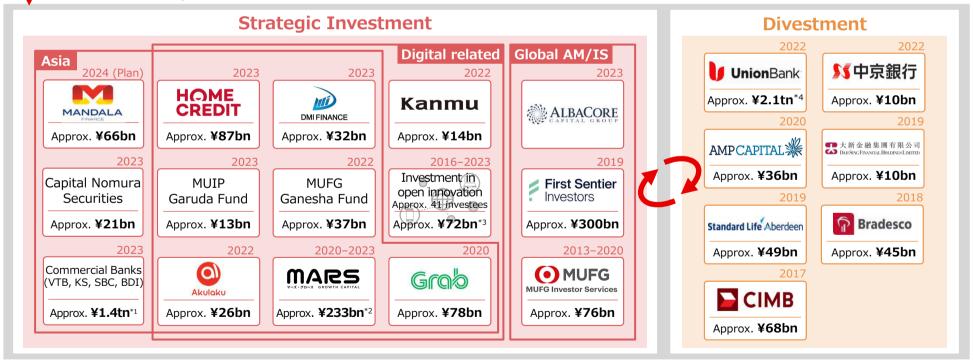
- Profitability criteria for enhancing corporate values
- Periodic monitoring after investments

Capital efficiency

Reallocate capital to strategic areas

Current situation of consideration

- Focus on capturing returns in existing investments
- In spite of continuous consideration, no major investment projects will be considered for the time being
- · If there is no candidate satisfying our criteria, excess capital is planned to be allocated for additional shareholder return



- *1 Initial investment total amount into Vietin Bank, KS, Security Bank Corporation, BDI
- *2 Total amount of Mars Growth Capital(approx. ¥166bn) and Mars Equity Fund(approx. ¥67bn)
- *3 Internal managerial basis
- *4 Total transaction amount

Adjusted income statement summary

	FY22H1	FY23	H1	FY22H1			FY23H1
Consolidated (¥bn)	Results	Results	YoY	Results (adjusted)	Results (adjusted)	YoY	Adjustment factor
1 Gross profits*1	2,323.4	2,487.4	163.9	2,323.4	2,487.4	163.9	
Net interest income	1,674.0	1,229.6	(444.3)	1,183.9	1,137.2	(46.7)	Re-allocated the following amount of gains on investment trust cancellation for each
Net trading profits + Net other operating profits	(122.8)	408.9	531.8	367.3	501.3	134.0	reporting period from the "Net interest income" line-item to the "Net gains (losses) of debt securities" line-item:
Net gains (losses) on debt securities	(497.1)	(49.8)	447.3	(7.0)	42.6	49.6	• FY22H1: ¥490.1bn • FY23H1: ¥92.4bn
5 G&A expenses *1	1,428.1	1,401.6	(26.5)	1,428.1	1,401.6	(26.5)	
6 Net operating profits*1	895.2	1,085.7	190.5	895.2	1,085.7	190.5	
7 Total credit costs	(243.8)	(181.2)	62.6	(11.9)	(181.2)	(169.3)	<adjustments for="" fy23h1=""> Excluded the following impact of the change of closing date of MS's financials in the equity</adjustments>
Equity in earnings of equity method investees	239.2	305.3	66.0	239.2	200.5	(38.7)	method of accounting • Equity in earnings of equity method
Other non-recurring gains (losses)	(375.7)	(60.3)	315.3	(36.7)	(60.3)	(23.6)	investees: ¥104.8bn • Net extraordinary losses: ¥(22.0)bn
Ordinary profits	591.0	1,279.9	688.8	1,162.0	1,175.1	13.1	<adjustments for="" fy22h1=""> Excluded the following impact of the valuation losses on assets held by MUB</adjustments>
Net extraordinary gains (losses)	(57.3)	(42.8)	14.5	(57.3)	(20.8)	36.5	 Total credit costs: ¥(231.9)bn Other non-recurring gains(losses): ¥(339.0)bn
Profits attributable to owners of parent	231.0	927.2	696.1	815.6	844.5	28.9	Ordinary profits: ¥(571.0)bn

^{*1} Impact of FX fluctuation for gross profits, G&A expenses and net operating profits were approx. +51.5bn, +27.0bn, +24.5bn, respectively

(Ref.) Financial impact of the sale of MUB on FY22

- Valuation losses on MUB's holding of bonds and other instruments were recorded
- · Gains on hedging transactions were recorded
- Valuation losses on assets held by MUB were mostly reversed as extraordinary gains upon the sale of MUB

		FY	22H1		FY22	
(¥bn)	Account	Valuation losses	Reversal as extraordinary gains upon sale	Valuation losses	Reversal as extraordinary gains upon sale	Impact on FY22 results
Available-for-sale Securities	Other non-recurring gains (losses)	(249.0)	65.2	(294.4)	76.9	(217.5)
Held-to-maturity Bond, etc.	Other non-recurring gains (losses)	(150.8)	150.8	(264.1)	264.1	0
Loans*1	Total credit costs	(231.9)	231.9	(393.9)	393.9	0
Subtotal		(631.8)	448.1	(952.5)	735.0	(217.5)
Hedging Effect	Other non-recurring gains (losses)	68.0		84.8		84.8
Impact on MUFG P	L before tax	(563.8)		(867.7)		(132.7)
Impact on MUFG P	L after tax	(584.6)		(893.7)		(158.6)

^{*1} Including valuation losses on loans and reversal of allowance for credit losses

US GAAP consolidated financials - Balance sheet

Balance sheet

(¥mm)

Assets	End Mar 23
Cash and due from banks	60,050,640
Interest-earning deposits in other banks	53,989,863
Call loans, funds sold, and receivables under resale agreements	15,861,426
Receivables under securities borrowing transactions	4,555,748
Trading account assets	46,168,461
Investment securities	62,261,931
Net loans	118,682,562
Premises and equipment	860,578
Accrued interest	500,506
Customers' acceptance liability	378,525
Intangible assets—net	1,174,223
Goodwill	296,772
Deferred tax assets	182,388
Other assets	16,772,110
Total assets	381,735,733

(¥mm)

Liabilities and shareholders' equity	End Mar 23
Total Deposits	235,276,781
Call money, funds purchased, and payables under repurchase agreements	43,570,073
Payables under securities lending transactions	1,137,693
Due to trust account and other short-term borrowings	14,309,258
Trading account liabilities	14,178,275
Obligations to return securities received as collateral	6,891,545
Bank acceptances outstanding	378,525
Accrued interest	385,921
Long-term debt	39,071,755
Other liabilities	10,069,740
Total liabilities	365,269,566
Capital stock	2,090,270
Capital surplus	4,902,155
Retained earnings	8,409,281
Accumulated other comprehensive income, net of taxes	844,192
Treasury stock, at cost	(482,552)
Noncontrolling interests	702,821
Total equity	16,466,167
Total liabilities and shareholders' equity	381,735,733

US GAAP consolidated financials - Statement of operations

Statement of operations

(¥mm)

Statement of Operations Data	End Mar 23	
Interest income	4,611,410	
Interest expense	2,221,996	
Net interest income	2,389,414	
Provision for (reversal of) credit losses	8,148	
Net interest income after provision for (reversal of) credit losses	2,381,266	
Non-interest income	1,695,422	
Non-interest expense	3,419,954	
Income (loss) before income tax expense	656,734	
Income tax expense (benefit)	26,413	
Net income before attribution of noncontrolling interests	630,321	
Net income (loss) attributable to noncontrolling interests	30,413	
Net income attributable to Mitsubishi UFJ Financial Group	599,908	

(¥)

Earnings (loss) per share		End Mar 23	
Ва	sic earnings		
	Earnings applicable to common shareholders of Mitsubishi UFJ Financial Group	48.70	
Dil	uted earnings		
	Earnings applicable to common shareholders of Mitsubishi UFJ Financial Group	48.39	

US GAAP consolidated financialsReverse reconciliation from US GAAP to Japanese GAAP

Reverse reconciliation of shareholders' equity and net income

(¥mm)

			End Mar 23
		otal equity in accordance with U.S. GAAP ifferences arising from different accounting for:	16,466,167
1		Investment securities	(40,079)
2		Loans	46,148
3		Allowance for credit losses	274,540
4		Fixed assets	294,908
5		Pension liability	(12,550)
6		Derivative financial instruments and hedging activities	243,755
7		Compensated absences	56,613
8		Long-term debt	(15,718)
9		Consolidation	294,636
10		Goodwill	397,629
11		Intangible assets	(84,070)
12		Investments in equity method investees	707,314
13		Others	(547,028)
		eferred income tax effects of the above djustments, when applicable	190,592
	N	et assets in accordance with Japanese GAAP	18,272,857

			End Mar 23
	in	et Income before attribution of noncontrolling terests in accordance with U.S. GAAP fferences arising from different accounting for:	630,321
1		Investment securities	601,329
2		Loans	44,617
3		Allowance for credit losses	(156,153)
4		Fixed assets	(837)
5		Pension liability	46,977
6		Derivative financial instruments and hedging activities	472,070
7		Compensated absences	6,180
8		Long-term debt	(1,159)
9		Consolidation	156,935
10		Goodwill	92,629
11		Intangible assets	35,658
12		Investments in equity method investees	(31,597)
13		Others	(355,357)
		eferred income tax effects of the above adjustments, hen applicable	(341,297)
		et Income before attribution of noncontrolling terests in accordance with Japanese GAAP	1,200,316