

Fiscal 2024 Results Fixed Income Investors Presentation

June 2025

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This document is as of May 28, 2025.

Definitions of abbreviations used in this document

the Bank:	MUFG Bank, Ltd.	MUB:	MUFG Union Bank, N.A.
the Trust Bank:	Mitsubishi UFJ Trust & Banking Corporation	R&D:	Retail & Digital Business Group
the Securities HD:	Mitsubishi UFJ Securities Holdings Co., Ltd.	CWM:	Commercial Banking & Wealth Management Business Group
NICOS:	Mitsubishi UFJ NICOS Co., Ltd.	JCIB:	Japanese Corporate & Investment Banking Business Group
MUMSS:	Mitsubishi UFJ Morgan Stanley Securities Co., Ltd.	GCIB:	Global Corporate & Investment Banking Business Group
MUAM:	Mitsubishi UFJ Asset Management Co., Ltd.	GCB:	Global Commercial Banking Business Group
MUAH:	MUFG Americas Holdings Corporation	AM/IS:	Asset Management & Investor Services Business Group
KS:	Bank of Ayudhya Public Company Limited (Krungsri)	Global Markets:	Global Markets Business Group
BDI:	PT Bank Danamon Indonesia, Tbk.	FSA:	Financial Services Agency of Japan
FSI:	First Sentier Investors (Australia) Services Pty Limited	FSA:	Financial Services Agency of Japan

Definitions of figures used in this document

Consolidated:Mitsubishi UFJ Financial Group, Inc. (consolidated)the Bank consolidated:MUFG Bank, Ltd. (consolidated)Non-consolidated:Simple sum of MUFG Bank, Ltd. (non-consolidated) and Mitsubishi UFJ Trust & Banking Corporation (non-consolidated)the Bank non-consolidated:MUFG Bank, Ltd. (non-consolidated)



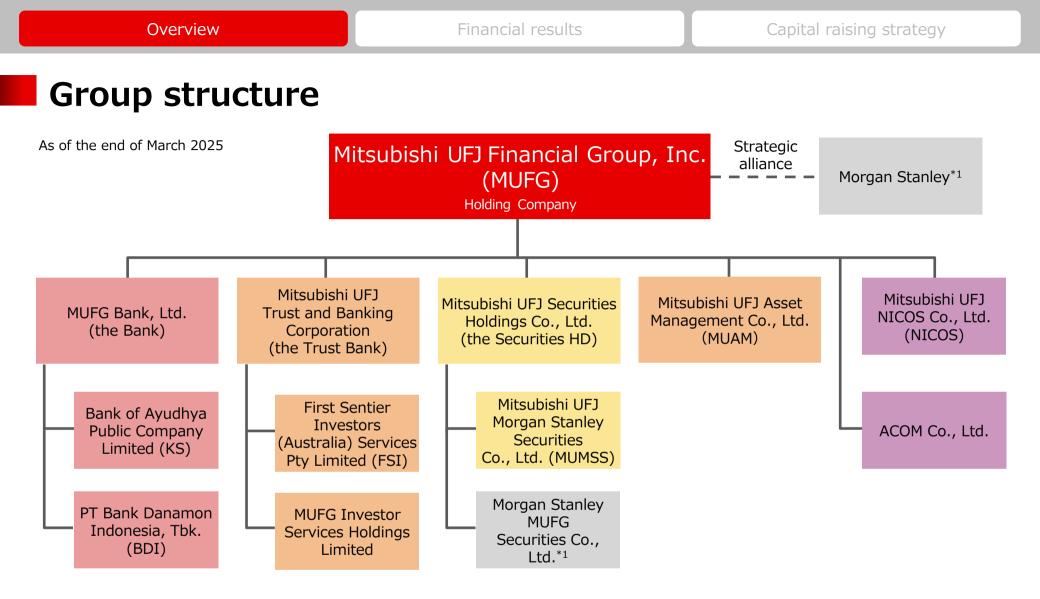
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Section 1 Overview







MUFG at a glance

F	-inancials ^{*1}	Consolidated
		End March 2025
1	Consolidated gross profits (before credit costs for trust accounts)	¥4,819.3bn / US\$32.2bn
2	Profits attributable to owners of parent	¥ 1,862.9bn / US\$12.4bn

		End March 2025
3	Total assets	¥413.1tn / US\$2,762.9bn
4	Loans (banking + trust accounts) ^{*2}	¥ 122.9tn / US\$821.9bn
5	Deposits	¥ 228.5tn / US\$1,528.3bn
6	Market capitalization ^{*3}	¥ 22.4tn / US\$154.4bn
7	Consolidated LCR ^{*4}	163.8%
8	NPL ratio ^{*5}	1.11%

Group network

(As of the end of March 2025)*8

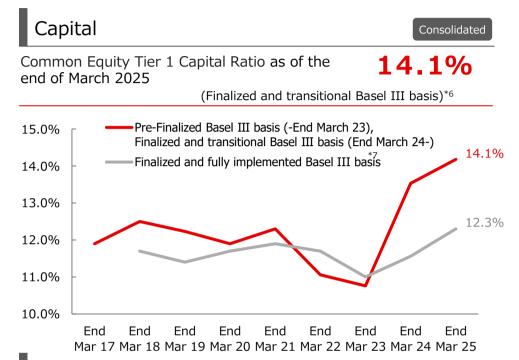
Domestic Network:

430 locations*9

Global Network: Approx. 2,000 locations^{*10} across over 40 countries

*1 Exchange rate applied is ¥149.52/US\$

- *2 Non-consolidated
- *3 As of May 16, 2025. Exchange rate applied is ¥145.08/US\$
- *4 The ratio is the three-month average of daily LCR for the three months ended March 31, 2025, that is calculated by dividing the balance of High-Quality Liquid Assets by the amount of total net cash flows on a daily basis for the same three months
- *5 The calculation of the NPL ratio has been changed per amendments to the definition of risk-monitored loans under the Japanese Banking Act. Please see P.15
- *6 Calculated on the basis of the finalized Basel II reforms applied with phase-in at the end of March 2025



Issuer ratings (holding company)

(As of May 16, 2025)

	Moody's	S&P	Fitch
Long-term	A1	A-	A-
Short-term	P-1	-	F1

*7 Estimated CET1 ratio reflecting the RWA difference calculated on the basis of the finalized Basel III reforms expected to be fully applied in March 2029, according to the amended notification on capital adequacy ratio published by the FSA on April 28, 2022 and November 30, 2022

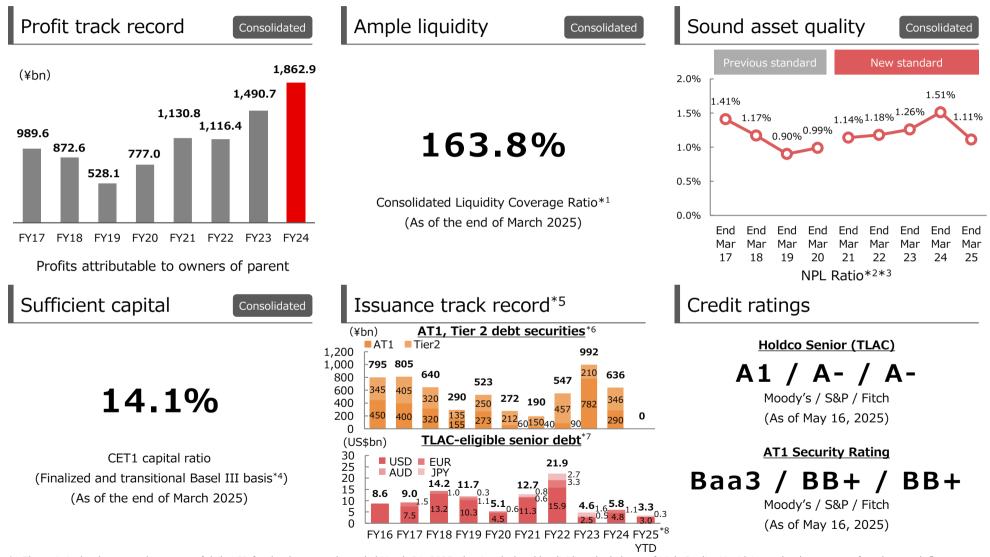
- *8 For BDI, as of the end of December 2024
- *9 A facility that houses several branches for retail clients is counted as a single location. Total of the Bank, the Trust Bank and the Securities HD
- *10 Including 508 locations of Adira Finance, a subsidiary of BDI



MUFG

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MUFG credit highlights



*1 The ratio is the three-month average of daily LCR for the three months ended March 31, 2025, that is calculated by dividing the balance of High-Quality Liquid Assets by the amount of total net cash flow on a daily basis for the same three months

*2 Total non-performing loans / Total loans under the Japanese Banking Act (Previous standard: Total risk-monitored loans / Total loans and bills discounted (banking accounts as of period end))

*3 NPL Ratios as of and after the end of March 2021 are calculated as per the amendments to the definition of risk-monitored loans under the Japanese Banking Act. See Note 1 on P.15

*4 Calculated on the basis of finalized Bases III reforms applied with phase-in at the end of March 2025 *5 Total of public issuance (excluding the amount of buyback) as of May 16, 2025

*6 All figures are converted into JPY using actual exchange rates as of the end of each fiscal year (for FY25, the actual exchange rate as of May 16, 2025) *7 All figures are converted into US\$ using actual exchange rates as of the end of each fiscal year (for FY25, the actual exchange rate as of May 16, 2025)

*8 From April 1, 2025 to May 16, 2025

Section 2 Financial results



Income statement summary

Income statement

			-	5/24	
			FY23	FY24	YoY
-	(¥bn) Gross profits (Before credit costs for trust accounts)	•	4 722 5	4.010.2	
	• • • • • • • • • • • • • • • • • • •	1	4,732.5	4,819.3	+86.7
2	Net interest income		2,457.8	2,876.5	+418.6
3	Trust fees + Net fees and commissions		1,820.6	2,090.2	+269.5
4	Net trading profits (losses) + Net other operating profits		453.9	(147.4)	(601.4)
5	Net gains (losses) on debt securities		(450.7)	(991.4)	(540.7)
6	G&A Expenses	2	2,888.7	3,228.1	+339.3
7	(Expense ratio)		61.0%	66.9%	+5.9ppt
8	Net operating profits		1,843.7	1,591.1	(252.5)
9	Excl. impact of rebalance of bond portfolio		2,043.7	2,371.1	+327.4
10	Total credit costs	8	(497.9)	(108.7)	+389.1
11	Net gains (losses) on equity securities	4	371.2	592.5	+221.2
12	Net gains (losses) on sales of equity securities		381.4	643.5	+262.0
13	Equity in earnings of equity method investees		531.8	596.9	+65.1
14	Other non-recurring gains (losses)		(120.9)	(2.4)	+118.4
15	Ordinary profits (losses)		2,127.9	2,669.4	+541.5
16	Net extraordinary gains (losses)		(77.8)	(118.8)	(40.9)
17	Profits attributable to owners of parent	6	1,490.7	1,862.9	+372.1
18	Profits attributable to owners of parent less MS impact and KS impact ^{*2}		1,406.6	1,840.8	+434.1
	<reference></reference>				
19	ROE (MUFG basis) ^{*3*4}		8.5%	9.9%	+1.3ppt
20	ROE (JPX basis) ^{*4}		8.1%	9.3%	+1.2ppt

1 Gross profits (FX impact: approx. +¥70bn)

- Increase was due mainly to overseas acquisitions, increase in net interest income resulting from improved margins and capturing the impact of the hike in JPY interest rates, growth of fee businesses such as Solutions, Wealth Management, AM/IS Business, and the KS impact^{*1} of ¥165.0bn
- Recorded net losses on debt securities resulting from rebalancing of the bond portfolio, mitigated by the one-time profits generated from the sales of equity holdings and the reversal of credit cost

2 G&A expenses (FX impact: approx. +¥50bn)

- Increase was mainly due to the impact of overseas acquisitions, investments for growth, the impact of inflation, as well as the KS impact^{*1} of ¥85.5bn
- Expense ratio increased mainly due to the impact of rebalancing of bond portfolio, but improved when excluding this impact^{*5}

B Total credit costs

- Substantial decrease was mainly due to reversal of large credit reserve overseas
- Considered the deterioration of credit risk outlook due to new trade policies in various countries and recorded additional credit reserve based on the current estimation

4 Net gains (losses) on equity securities

Significant increase mainly due to progress on the sale of equity holdings

5 Profits attributable to owners of parent

Marked a record-high net income since the establishment of MUFG

*1 All references in this presentation to "KS impact" refer to the effects of the following: starting from FY24, the consolidated closing period for KS has been changed from Jan-Dec to Apr-Mar, aligning it with MUFG's fiscal year. As a result of this change, FY24 results include KS' results for the quarter ended Mar 31, 2024 and for the twelve months ended Dec 31, 2024. The impact of this change, translated at the FX rate as of end Mar 2025, was approximately ¥ 79.5bn in net operating profits and approximately ¥ 22.0bn in after tax profits attributable to MUFG

*2 Excludes the MS impact of ¥84.1bn in FY23 and the KS impact of ¥22.0bn in FY24 All references in this presentation to "MS impact" refer to the effects of the following: financial results in FY23 includes the impact amount of ¥84.1bn, translated at the FX rate as of end Mar 2024, due to the change in the closing date of Morgan Stanley's (MS) financial results when applying the equity method of accounting. As a result of this change, for FY23, MS' financial results for the quarter ended Mar 31, 2023 and for the twelve months ended March 31, 2024 were reflected in equity in earnings of equity method investees

*3 For the method of calculation of ROE (MUFG basis), see below

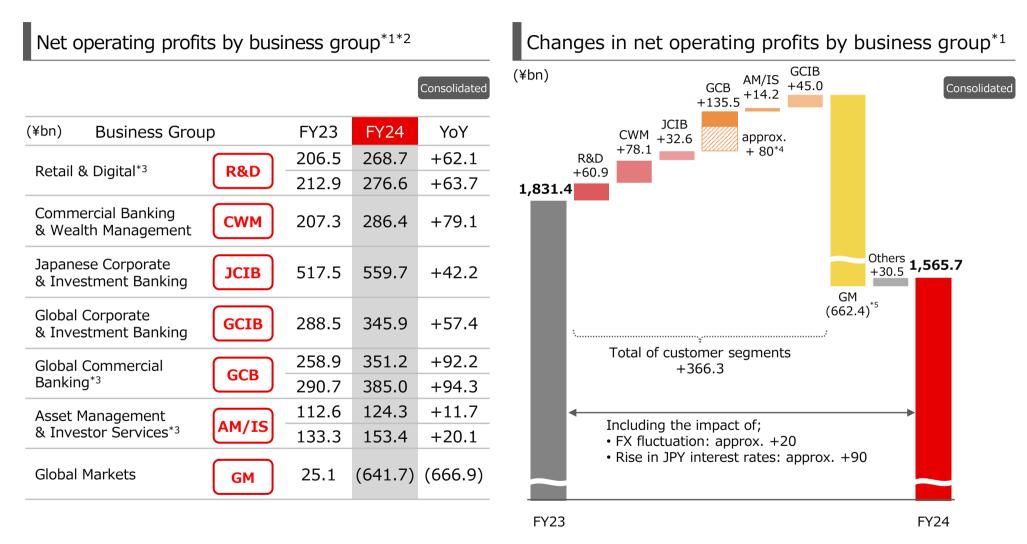
Profits attributable to owners of parent

{(Total shareholders' equity at the beginning of the period + Foreign currency translation adjustments at the beginning of the period) + (Total shareholders' equity at the end of the period + Foreign currency translation adjustments at the end of the period)} ÷ 2

×100



Net operating profits results by business group



*1 On a managerial accounting basis. Effective April 1, 2024, MUFG reorganized the Digital Service Business Group and the Retail & Commercial Banking Business Group into the Retail & Digital Business Group and the Commercial Banking & Wealth Management Business Group, and has changed its reporting segments to the current segmentation based on the reorganized business groups from the fiscal year ended March 31, 2025. The business segment information for the fiscal year ended March 31, 2024 has been restated based on the current segmentation

*2 Local currency basis

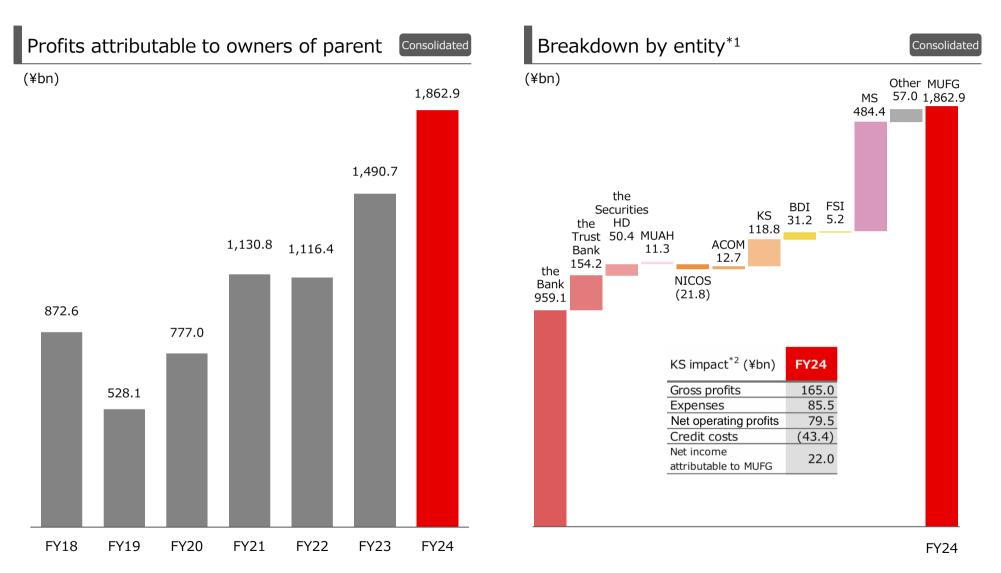
*3 The bottom row excludes amortization of goodwill

*4 KS impact on GCB

*5 Includes impact from rebalancing of bond portfolio. FY23:approx.¥(200)bn, FY24:approx.¥(780)bn



Outline of profits attributable to owners of parent

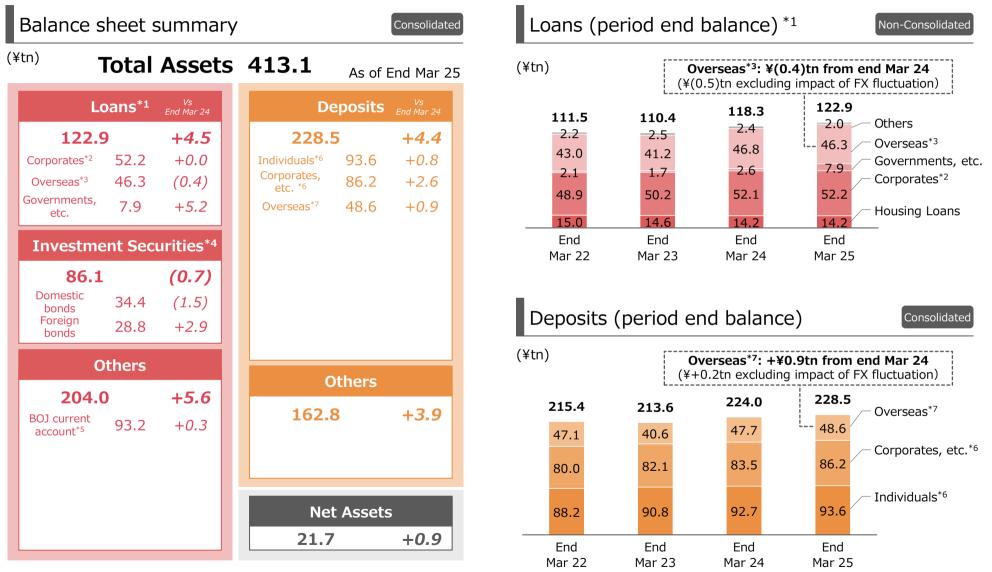


*1 The figures reflect the percentage holding in each subsidiary and equity method investee

*2 Figures are approx. amounts based on KS's financial results for the quarter ended Mar 31, 2024, translated at the FX rate as of End Mar 2025. Net income shows aftertax profits attributable to MUFG



Balance sheet summary



*1 Non-consolidated. Banking + trust accounts

*2 Domestic only. Excludes loans to governments and governmental institutions and includes foreign currency-denominated loans

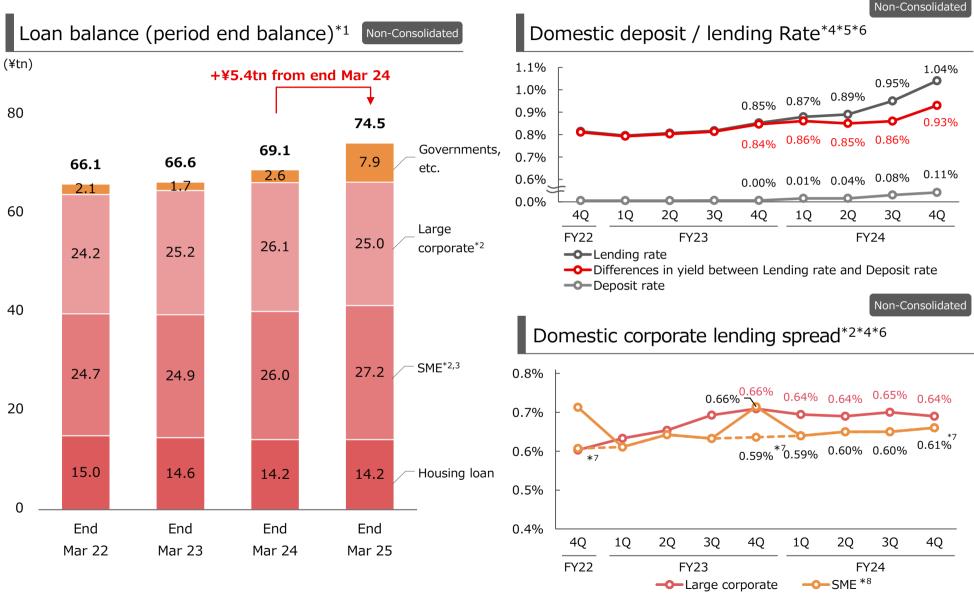
*3 Loans booked in overseas branches, MUAH, KS, BDI, the Bank (China), the Bank (Malaysia) and the Bank (Europe)

*4 Banking accounts *5 Non-consolidated + The Master Trust Bank of Japan *6 Non-consolidated. Domestic only *7 Overseas and others



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Domestic loans



*1 Banking + trust accounts *2 Includes foreign currency-denominated loans *3 Domestic loans to small / medium-sized companies and proprietors, excluding domestic consumer loans *4 Excludes loans to government and governmental institutions

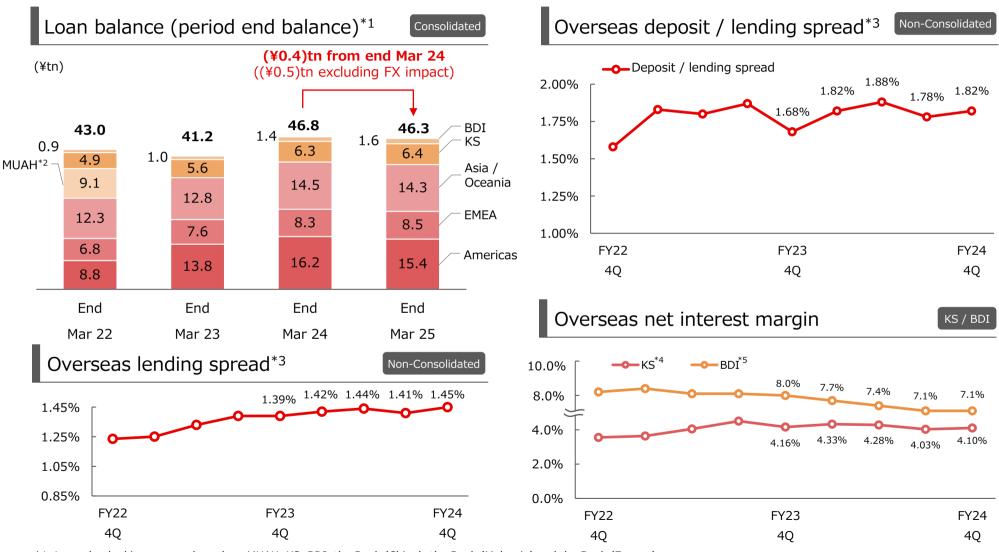
*5 Calculation method modified from FY23 4Q and retroactively applied in this document *6 On a managerial accounting basis

*7 Excludes the impact of collective recording of interest received at fiscal year-end via subsidized interest payment programs (FY24 4Q: 0.60%)

*8 Calculation method modified from FY23 4Q and retroactively applied in this document

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Overseas loans



*1 Loans booked in overseas branches, MUAH, KS, BDI, the Bank (China), the Bank (Malaysia) and the Bank (Europe)

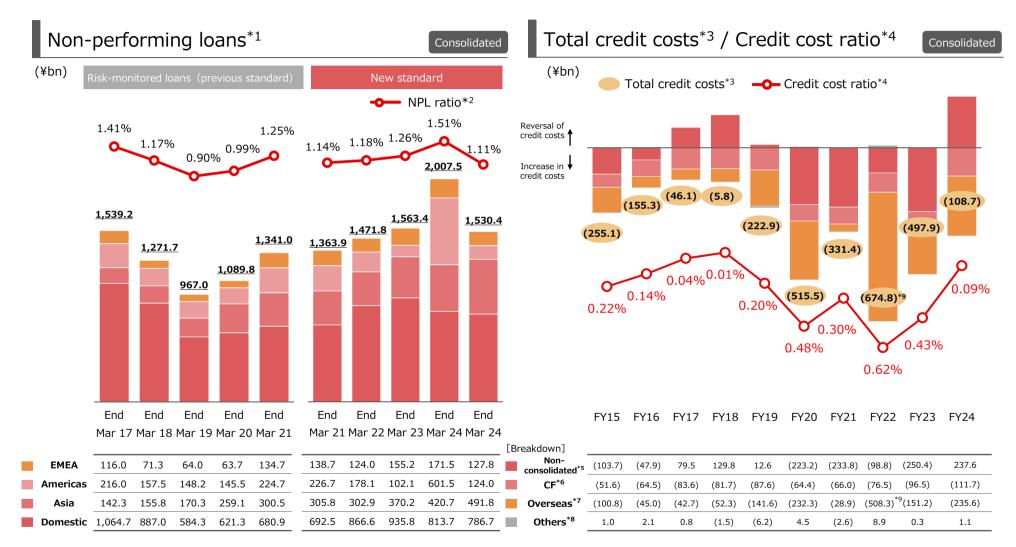
*2 "MUAH" is included in "Americas" from End Mar 23

*3 On a managerial accounting basis

*4 Financial results as disclosed in KS's financial reports based on Thai GAAP. Revised the past figures to retroactively reflect the change of consolidated closing period for KS. See note 1 on p.9



Loan assets



- *1 Due to amendments to the Japanese Banking Act, the scope of risk-monitored loans disclosed under the Japanese Banking Act was changed and became the same as the scope of non-performing loans disclosed under the Japanese Financial Reconstruction Act (FRA). Under the previous standard, these loans were "risk-monitored loans," but they are now "non-performing loans." Regions are based on the borrowers' location.
- *2 Total non-performing loans / Total loans under the Japanese Banking Act (Previous standard: Total riskmonitored loans / Total loans and bills discounted (banking accounts as of period end))
- *3 Includes gains from recovery of loans written off
- *4 Total credit costs / loan balance as of end of each period
- *5 Includes overseas branches

*6 Sum of NICOS and ACOM on a consolidated basis

*7 Sum of overseas subsidiaries of the Bank and the Trust Bank.

*8 Sum of other subsidiaries and consolidation adjustment

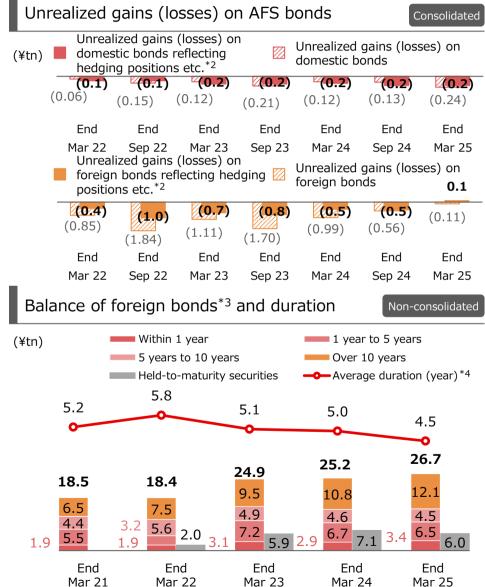
*9 Including ¥(393.9)bn of valuation losses on loans sold in connection with MUB's share transfer etc.



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Investment securities

Securities with fair value Consolidated								
			Bal	ance	Unrealized gains (losses)			
()	¥tn)	End Mar 25 VS End Mar 24		End Mar 25	vs End Mar 24			
1 H	Held-to-maturity	securities	23.27	(1.57)	_	_		
2 A	Available-for-sale	(AFS) Securities	61.32	(0.41)	2.20	(0.52)		
3	Domestic equity	y securities	3.54	(1.56)	2.45	(1.30)		
4	Domestic bonds	5	23.12	(1.95)	(0.24)	(0.11)		
5	Japanese go	vernment bonds	21.18	(0.18)	(0.15)	(0.08)		
C	Others		34.65	+3.09	(0.00)	+0.89		
6	Foreign equity s	securities	0.66	(0.04)	0.03	+0.02		
7	Foreign bonds		24.18	+3.19	(0.11)	+0.88*		
8								
	Others	GB portfolio	9.81 *3 and d	(0.04) uration	0.07 Non-	(0.00) consolidated		
	alance of JC	hin 1 year ears to 10 years	^{*3} and d	uration 1 year to Over 10 y	Non- 5 years rears	consolidated		
Ba	alance of JG wit	hin 1 year	* ³ and d	uration 1 year to	Non- 5 years rears	consolidated		
Ba	alance of JG wit	hin 1 year ears to 10 years d-to-maturity sec	* ³ and d	uration 1 year to Over 10 y	Non- 5 years rears duration (year	consolidated		
Ba ¥tn)	Alance of JC Wit 5 yd Hel 2.9	hin 1 year ears to 10 years d-to-maturity sec erage duration (ye	*3 and de curities ear) *5	uration 1 year to Over 10 y Average o	Non- 5 years rears duration (year	consolidated -) *4 3.0 • 2.2		
Ba ¥tn)	alance of JC Wit 5 yc Hel	hin 1 year ears to 10 years d-to-maturity sec erage duration (ye 2.8	*3 and d curities ear) *5 1.5	uration 1 year to Over 10 y Average c 1.0 35.9 1 0 8.7 22 3	Non- 5 years rears duration (year 0.6 4.2	consolidated		



*1 Approx. +¥0.9tn excluding FX impact

*2 On a managerial accounting basis. Approximate amount

*3 Available-for-sale securities and held-to-maturity securities

*4 Available-for-sale securities. For foreign bonds, on managerial accounting basis, approximate value

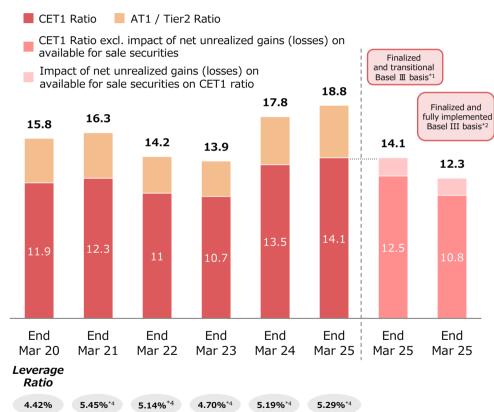
*5 Average duration including the balance of AFS securities and loans to the Japanese government and governmental organizations

Capital

CET1 / Total capital ratio

Consolidated

Pre-Finalized Basel III basis^{*1} (-the end of March 2023) Finalized and transitional Basel III basis^{*1} (from the end of March 2024)



*1 Calculated on the basis of regulations applicable to the respective dates shown

*2 Estimated CET1 ratio reflecting the RWA difference calculated on the basis of the finalized Basel III reforms expected to be fully applied in March 2029, according to the amended notification on capital adequacy ratio published by the FSA on April 28, 2022 and November 30, 2022

*3 Adjustments made for the risk weighted assets capital floors based on standardized approach

*4 Based on FSA notification, deposits with the Bank of Japan are excluded from total exposures

Capital summary

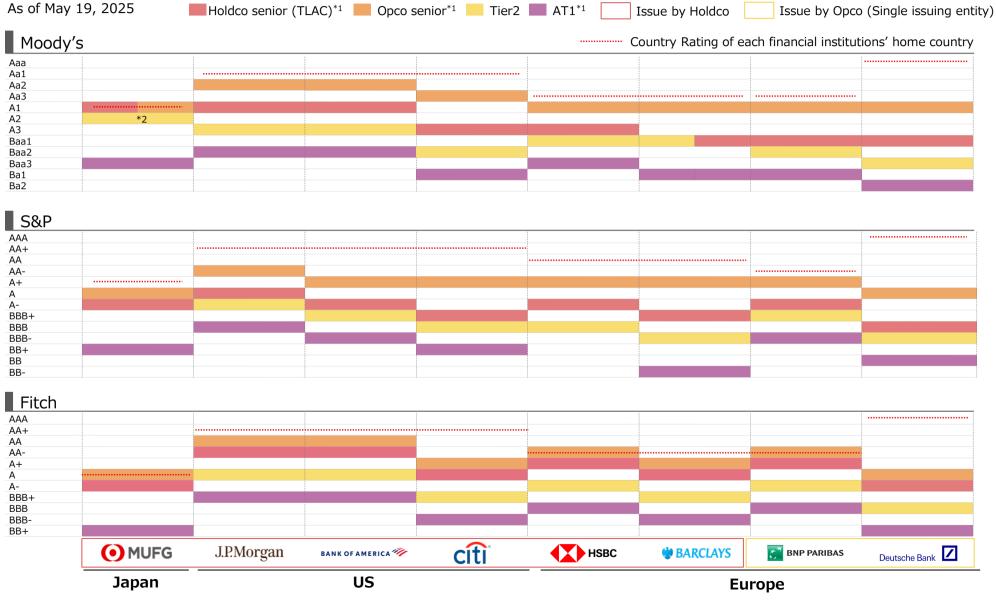
Consolidated

	(¥bn)	End Mar 24	End Mar 25	Changes
1	Common Equity Tier 1 capital ratio	13.53%	14.18%	0.65pt
2	Tier 1 capital ratio	15.72%	16.65%	0.93pt
3	Total capital ratio	17.82%	18.83%	1.01pt
4	Leverage ratio	5.19%	5.29%	0.10pt
5	Common Equity Tier 1 capital	15,041.3	15,169.2	+127.9
6	Retained earnings	13,791.6	14,845.6	1,054.0
7	Other comprehensive income	4,185.0	4,259.8	74.8
8	Regulatory adjustments	(4,577.3)	(5,177.4)	(600.1)
9	Additional Tier 1 capital	2,438.4	2,635.6	+197.1
10	Subordinated debt	2,268.5	2,452.1	+183.6
11	Tier 1 capital	17,479.7	17,804.8	+325.1
12	Tier 2 capital	2,338.1	2,340.1	+2.0
13	Subordinated debt	1,739.8	1,768.4	28.6
14	Total capital (Tier 1+Tier 2)	19,817.8	20,145.0	+327.2
15	Risk weighted assets	111,160.1	106,930.4	(4,229.6)
16	Credit risk	99,505.6	94,690.2	(4,815.3)
17	Market risk	2,513.1	2,543.8	+30.7
18	Operational risk	9,141.3	9,696.3	+554.9
19	Floor Adjustment ^{*3}	_	_	
20	Total exposures ^{*4}	336,425.6	336,033.5	(392.1)



Overview	Financial results	Capital raising strategy

Rating matrix of global financial institutions



*1 Holdco senior includes Senior non-preferred, and Opco senior includes Senior preferred by banks (e.g. BNP and DB), who have a single issuing entity. AT1 includes Preferred Stock by US banks *2 Indicates Moody's MTN program tier 2 rating for MUFG

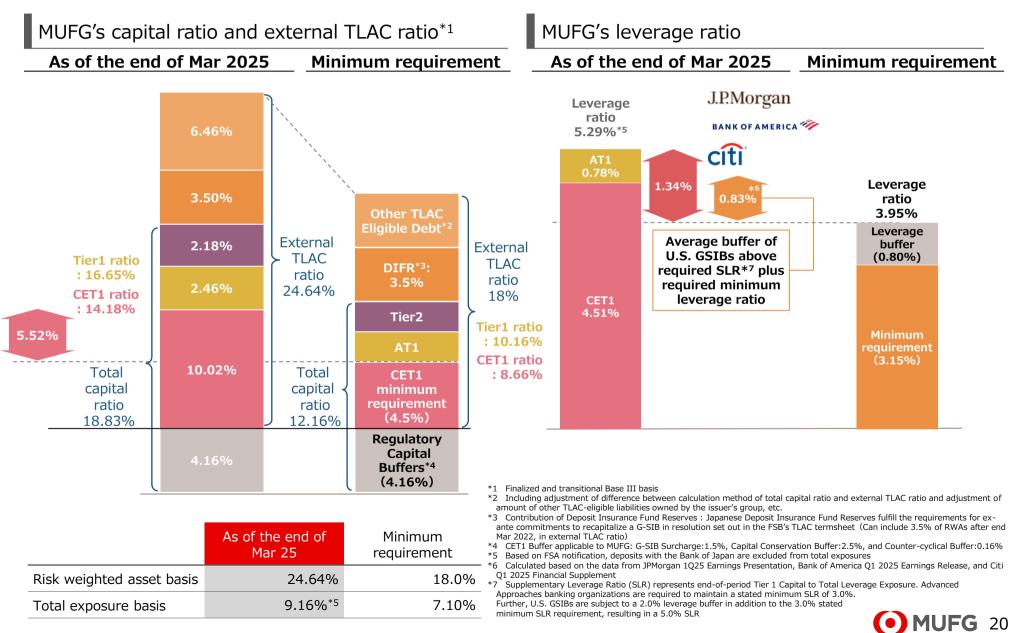


Section 3 Capital raising strategy



Capital and TLAC requirements

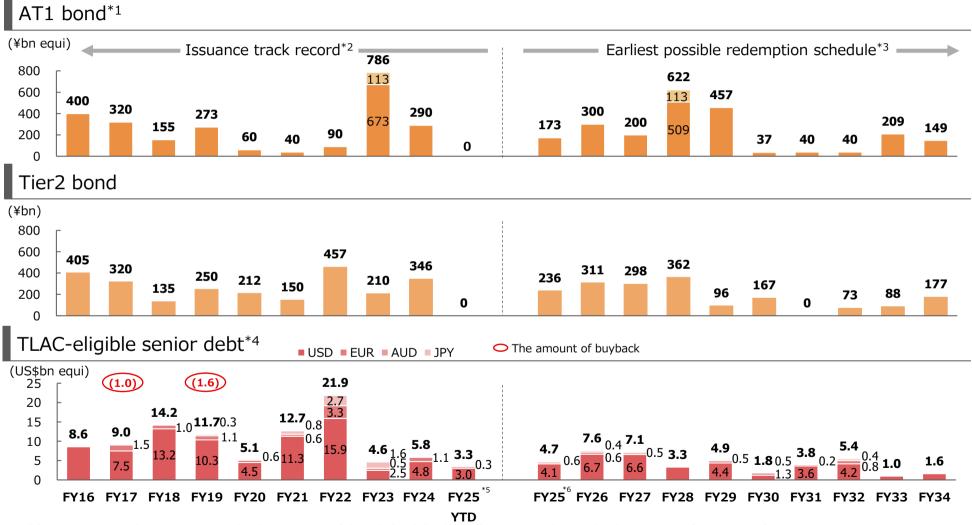
- Continued effort to achieve optimal capital mix and require ratios



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MUFG issuance track record and redemption schedule

• In FY2024, maintained stable capital ratios and external TLAC ratio by taking into account the balance of each tier of regulatory capital



*1 All figures are converted into JPY using actual exchange rates as of the end of each fiscal year (for FY25 YTD, the actual exchange rate as of May 16, 2025)

*2 Total of public issuance (excluding the amount of buyback) as of May 16, 2025

*3 Annual figures assuming that all callable notes are to be redeemed on their respective first callable dates. Tier2 contains Basel II Tier2 sub notes issued by the Bank and the Trust Bank (including their respective overseas special purpose companies)

*4 All figures are converted into US\$ using actual exchange rates as of the end of each fiscal year (for FY25 YTD, the actual exchange rate as of May 16, 2025)

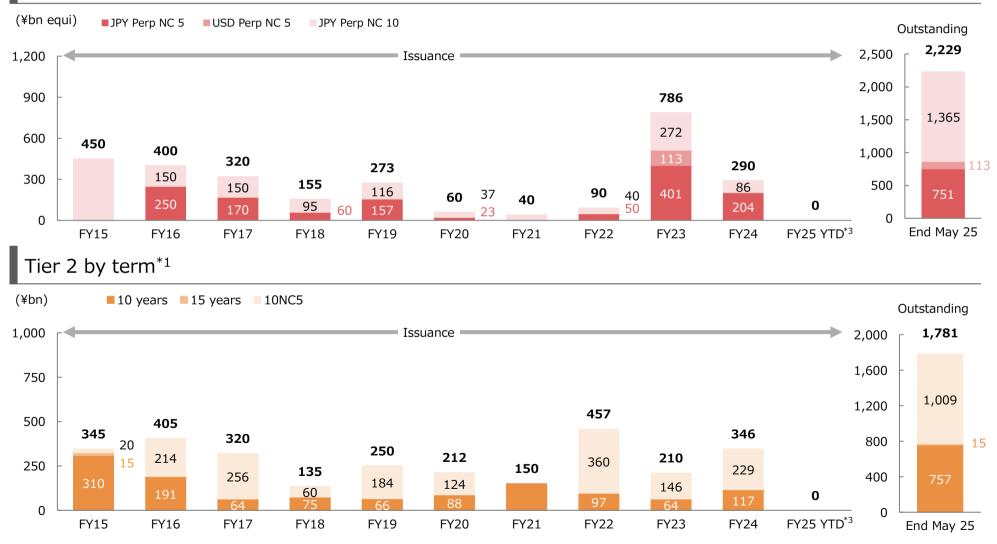
*5 From April 1, 2025 to May 16, 2025

*6 From May 16, 2025 to March 31, 2026

MUFG AT1 / Tier 2 debt issuances summary

• Track record of AT1 / Tier 2 debt issuance every year

AT1 by term^{*1*2}

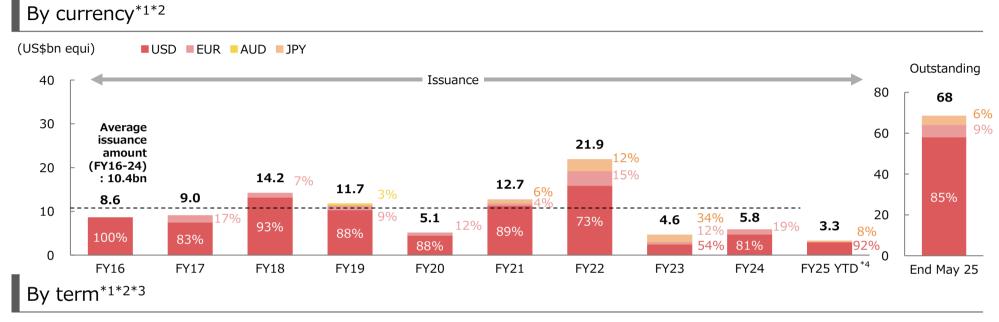


*1 Total of public issuance as of May 16, 2025

*2 All figures are converted into JPY using actual exchange rates as of the end of each fiscal year (for FY25 YTD, the actual exchange rate as of May 16, 2025) *3 From April 1, 2025 to May 16, 2025

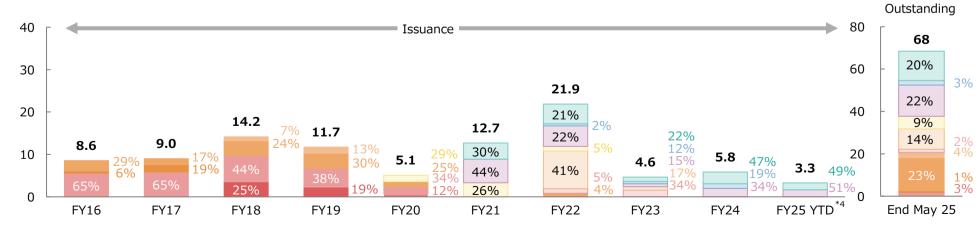


MUFG TLAC-eligible senior debt issuances summary



(US\$bn equi)

■ 3 years ■ 4 years ■ 5 years ■ 7 years ■ 10 years ■ 20 years ■ 2NC1 ■ 3NC2 ■ 4NC3 ■ 6NC5 ■ 8NC7 ■ 11NC10



*1 Total of public issuance (excluding the amount of buyback) as of May 16, 2025

*2 All figures are converted into US\$ using actual exchange rates as of the end of each fiscal year

*3 Re-opened bonds are included in the original bonds' terms

*4 From April 1, 2025 to May 16, 2025, converted into US\$ using actual rates as of May 16, 2025



Comparison of loss absorption mechanism of AT1 capital securities

•		Japan	USA	UK	EU	Switzerland
Capital inje	ction prior to PONV	*1	-	-	-	-
	Loss absorption trigger	5.125%	*2	7%*3	5.125%* ⁵	High: 7% Low: 5.125%
Going Concern	Loss absorption mechanism	Write-down or conversion	*2	Conversion *4	Write-down or conversion	Write-down or conversion
	Write-up provisions	\checkmark	*2	*4	¥ ^{*6}	-
Gone Concern	Loss absorption mechanism	Contractual write-down or conversion	Statutory write-down or conversion	Statutory write-down or conversion	Statutory write-down or conversion	Contractual write-down or conversion
Divid	lend Stopper	\checkmark	\checkmark	_	-	\checkmark

*1 Measures to be taken depend on each case

*2 As AT1 securities in the USA are generally preferred securities, they typically do not have trigger, loss absorption mechanism or write-up provisions applicable to debt securities

*3 Some institutions have defined the 7% trigger as a contractual base to include AT1 capital in their leverage ratio calculations

*4 The loss absorption mechanism of most of the AT1 securities in the UK is equity conversion, hence such securities do not have write-up provisions

*5 7% or 8% in some jurisdictions in the EU

*6 Some jurisdictions in the EU have write-up provisions

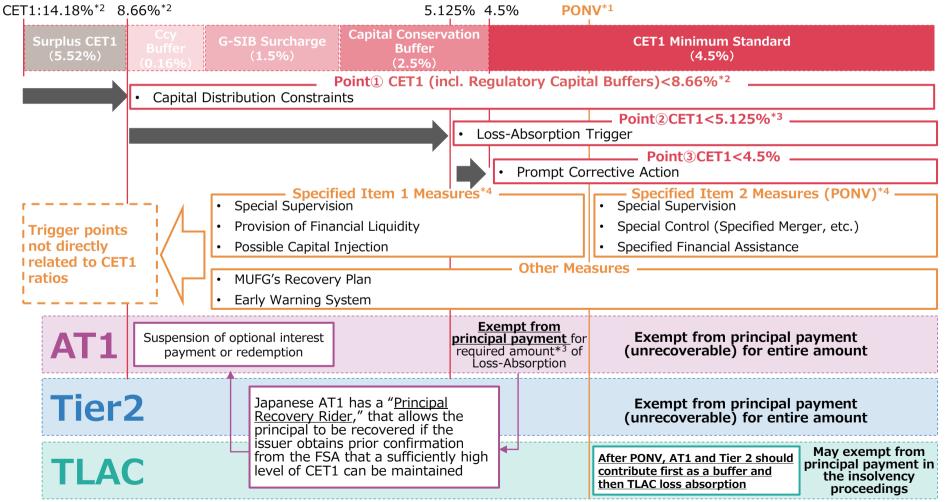


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Illustrative summary of multiple treatments prior to PONV^{*1}

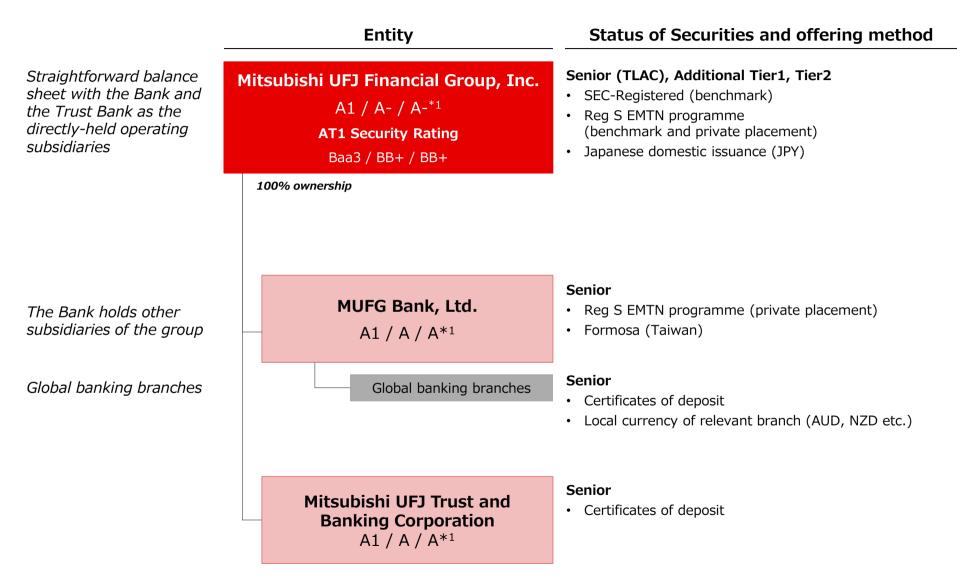
• There are multiple measures that help reduce the likelihood of reaching PONV.^{*1} Capital injection can occur prior to reaching PONV^{*1}

Treatment at each trigger point



*1 The illustrative cases only where PONV occurs when CET1 falls below 4.5%. However, the circumstances that could trigger PONV is uncertain, and PONV may be triggered even where CET1 is above 5.125% and without triggering AT1 going concern write-down *2 As of March 31, 2025 *3 Required amount for CET1 to increase to a sufficient level exceeding 5.125%, which is determined through consultation with the FSA *4 Implementation of Specified Item 1 and 2 Measures will depend on economic conditions and the financial institution's soundness. Also, Specified Item 1 Measures may not necessarily be applied before Specified Item 2 Measures

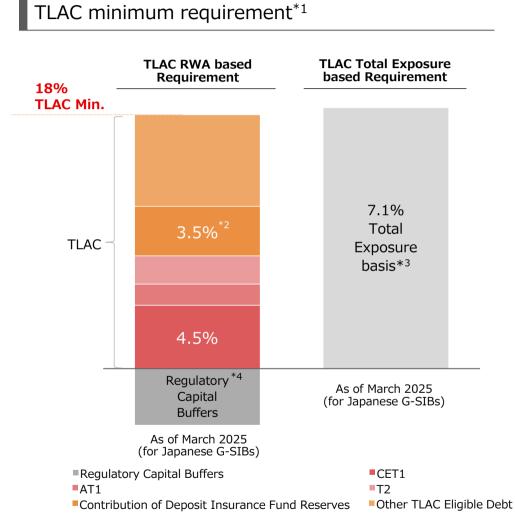
Corporate structure and issuing entities







Japanese TLAC framework summary



Japanese resolution system's features

- Contribution of Deposit Insurance Fund Reserves*2
- Multiple treatments prior to loss absorption point, even after Point of Non-Viability ("PONV")*5
- Multiple precedents of prompt corrective action and preemptive capital infusion^{*5}

Requirements for external TLAC-Eligible Debt (excerpt)

- The Holding Company is a resolution entity in Japan ("Domestic Resolution Entity") designated by the FSA
- External TLAC-eligible debt is issued by the Holding Company as the Domestic Resolution Entity

Enhanced requirements for leverage ratio and TLAC ratio on total exposure basis

- From April 2024, the total minimum leverage ratio was increased from 3.75% to 3.95% (minimum leverage ratio increase: 3% to 3.15%; G-SIB buffer increase: 0.75% to 0.8%). The TLAC total exposure basis requirement was also increased from 6.75% to 7.1%
- Deposits with the Bank of Japan remain excluded from the calculation of the leverage ratio and the TLAC ratio on a total exposure basis from April 2024
- *1 Finalized Basel ${\rm I\!I}$ reform transitional basis with phase-in from March 31,2024
- *2 Japanese Deposit Insurance Fund Reserves fulfill the requirements for ex-ante commitments to recapitalize a G-SIB in resolution set out in the FSB's TLAC termsheet
- *3 Based on FSA notification, deposits with the Bank of Japan are excluded from total exposures.
- *4 CET1 Buffer applicable to MUFG: G-SIB Surcharge:1.5%, Capital Conservation Buffer:2.5%, Counter-cyclical Buffer: ranging from 0% to 2.5% to be calculated as the weighted average of the buffers deployed across all the jurisdictions to which MUFG has credit exposures is imposed
- *5 Prior precedents (especially those prior to 2014 amendments to the Japanese Deposit Insurance Act) are not indicative of measures to be taken in a given case, and ordinary resolution measures may be applied without implementing any prompt corrective action or preemptive capital infusion or other measures



Summary of the Basel Capital Accord and its Implementation in Japan

			Capital	adequ	acy ratio		Capital I	Buffer*2	Lev	erage	Liqu	idity	TL	.AC
							Capital				Liquidity	Net Stable	Ratio to	Ratio to
		Tier1+		OFT4	10000*1	Capital	Conservation	G-SIBs			Coverage	Funding	Risk	Total
2010 Basel III rule	-	Tier2 8%	Tier1		IRRBB*1	Floor	Buffer	Surcharge	Ratio	Buffer	Ratio	Ratio	Asset	Exposure
framework te		Same as	4%	(2)%	Ratio to capital									
2011 Basel III rule	· · ·	pefore)			20%									
framework te														
amended														
2012														
2013 Liquidity cove ratio full text			4.5%	3.5%										
2014 Net stable fur ratio full text			5.5%	4%										
2015 TLAC related	reports ^{*3}		6.0%	4.5%					Publication of the		60%			
2016 IRRBB, TLAC reports	C holdings						0.625%	0.25%-0.875%	regulatory notices		70%			
2017 Basel III stan finalized	ndards						1.25%	0.5%-1.25%			80%			
2018					Ratio to		1.875%	0.75%-2.125%	3%		90%	100%*6		
2019					Tier1		2.5%	1%-3.5%			100%		16%	6%
2020					15%			(2					2
2021														$\overline{}$
2022													18%	6.75%
2023	(1	Adopti	on of ne	w rick y	woight	1 50%		1 Adapt now		0.5-1.75%*5				
2024			uding o			55%		Adopt new method	3.15% 3 (3.20%					^{7.1%}
2025		(Defer	red to M	1arch 20)24) ^{*4}	60%		/	for G-SIBs)	1				J
2026						65%		March 2024) ^{*4}	101 0 0100)					
2027 2028						70%								
Transitional Per	riod Eina	alized Per	riod		(Deferred		, respectively)							
			iou		-									
	Post-COVID-19 response framework													

- In 2020, the FSA announced a deferral of the national implementation date of the Basel III standards and the revised market risk by one year (deferred from March 2022 to March 2023) due to the announcement of GHOS^{*7}
- Prom June 2020 to March 2024, from the perspective of securing the lending capacity of financial institutions during the COVID-19 pandemic, a temporary measure was introduced to exclude the outstanding balance of financial institutions' current accounts at the Bank of Japan (BOJ) from the calculation of leverage ratio exposures and TLAC ratio total exposure

3 After April 2024, while excluding the outstanding balance of financial institutions' current accounts at the BOJ from the leverage or total exposure;

- The minimum required level of leverage ratio was increased to from 3% to 3.15% (3.20% for G-SIBs)
- The minimum required level of TLAC ratio on a total exposure basis was increased from 6.75% to 7.1%

*4 In April 2022, deferred to March 2024 for banks implementing international standard and banks implementing domestic standard and internal models

*5 Introduction of the leverage ratio buffer across Japanese G-SIBs took effect on March 31, 2023 *6 Introduction of the NSFR requirements in Japan took effect on September 30, 2021 *7 GHOS announced a deferral of the national implementation date of the Basel III standards finalized in December 2017 and the revised market risk framework finalized in January 2019 by one year (deferred from

January 2022 to January 2023) in light of the expansion of the impact of COVID-19



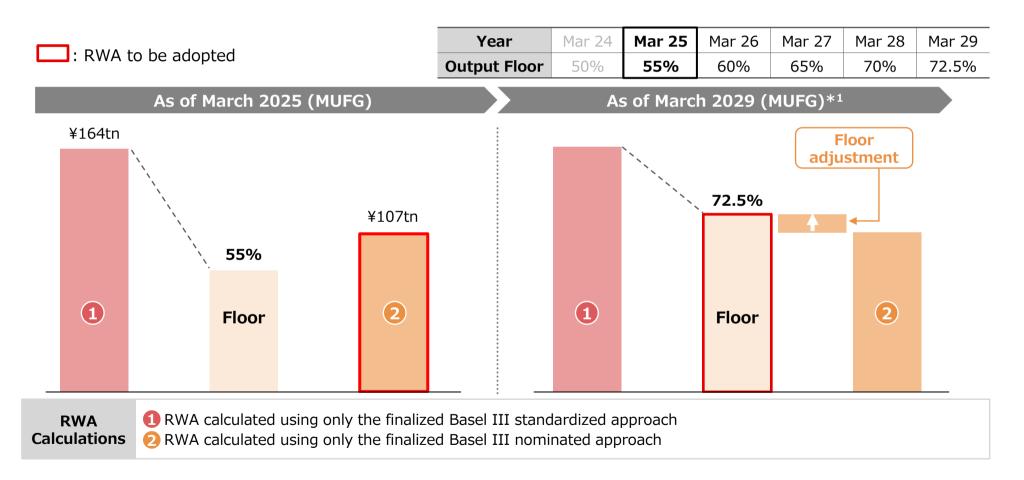
^{*1} Interest rate risk in the banking book *2 Excluding countercyclical buffer

^{*3} Principles on the Loss Absorbing and Recapitalisation Capacity of G-SIBs in Resolution and Total Loss Absorbing Capacity (TLAC) term sheet

Basel III risk-weighted assets (RWA) floor adjustment

• Since March 2024, RWA capital floors based on standardized approach are being implemented in phases

RWA floor adjustment

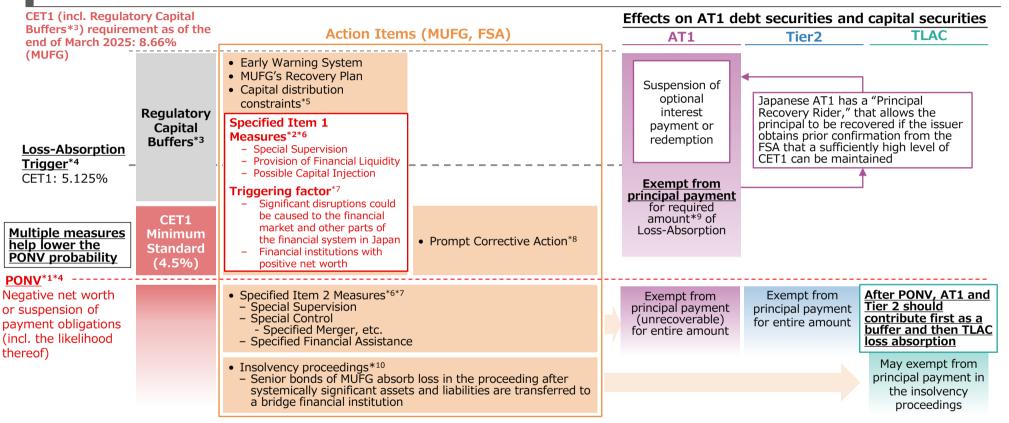


*1 The length of the bars in this chart is intended to show relative amounts only for the purpose of demonstrating the particular scenarios presented, including the assumption that the assets to which the several RWA calculation approaches are applied will remain unchanged. Accordingly, any actual results may change materially from the above presentation.



Treatments prior to PONV^{*1*2} in detail

Treatment at each trigger point and effects on AT1 debt securities and capital securities



*1 PONV will be deemed to have occurred when the Prime Minister of Japan, following deliberation by Japan's Financial Crisis Response Council pursuant to the Deposit Insurance Act, confirms that "Specified Item 2 Measures" need to be applied to a financial institution if its liabilities exceed or are likely to exceed its assets, or it has suspended or is likely to suspend payment of its obligations

*2 Prior precedents (especially those prior to 2014 amendments to the Deposit Insurance Act) are not indicative of measures to be taken in a given case, and ordinary resolution measures may be applied without implementing any prompt corrective action or preemptive capital infusion or other measures

- *3 CET1 Buffer applicable to MUFG: G-SIB Surcharge:1.5%, Capital Conservation Buffer:2.5%, Counter-cyclical Buffer: ranging from 0% to 2.5% to be calculated as the weighted average of the buffers deployed across all the jurisdictions to which MUFG has credit exposures is imposed
- *4 The illustrative cases only where PONV occurs when CET1 falls below 4.5%. However, the circumstances that could trigger PONV is uncertain, and PONV may be triggered even where CET1 is above 5.125% and without triggering AT1 going concern write-down.
- *5 In the case that the applicable regulatory capital buffer requirements are not met, cancellation of interest on AT1 debt securities may be determined in the issuer's sole discretion under a capital distribution constraints plan submitted to the FSA pursuant to an order of the FSA under the Japanese capital distribution constraints system
- *6 Implementation of Specified Item 1 and 2 Measures will depend on economic conditions and the financial institution's soundness. Also, Specified Item 1 Measures may not necessarily be applied before Specified Item 2 Measures
- *7 Under the framework for orderly resolution of financial institutions, financial institutions recognized as targets of

Specified Item 1 and 2 Measures upon deliberation by the Financial Crisis Response Council may be designated by the Prime Minister as entities whose execution of business operations and management and disposal of property should be supervised by the Deposit Insurance Corporation of Japan. The entities designated as such shall be called "financial institutions under special supervision"

- *8 In the case that TLAC ratio falls below minimum requirement, Business Improvement Order may be issued *9 Required amount for CET1 to increase to a sufficient level exceeding 5.125%, which is determined through consultation with the FSA
- *10 Executed as legal insolvency proceedings after being taken over by a specified successor financial institution



Requirements for external TLAC-eligible debt in Japan (Summary)

- Relevant obligations must be issued by a holding company designated as the Domestic Resolution Entity by the FSA;
 - There is no requirement for contractual loss absorption provisions as Japanese law provides for statutory loss absorption through bankruptcy proceedings
- Relevant obligations must be paid-in, unsecured and have a tenor of at least one year;
- Relevant obligations must not be subject to set-off or netting rights at the time of a PONV;
- Relevant obligations must not be redeemable by the holder prior to maturity, other than when redeemed at the option of the holder no less than one year after issuance;
- Relevant obligations must not be redeemable prior to maturity, other than when redeemed at the option of the issuer, in general, no less than one year after issuance, and with the FSA's prior confirmation;
- Relevant obligations must be subordinated (including by way of structural subordination only where the amount of excluded liabilities of the issuer ranking *pari passu* or junior to the issuer's unsecured senior liabilities does not exceed 5% of the issuer's external TLAC)



Requirements for AT1-eliglible debt in Japan (Summary)

- Relevant obligations:
 - must be issued, paid-in, unsecured and subordinated to all liabilities including Tier 2 Capital other than Additional Tier1 Capital under the occurrence of a Liquidation or Bankruptcy Event
 - must be perpetual obligations with no step-up or other incentive to redeem
 - may be redeemed on or after the fifth year anniversary of the issuance date at the option of the issuer subject to certain requirements, including:
 - The issuer should obtain the prior confirmation of the FSA on the capital adequacy
 - The issuer should not create the expectation for redemption or buyback
 - The issuer replaces the redeemed obligations with capital instruments of equal or higher quality on terms appropriate for the issuer's income capacity before redemption, or is expected to maintain its regulatory capital ratios sufficiently in excess of the minimum requirements after redemption
 - must not be recognized as debt to determine whether the issuer's liabilities exceed its assets in its insolvency proceedings
 - must be written down or converted into common equity, in full or in part, when the issuer's consolidated Common Equity Tier 1 ratio declines below the required level, or in full, when it is confirmed that writedown or conversion, public financial aid or other equivalent measures need to be applied without which the issuer would be recognized to be non-viable
- Interest payments:
 - must be cancellable in the issuer's sole discretion, non-payment of such cancelled interest shall not constitute a default, the issuer must have the right to use the funds from the cancelled payments of interest without restriction and the cancellation must be subject to no restriction despite the cancellation of interest payments except in relation to dividends or interest on Common Equity Tier 1 or Additional Tier 1 Capital
 - will be subject to a limitation on the distributable amount defined by law and regulations
 - must not be calculated based on the issuer's credit status after issuance



Precedents of capital infusions in Japan

• A measure similar to Specified Item 1 Measures^{*1} was implemented in one case in 2003^{*2}

Preemptive capital infusion, resolutions and temporary nationalization

Measures	Capital conditions	Applicable rules	Bank	Date	Amount (¥bn)	Description
Preemptive capital	Positive net worth	Article 102, Paragraph 1, Item 1 of the	Resona Bank	Jun 2003	296	Public funds infusion in common shares—government ownership of 50.1%
infusion		Deposit Insurance Act		Jun 2003	1,663	Public funds infusion in convertible preferred shares
	Positive net	Act on Special	Kirayaka Bank (Jimoto Holdings)	Sep 2023	18	Public funds infusion in convertible preferred shares
	worth	Measures for	Howa Bank	Mar 2014	16	Public funds infusion in convertible preferred shares
		Strengthening	Kirayaka Bank (Jimoto Holdings)	Dec 2012	30	Public funds infusion in convertible preferred shares
		Financial Functions ^{*3}	Tohoku Bank	Sep 2012	10	Public funds infusion in convertible preferred shares
			77 Bank	Dec 2011	20	Public funds infusion in subordinated loans
			Tsukuba Bank	Sep 2011	35	Public funds infusion in convertible preferred shares
			Sendai bank (Jimoto Holdings)	Sep 2011	30	Public funds infusion in convertible preferred shares
			Miyazaki Taiyo Bank	Mar 2010	13	Public funds infusion in convertible preferred shares
			Hokuto Bank (Fidea Holdings)	Mar 2010	10	Public funds infusion in convertible preferred shares
			Kochi Bank	Dec 2009	15	Public funds infusion in convertible preferred shares
			Towa Bank	Dec 2009	35	Public funds infusion in convertible preferred shares
			Daisan Bank	Sep 2009	30	Public funds infusion in convertible preferred shares
			Kirayaka Bank (Jimoto Holdings)	Sep 2009	20	Public funds infusion in convertible preferred shares
			Michinoku Bank	Sep 2009	20	Public funds infusion in convertible preferred shares
			Minaminihon Bank	Mar 2009	15	Public funds infusion in convertible preferred shares
			Fukuho Bank	Mar 2009	6	Public funds infusion in convertible preferred shares
			Hokuyo Bank	Mar 2009	100	Public funds infusion in convertible preferred shares
			Howa Bank	Dec 2006	9	Public funds infusion in convertible preferred shares
			Kiyo Holdings (Kiyo Bank)	Nov 2006	31.5	Public funds infusion in convertible preferred shares
Resolution	Negative net worth or failed	Article 74 of the Deposit Insurance Act	Incubator Bank of Japan	Sep 2010	N.A.	First resolution in which deposit payoff rule was actually invoked
	Negative net worth or failed	Article 102, Paragraph 1, Item 2 of the Deposit Insurance Act	N.A.			
Temporary Nationalization	Negative net worth and failed	Article 102, Paragraph 1, Item 3 of the Deposit Insurance Act	Ashikaga Bank	Nov 2003	N.A.	DIC acquired all shares of the bank
	_	Act on Emergency Measures for the Revitalization of the Financial Functions	Nippon Credit Bank Long-term Credit Bank of Japan	Dec 1998 Dec 1998	3.6tn 3.2tn	Purchases the shares, unsuitable assets using special financial assistance, compensation for losses and purchase of shares, capital injection etc.

*1 For the details of Specified Item 1 Measures, refer to P.31

*2 It is uncertain which measure is to be taken in a given case, and ordinary resolution measures may be applied without implementing any preemptive capital infusion

*3 Capital infusion under the Act on Special Measures for Strengthening Financial Functions has historically been implemented only to regional banks, etc.



Structural comparison of AT1 debt

	• MUFG	НЅВС	BARCLAYS	💦 BNP PARIBAS		Deutsche Bank
Pricing Date	18 Oct 2023	24 Feb 2025	18 Feb 2025	3 Sep 2024	24 Sep 2024	11 Feb 2020
Coupon	8.200%	6.950%	7.625%	7.375%	6.700%	6.000%
Size & Currency	US\$750Mn	US\$1.5Bn	US\$1.5Bn	US\$1Bn	US\$1.25Bn	US\$1.25Bn
Tenor	PerpNC5.25	PerpNC6.5	PerpNC10.5	PerpNC10	PerpNC10	PerpNC5.75
Coupon Cancellation	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative
Security Rating*1 (Moody's/S&P/Fitch)	Baa3 / BB+ / BB+	Baa3 / - / BBB	Ba1 / BB- / BBB-	Ba1 / BBB- / BBB	- / BBB- / BBB	B1 / B+ / -
CET1 Trigger Level	5.125% Group	7.000% Group	7.000% Group	5.125% Group	Credit Agricole S.A. Group 5.125% / Credit Agricole Group 7.000%	5.125% Group
Going Concern Loss Absorption Mechanism	Temporary Write-Down	Equity Conversion	Equity Conversion	Equity Conversion	Temporary Write-Down	Temporary Write-Down
Optional Redemption Events	Tax, Regulatory	Tax, Regulatory				
PONV	Contractual	Statutory	Statutory	Statutory	Statutory	Statutory
Denominations	US\$200k + US\$1k	US\$200k + US\$1k	US\$200k + US\$1k	US\$200k + US\$1k	US\$200k + US\$1k	US\$200k + US\$1k



MUFG TLAC-eligible senior debt issuances summary

Past issuance calendar

	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
FY15											5 ₎	() /10y 5.0Bn
FY16	\$ 5y/10y (Re-opt US\$2.0Bn	en)				§ Green /10y JS\$4.0Bn					\$ 5y/10y US\$2.5Bi	
FY17				\$ 5y/10y US\$4.0Bn		(€)7y0.75Bn				€ 5y <u>Green</u> EUR0.5Bn		(7y/10y \$\$3.5Bn
FY18		5y EUR0.35Br		(/5y/10y(Re-ope US\$4.6Bn		(\$ Re-open)/10y US\$3.0Bn	5y Green EUR0.5Bn	US\$120M	(\$) 10y <u>Green</u> M (Sold in dome	stic market)	3y/5 U	\$ y/10y/20y \$\$5.5Bn
FY19				(5) (/10y/20y 5y \$6.5Bn	/10y <u>Green</u> EUR1.0Bn	5	\$ / <u>Green</u> \$0.5Bn		(\$) 10y Social old in domestic	market)	\$ 5y/10y US\$3.75E	
FY20			Sustainability UR0.5Bn	\$ 5y/10y US\$3.0Bn		\$ 4NC3 S\$1.5Bn						
FY21		E	6NC5 UR0.5Bn	\$ 4NC3/6NC5/ 11NC10 US\$6.0Bn			\$ 4NC3/6NC5/ 11NC10 US\$3.0Bn	¥ 4NC3/6NC5/ 11NC10 JPY100Bn		\$ 6NC5/11NC1 US\$2.3Bn	2	
FY22	\$ 4NC3/6NC5/ 11NC10 US\$2.0Bn	2NC1/4NC 6NC5/11N0 JPY120B	C10 3NC2/1	() 0y 3NC2/61 iBn 11NC US\$4.5	10 11N0					8NC	\$ 2/6NC5/ 7/11NC10 \$\$5.0Bn	2NC1/4NC3/ 6NC5/11NC10 JPY232.5Bn
FY23	\$ 3NC2/6NC5/ 11NC10 US\$2.5Bn	8NC7 EUR0.5Br	€ ¥ 2NC1 JPY240Bn									
FY24	6NC5/ 11NC10 US\$2.5Bn				El	8NC7 <u>Green</u> JR1.0Bn			1	\$ 6NC5/ 1NC10 \$2.25Bn		
FY25	€¥ \$ 6NC5/ 6NC5 11NC10 11NC1 JPY40Bn US\$3.0	0										MUFG

Past issu	ance cal	endar										
(¥bn)	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
FY15							Perp N 1508	C 10			F	erp NC 10 300Bn
FY16						Perp N	() C 5/Perp NC 10 400Bn					
FY17							Perp NC 5/Pe 320E	erp NC 10				
FY18									Perp NC 5/Perp NC 1 155Bn	0		
FY19						Ρ	erp NC 5/Perp NC 273Bn	2 10				
FY20						F	Perp NC 5/ Perp N 60Bn	C 10				
FY21							Perp NC 10 40Bn					
FY22					Perp NC 5	Y Perp NC 10 OBn						
FY23		Perp NC !	∲ 5/Perp NC 10 30Bn			Perp NC 5/P 143I	erp NC 10 Perp n US\$	0 NC 5 750MM			Perp 1	¥ I¢ 5/Perp NC 10 200Bn
FY24					Ρ	erp NC 5/Perp NC 170Bn	10	Perp	♥ NC 5/Perp NC 10 120Bn			
FY25												



(¥bn)	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
FY15			10y/15y 65Bn	€ 10y 80Bn								10y 200B
FY16	10y 35Bn			10y 220Bn								10y 150Bn
FY17						10y 320Bn						
FY18		10y 109	n				10y 35Bn					
FY19						(¥) 10y/10NC5 200Bn			¥ 10y/10NC5 50Bn			
FY20		10y/10 62Br	NC5			() 10y/10NC5 Sust 150Bn	tainability					
FY21		1	ONC5 OBn	10NC 130B	5 n							
FY22				10y/10 257B	NC5 n						¥ 10NC5 00Bn	
FY23						10y/10NC5 210Bn						
FY24						¥ 10y /10NC5 177Bn				¥ 10y /10NC5 169Bn		
FY25												

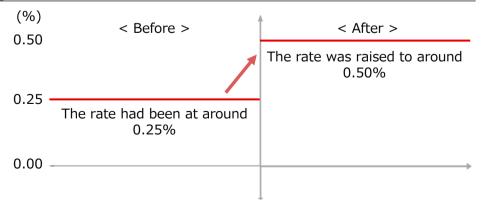


BOJ's monetary policy

Timeline

Apr 2013	Introduction of the Quantitative and Qualitative Monetary Easing (QQE) $% \left($
Jan 2016	Introduction of Negative Interest Rate Policy
Sep 2016	Introduction of QQE with yield curve control (YCC)
Jul 2018	Introduction of forward guidance for policy rates
Mar 2021	Further Effective and Sustainable Monetary Easing
Sep 2021	Introduction of Climate Response Financing Operations
Apr 2022	Clarification of consecutive fixed-rate purchase operations
Dec 2022	Modification of the conduct of YCC
Apr 2023	First Monetary Policy Meeting led by New Bank of Japan Gov. Ueda
Oct 2023	Conducting YCC with greater flexibility
Mar 2024	Modification of the monetary policy framework
July 2024	Change in the guideline for money market operations and decision on the plan for the reduction of the purchase amount of JGBs
Jan 2025	The policy rate raised from 0.25 percent to 0.50 percent

Uncollateralized overnight call rate



January Monetary Policy Meetings

Recent announcements

March 2024

Modification of the monetary policy framework

- End of negative interest rates
- Change the uncollateralized overnight call rate to remain at around 0 to 0.1% from minus 0.1%
- Elimination of Yield Curve Control
- Abolish JGB purchase operations to maintain 10-year JGB yield below target upper limits, while continuing with JGB purchases in similar volumes
- In case of a rapid rise in long-term interest rates, BOJ will make nimble responses by, for example, increasing the amount of JGB purchases and conducting fixed-rate purchase operations of JGBs, both of which can be done so regardless of the monthly schedule of JGB purchases and the Funds-Supplying Operations against Pooled Collateral
- Changes in the asset purchase policy
- Discontinue purchases of ETFs and J-REITs
- Gradually reduce the amount of purchases of CP and corporate bonds and will discontinue the purchases in about one year

July 2024

Change in the guideline for money market operations and decision on the plan for the reduction of the purchase amount of JGBs

- Change in the guideline for money market operations
- Encourage the uncollateralized overnight call rate to remain at around 0.25 percent
- Plan to reduce the purchase amount of JGBs
- Reduce the amount of its monthly outright purchases of JGBs by about 400 billion yen each calendar quarter in principle down to about 3 trillion yen in January-March 2026

January 2025

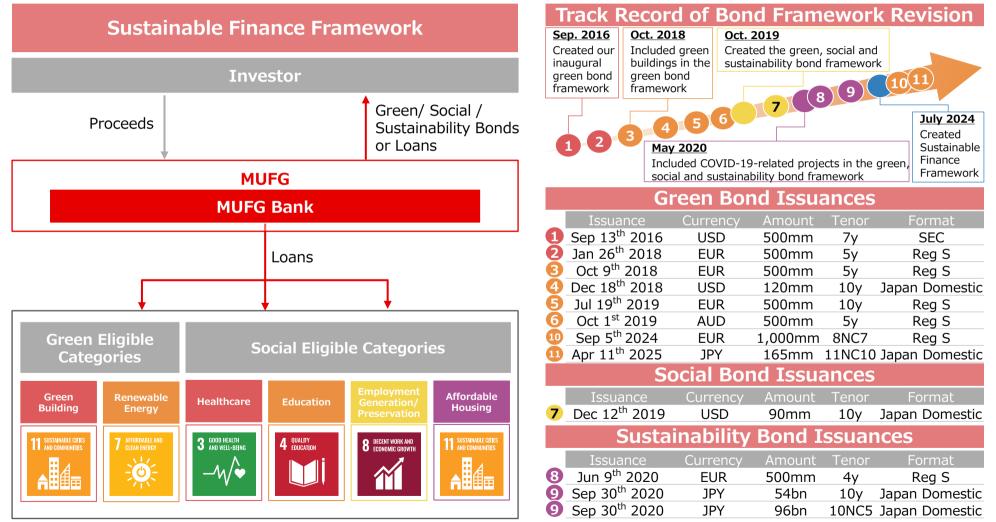
The policy rate raised from 0.25 percent to 0.50 percent

- Continue to raise the uncollateralized overnight call rate
- Reflect growing optimism that wages will continue to rise and rising wages will keep inflation at a sustainable level around its target of 2 percent



MUFG's Green, Social and Sustainability Bonds^{*1}

- MUFG created its current Sustainable Finance Framework in July 2024, which aligns with our four core components^{*2} and removed COVID-19-focused projects
- MUFG has a proven track record as a frequent ESG bond issuer



*1 These bonds are per MUFG's definition or framework

*2 Our four core components are "Use of Proceeds", "Project Evaluation and Selection", "Management of Proceeds" and "Reporting" as set forth in the Green Bond Principles 2021 ("GBP"), Social Bond Principles 2023 ("SBP") and Sustainability Bond Principles 2021 ("SBG") published by the International Capital Markets Association ("ICMA") and Green Loan Principles 2023 ("GLP") and Social Loan Principles 2023 ("SLP") published by the Loan Market Association ("LMA"), the Asia-Pacific Loan Market Association ("APLMA"), and the Loan Syndications and Trading Association ("LSTA")



MUFG's Sustainable Finance Framework

Use of Proceeds	 An amount equivalent to the net proceeds will be allocated to finance / refinance: Eligible Green Projects: green building, renewable energy Eligible Social Projects: healthcare, education, employment generation and preservation, affordable housing Look back period: 36 months for Eligible Green and Social Projects
Dreiget	
Project Evaluation and	 Each responsible division of the Bank or MUFG selects Eligible Projects based on the criteria
Selection	• MUFG's Office of the CFO, Financial Planning Division makes a final decision on the selection
Management of Proceeds	Net proceeds managed on a portfolio basis
	 Allocation reporting: At least annually until full allocation and as necessary thereafter in case of new material developments
Reporting	 Assertions by management and a review by Sustainalytics
	 Impact reporting: Annually, throughout the term of sustainable finance, where feasible, containing impact metrics
External Reviewer	• Sustainalytics

"Sustainalytics is confident that MUFG is well positioned to issue sustainability bonds and loans, and that Mitsubishi UFJ Financial Group Sustainable Finance Framework is robust, transparent and in alignment with the four core components"

(Source) Sustainalytics: Second Party Opinion, July 29, 2024



Governance (Structure of the Board of Directors)

			Indepen-			Knowledge,	expertise a	nd experience	2	
	Name	Committee- related duties ^{*1}	dent Outside	Corporate manage- ment	Finance	Finance & accounting	Legal Affairs	Global	IT/digital	Sustaina- bility
1	Keiko Honda	Audit	•	-	•	-	-	•	-	•
2	Satoko Kuwabara	Nominating Compensation*	•	-	-	-	•	•	-	•
3	Hirofumi Nomoto	Nominating* Compensation	•	•	-	-	-	-	•	•
4	Mari Elka Pangestu	Risk	•	-	•	-	-	•	-	•
5	Hiroshi Shimizu	Risk*	●	•	•	-	-	-	●	•
6	David Sneider	Audit Risk	•	-	-	-	•	•	-	-
7	Miyuki Suzuki	Nominating Compensation	●	•	•	-	-	•	•	•
8	Koichi Tsuji	Audit*	•	-	-	•	-	•	-	-
9	Teruhisa Ueda	Nominating Compensation	•	•	-	-	-	•	•	•
10	Ryoichi Shinke	Audit						•	-	-
11	Takayuki Yasuda	Audit						•	-	-
12	Kanetsugu Mike							•	•	•
13	Hironori Kamezawa	Nominating Compensation	-	Extensive knowledge of MUFG's business and the ability to appropriately perform management of MUFG			•	●	•	
14	Junichi Hanzawa							-	-	•
15	Makoto Kobayashi						•	-	•	
16	Hiroshi Kubota							•	-	•

(planned for end of June 2025)

*1 Nominating: Nominating and Governance Committee member Compensation: Compensation Committee member Audit: Audit Committee member Risk: Risk Committee member *Chairperson



Governance (Corporate executive compensation system)

Type of compen- sation	Linkage with performance	Performance- based range	Standards for payment			Time of payment	Payment method	Proportion of Group CEO's compensation
Annual base salary	Fixed	-	 Paid based on positions, etc. Includes Director Allowance, Committee and Chair Allowance, Housing Allowance, etc. 			Monthly	Cash	1
	Non performance based _ • Base amount by position			t by position	-	At the time of retirement of executives		
Stock compen- sation* ²	Medium- to long-term performance based	0%-150%	Base amount by position ×	Target attainment rate of indices below in MTBP (1) Consolidated ROE (2) Consolidated expenses ratio (3) ESG assessment (4) Total Shareholder Return Comparison of YoY growth rate of indices below with competitors ^{*1} (1) Consolidated net operating profits (2) Profits attributable to owners of parent	<55%> 30% 10% 10% 5% <45%> 25% 20%	At the end of the MTBP	50% in shares and 50% in cash	1
Cash*2 bonuses	Short-term performance based	0%-150%	Base amount by position ×	 Performance factor (e.g., quantitative evaluation factor applied to the Group CEO) Rate of YoY change and target attainment rate of indices below (1) Consolidated net operating profits (2) Profits attributable to owners of parent (3) Consolidated ROE (4) Consolidated expense ratio Status of individual execution of duties (e.g., qualitative evaluation factors applied to Group CEO) Expand & refine growth strategies •Drive social & environmental progress •Accelerate transformation & innovation •Optimize resource & portfolio management •Enhance stakeholder value, etc. 	<60%> 20% 10% 20% 10% <40%>	Annually	Cash	1

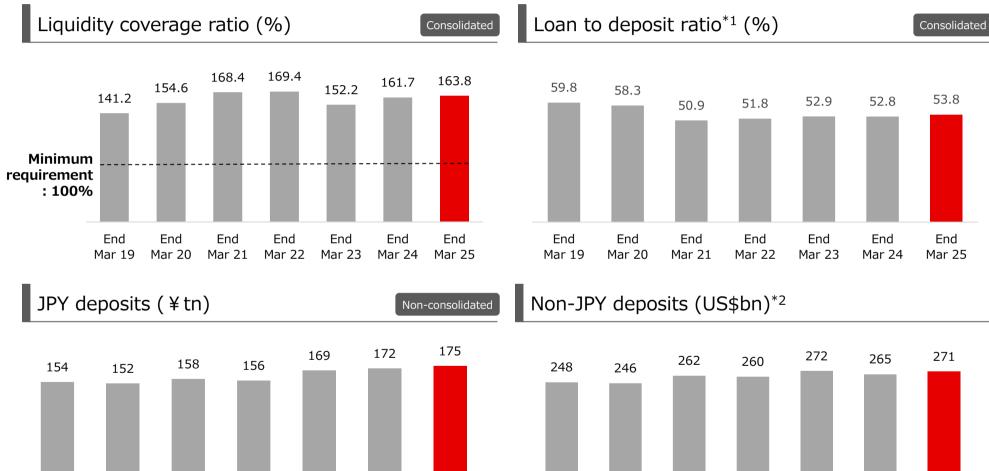
*1 Evaluated based on comparisons with main competitors (Mizuho Financial Group and Sumitomo Mitsui Financial Group)

*2 Subject to malus (confiscation) and clawback (restitution claim)



Liquidity

- Liquidity coverage ratio is consistently over the minimum requirement
- Loan amounts controlled stably according to deposit amounts
- JPY and Non-JPY deposit amounts have been stable



*1 Calculated by dividing loans (Banking + Trust accounts) by deposits *2 The Bank consolidated excl. MUAH, KS and BDI. Managerial accounting basis

End

Sep 23

End

Mar 24

End

Sep 24

End

Mar 25

End

Mar 22

End

Sep 22

End

Mar 23

End

Sep 23

End

Mar 24

End

Sep 24

End Mar 25

MUFG 44

End

Mar 23

End

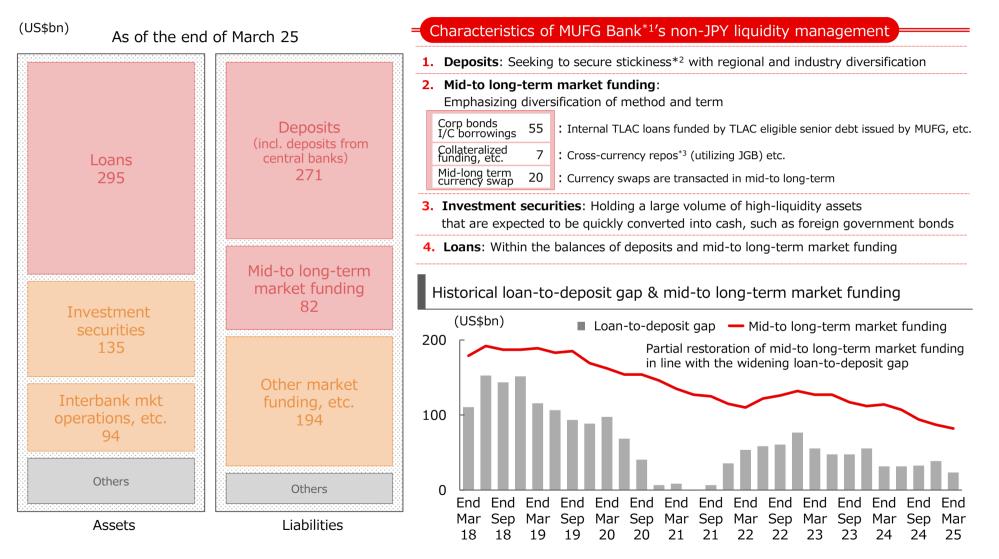
Mar 22

End

Sep 22

Non-JPY Liquidity^{*1}

Managed soundness of balance sheet based on stability



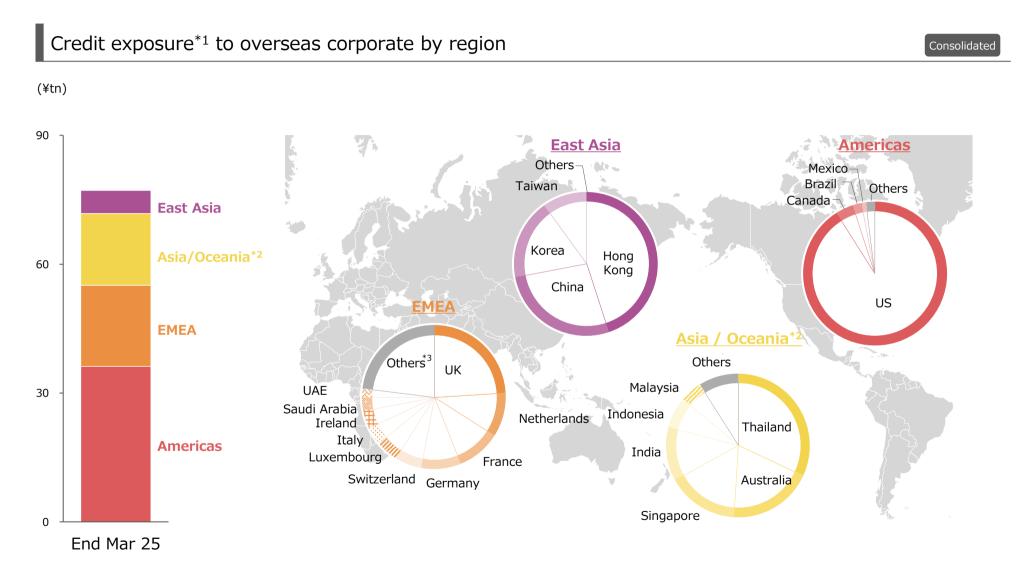
*1 The Bank consolidated excl. MUAH, KS and BDI. Managerial accounting basis

*2 Deposits that are considered to remain in the bank during times of stress

*3 Repurchase agreement in which denominated currency is different in cash transaction and security



Overseas corporate credit exposure



*1 Based on borrower's location. Including undrawn commitment, exposure in project finance etc. Excluding market risk exposure, inter-bank transactions and exposures to government agencies and central banks. Exchange rate applied is ¥149.52/US\$

*2 Excludes BDI's exposure

*3 Others in EMEA are comprised of approximately 50 countries to which MUFG held less than 2.5% exposure

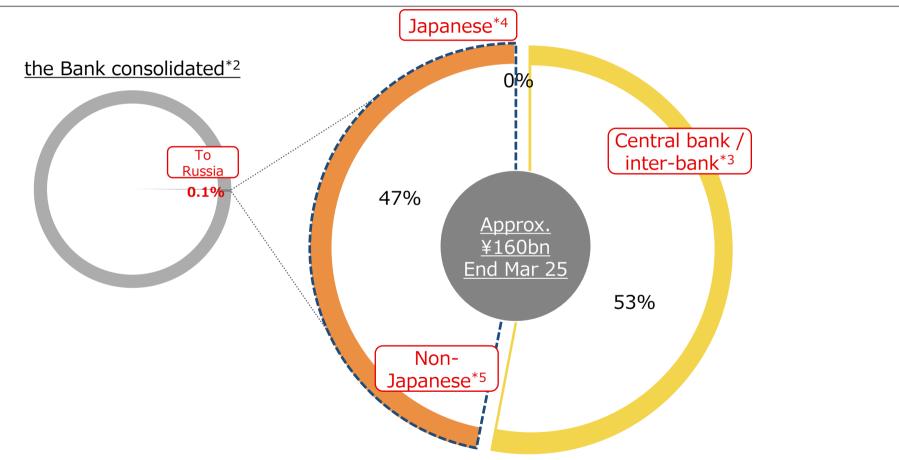
(Note) All figures are on managerial accounting basis



Exposure to Russia^{*1}

- Exposure to Russia^{*1} was totaled approx. ¥160bn (as of the end of March 25)
- Balance excluding central bank and inter-bank transactions was approx. ¥75bn, 0.1% of the total balance
 of the Bank consolidated^{*2}

the Bank consolidated, incl. local subsidiary, excl. KS, BDI



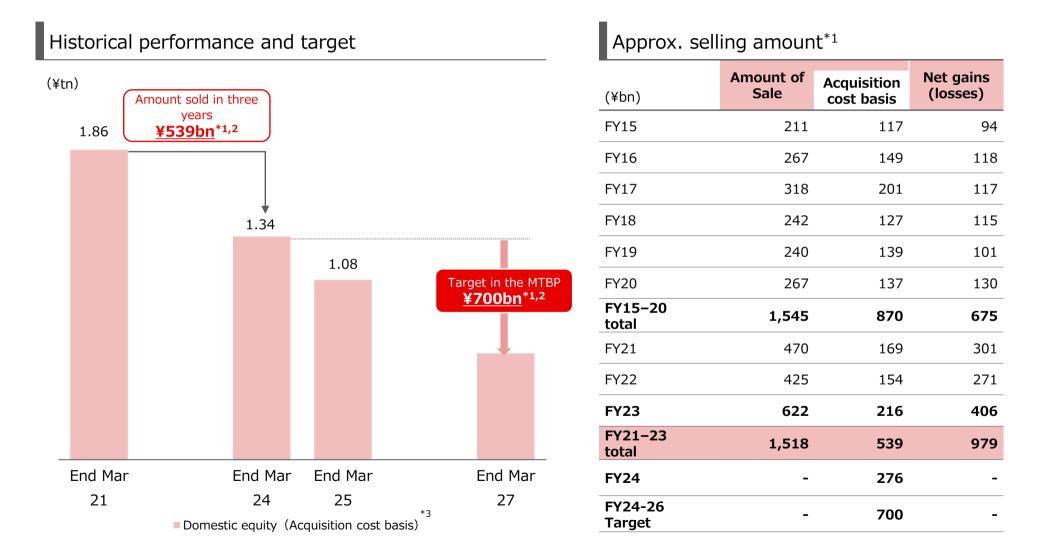
*1 Based on borrower's location. Including undrawn commitment, market risk exposure and etc. All figures are on managerial accounting basis

- *2 Excluding the balance of central bank and inter-bank transactions etc.
- *3 Including due from banks and Russian government bond
- *4 Affiliated with Japanese companies
- *5 Affiliated with non-Japanese companies



Reduction of equity holdings

• Amount sold of ¥276bn^{*1,2} in FY24 vs the MTBP target of ¥700bn^{*1,2} between FY24 and FY26



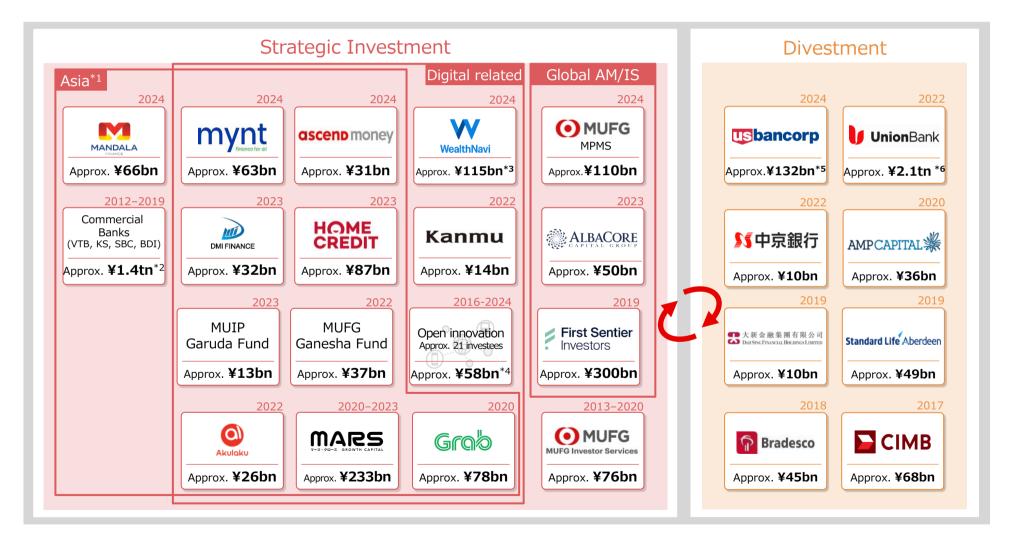
*1 Sum of the Bank and the Trust Bank *2 Total amount of sale on an acquisition cost basis

*3 Acquisition cost of domestic equity securities in the category of "other securities" with market value (consolidated)



Strategic investments for sustainable growth

• Aiming to establishing a broad revenue base through portfolio diversification via strategic investments and the review of past acquisitions



*1 Krungsri Capital Securities has transferred its business to Krungsri Securities *2 Initial investment total amount into Vietin Bank, KS, Security Bank Corporation, BDI

*3 Total investment to become a wholly-owned subsidiary *4 Internal managerial basis (after adjustment of sales, etc.)

*5 Partial sale of 24 million shares (approx. \$936 million/additional shares acquired in Aug. 2023) in Aug. 2024. Converted to yen at the end of July 2023 exchange rate *6 Total transaction amount



US GAAP consolidated financials - Balance sheet

Balance sheet

(¥mm)

Assets	End Mar 24
Cash and due from banks	4,391,530
Interest-earning deposits in other banks	105,631,633
Call loans, funds sold, and receivables under resale agreements	20,233,913
Receivables under securities borrowing transactions	5,000,989
Trading account assets	49,745,992
Investment securities	62,371,426
Net loans	126,570,274
Premises and equipment	873,027
Accrued interest	736,802
Customers' acceptance liability	430,221
Intangible assets—net	1,298,966
Goodwill	490,344
Deferred tax assets	139,051
Other assets	19,522,293
Total assets	397,436,461

(¥mm)

Liabilities and shareholders' equity	End Mar 24
Total Deposits	246,417,384
Call money, funds purchased, and payables under repurchase agreements	40,804,921
Payables under securities lending transactions	1,016,931
Due to trust account and other short-term borrowings	15,796,947
Trading account liabilities	16,587,151
Obligations to return securities received as collateral	7,222,768
Bank acceptances outstanding	430,221
Accrued interest	560,260
Long-term debt	39,922,322
Other liabilities	10,200,343
Total liabilities	378,959,248
Capital stock	2,090,270
Capital surplus	4,636,097
Retained earnings	9,312,143
Accumulated other comprehensive income, net of taxes	2,221,263
Treasury stock, at cost	(614,111)
Noncontrolling interests	831,551
Total equity	18,477,213
Total liabilities and shareholders' equity	397,436,461



US GAAP consolidated financials

- Statement of operations

Statement of operations

(¥mm)

Statement of Operations Data	FY 2023
Interest income	7,107,074
Interest expense	4,513,124
Net interest income	2,593,950
Provision for (reversal of) credit losses	237,990
Net interest income after provision for (reversal of) credit losses	2,355,960
Non-interest income	2,867,583
Non-interest expense	3,340,949
Income (loss) before income tax expense	1,882,594
Income tax expense (benefit)	501,567
Net income before attribution of noncontrolling interests	1,381,027
Net income (loss) attributable to noncontrolling interests	52,906
Net income attributable to Mitsubishi UFJ Financial Group	1,328,121

(¥)

Earnings (loss) per share	FY 2023
Basic earnings	
Earnings applicable to common shareholders of Mitsubishi UFJ Financial Group	110.87
Diluted earnings	
Earnings applicable to common shareholders of Mitsubishi UFJ Financial Group	110.58



US GAAP consolidated financials - Reverse reconciliation from US GAAP to Japanese GAAP

Reverse reconciliation of shareholders' equity and net income

(¥mm)

			End Mar 24
		otal equity in accordance with U.S. GAAP ifferences arising from different accounting for:	18,477,213
1		Investment securities	7,441
2		Loans	80,084
3		Allowance for credit losses	161,223
4		Fixed assets	293,262
5		Pension liability	(8,737)
6		Derivative financial instruments and hedging activities	555,180
7		Compensated absences	61,818
8		Long-term debt	(13,425)
9		Consolidation	245,855
10		Goodwill	364,920
11		Intangible assets	(53,165)
12		Investments in equity method investees	753,013
13		Other	(339,885)
	_	eferred income tax effects of the above djustments, when applicable	162,181
	N	et assets in accordance with Japanese GAAP	20,746,978

(¥mm)

			FY 2023
	in	et Income before attribution of noncontrolling terests in accordance with U.S. GAAP fferences arising from different accounting for:	1,381,027
1		Investment securities	(1,104,391)
2		Loans	33,954
3		Allowance for credit losses	(94,284)
4		Fixed assets	(1,645)
5		Pension liability	24,539
6		Derivative financial instruments and hedging activities	1,083,024
7		Compensated absences	4,922
8		Long-term debt	2,371
9		Consolidation	172,418
10		Goodwill	(27,877)
11		Intangible assets	30,906
12		Investments in equity method investees	39,308
13		Other	3,030
		eferred income tax effects of the above adjustments, hen applicable	24,459
		et Income before attribution of noncontrolling terests in accordance with Japanese GAAP	1,571,761

