

Mitsubishi UFJ Financial Group, Inc. (MUFG)

MUFG Appoints New Members to Global Advisory Board

Tokyo, October 2, 2023 --- MUFG is pleased to announce today the appointment of new members to its Global Advisory Board: Mr. Andrew Tung, Managing Partner of QBN Capital Limited and former Chief Executive Officer of Orient Overseas Container Lines Limited (OOCL), and Mr. Keishi Hotsuki, former Chief Risk Officer of Morgan Stanley.

Mr. Tung joined OOCL in 2006. Holding numerous roles including in corporate planning and marketing, he was made Chief Executive Officer in 2012 (Co-Chief Executive Officer from August 2018), serving until the end of 2019. In 2020, he became a Director of Orient Overseas (International) Limited and a Managing Partner of QBN Capital Limited.

Mr. Hotsuki began his career at Fuji Bank. After working in market risk management at Bankers Trust and Merrill Lynch, he joined Morgan Stanley in 2008. He served as Morgan Stanley's Chief Risk Officer from 2011 until his retirement in 2023, and is currently serving as a Senior Advisor there.

MUFG hopes to benefit from their advice and counsel in its Group management and to apply it to strengthen MUFG's global governance and enhance its business strategy.

Members of the MUFG Global Advisory Board

Name	Title
Professor Merit E. Janow	Dean Emerita, School of International and Public Affairs, Columbia University Former Member of Appellate Body, World Trade Organization
Mr. William Coen	Chairman, IFRS Foundation's Advisory Council Former Secretary General of the Basel Committee on Banking Supervision
Ms. Virginia M. Rometty	Former Chairman, President and Chief Executive Officer, IBM
Ms. Anne Le Lorier	Former First Deputy Governor at Banque de France
Mr. John M Flint	Chief Executive, UK Infrastructure Bank Former Group Chief Executive, HSBC
Mr. George Yeo	Former Singaporean Minister for Foreign Affairs
Mr. Andrew Tung	Managing Partner, QBN Capital Former Chief Executive Officer, OOCL
Professor Emi Osono	Dean, Professor, Hitotsubashi Business School, School of International Corporate Strategy
Mr. Masamichi Kono	Former Deputy Secretary General of OECD Former Vice Minister for International Affairs, Financial Services Agency, Japan
Mr. Keishi Hotsuki	Former Chief Risk Officer, Morgan Stanley

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About MUFG

Mitsubishi UFJ Financial Group, Inc. (MUFG) is one of the world's leading financial groups. Headquartered in Tokyo and with over 360 years of history, MUFG has a global network with approximately 2,000 locations in more than 50 countries. The Group has about 160,000 employees and offers services including commercial banking, trust banking, securities, credit cards, consumer finance, asset management, and leasing. The Group aims to "be the world's most trusted financial group" through close collaboration among our operating companies and flexibly respond to all of the financial needs of our customers, serving society, and fostering shared and sustainable growth for a better world. MUFG's shares trade on the Tokyo, Nagoya, and New York stock exchanges. For more information, visit <https://www.mufg.jp/english>.